# **Approach for Reviewing Grants**

**LEAD OFFICER:** Joanne Wagstaffe, Corporate Director Resources &

Transformation

**REPORT AUTHOR:** Susan Blair, Performance and Transformation Officer

### **Summary and Recommendation:**

This report lays out the draft approach for reviewing the grants that the Council currently is involved in administering and distributing. The approach consists of 5 sections and scoring of the grant against these sections. A final score will determine whether or not the Council continues to support the grant or not.

It is recommended that Resource Planning Working Group approve the approach.

## 1. Background

As a result of the budget cuts the Council is required to reduce its budget by £1.5m during 2011/12.

Councils are finding themselves under increasing financial pressure. At the same time as having to cut expenditure, their customers are becoming more demanding both in the quality of the service they expect and the amount of service that they consume.

Given the current climate, it is crucial that the Council understands what its priorities are and how its resources are deployed. This project will review the current grant relationships that the Council has and make recommendations on whether or not the grant assistance should be maintained, changed or stopped.

## 2. Methodology and Roles and Responsibilities

Meetings have taken place with Heads of Service in post regarding creating grant assessment criteria. They (and relevant managers) have also been involved in checking over a spreadsheet containing information on grant assistance being given, value of the grant in this financial year and the next etc.

In order to identify whether existing grant recipients should continue to receive their grants a draft approach for reviewing them has been put together. The approach will be to consider and score the grant against the following areas;

## Section 1. The eligibility of the grant.

**Section 2.** Links to the Council Plan. The project will be given a score of between 1 and 5 depending how closely it supports the Council Plan (2011/12) objectives.

**Section 3. Impact on the Community.** The project will be given a score of between 1 and 5 depending on how the removal of the grant would impact on the community.

#### **Section 4. Finances.** Looking at

- a) the organisation's need for support and dependency on grant assistance and
- b) the organisation's financial need (measured by how effectively the organisation is being run)

**Section 5. Running Efficiency** will look at whether or not the project has a project plan in place, what aims and objectives the project work has and if they are SMART or not, what outputs and outcomes have been achieved and are they SMART, a breakdown of how the grant has been spent and the expected spend profile until the end of the project/grant assistance, information on the set up of the organisation, monitoring and reporting of the use of the grant assistance. A score of between 1 and 5 will be given for the completeness of the documents and information in support of the headings above.

An overall score will be calculated by adding together the scores from the five sections and the resultant score will meant that the assistance will fall into one of the three following categories:

- Stop supporting the grant assistance
- Continue to support but at a reduced rate to be negotiated at a later date
- Continue to support the grant at the same rate

It is proposed that Policy and Transformation set up a panel that will use the criteria to score all the exisiting grants and feed the results into RPWG. RPWG will then score the grants again and it will then be up to RPWG to decide on any grant conditions and/or end date for any ongoing assistance.

The results will then be communicated to the recipients which will indicate the commencement of a consultation period (12 weeks long) before a final decision is made as to the future of the grant assistance.

## Roles and responsibilities:

RPWG – agree approach; conduct second scoring exercise; set any conditions of grant and where applicable set an end date to grant assistance.

Performance and Transformation – conduct the first stage of the review; feed results into RPWG with initial scoring results; write to grant recipients with outcome of RPWG scoring exercise and indicate start of consultation period; collate any consultation feedback and take to RPWG if necessary; inform recipients of final decision.

Finance Team – conduct financial assessment part of scoring criteria; feed results into overall scoring process.

#### 3. Grant Review Criteria

Below are the <u>draft</u> assessment criteria. The review consists of 5 sections which will be used to produce a scored recommendation on whether the grant should be continued.

## Section 1. Eligibility

Two fundamental questions will be asked in this section:

Q. Are there any documented grant criteria?

Q. Is the application eligible under the relevant grant criteria?

**Evidence** will need to be provided of the grant criteria and how the application meets the criteria.

If the application does not meet the relevant criteria it will not be funded.

#### Section 2. Link to Council Plan

Q. Is there clear evidence of need for the project and does it clearly support the Council Plan objectives?

Score	Comments
1	Broadly supports the Council Plan
2	Moderately supports the Council Plan
3	Strongly supports the Council Plan
4	Totally supports the Council Plan but is not unique i.e. there is something
	else being delivered which is very similar
5	Totally supports the Council Plan and is unique

#### Section 3. Impact on the community

Q. What impact will the removal of the grant have on the local community

Score	Comments
1	Low impact
2	Low/Medium impact
3	Medium impact
4	Medium/high impact
5	High impact e.g. it addresses a specific issue in the local area

#### Section 4. Finance

Q. Does the project need Copeland Borough Council financial support?

This section is split into two areas;

### a) The project's need for financial support

Score	Comments
1	Making a profit and not dependent on the Council assistance
2	Not making a profit and not totally dependent on Council assistance
3	Dependent
4	Mostly dependent
5	Totally dependent and the project carries out a function the Council
	would otherwise be delivering

## b) How efficiently the project is being run

Score	Comments
1	No evidence is provided
2	Not being run efficiently
3	Efficient
4	Mostly efficient
5	Totally efficient

The Accountancy Service will review 2-3 yrs of accounts as part of assessing the financial need.

### **Section 5. Running Effectively**

Q. Is there evidence of a project plan in place; what aims and objectives does the project work have and if they are SMART or not; what outputs and outcomes have been achieved and are they SMART; is there a breakdown of how the grant has been spent and the expected spend profile until the end of the project/grant assistance; is there any information on the set up of the organization; what measures are in place to monitor

and report the use of the grant assistance? One score will be given covering these questions.

Score	Comments
1	Nothing in place
2	Something in place i.e. project plan, but not delivered and not adequate
	(less than 50%)
3	Something in place i.e. only partly delivered (more than 50%)
4	Adequate but not fully delivered
5	All in place, adequate and fully delivered. Relevant.

## 4. Scoring and Condition of Grant

The thresholds for scoring to indicate the outcome of the review is proposed as follows:

Score	Outcome
5-11	Stop supporting the grant assistance
12-18	Continue to support but at a reduced rate to be negotiated at a later date
19-25	Continue to support the grant at the same rate

Once the scoring has taken place it would be recommended that a number of conditions be attached to the continuing grant support e.g. achievement of agreed outputs and outcomes, agreed methods of audit and monitoring. These conditions would be tailored to the nature of the organisation receiving the grant; the quantity of grant being given out and in some cases may give detail of the date that the grant assistance ends.

# 5. Programme of Work

Date	Action
WC 18/7	Policy & Transformation (P&T) test the review criteria and request information from Officers for section 1 of the review.
11/8	Resource Planning Working Group agrees approach and scoring criteria at their meeting on 11 <sup>th</sup> August
WC 15/8	Accountancy Services review Organisation's accounts to assess the financial need (section 4 in the criteria)
WC 15/8	First stage panel conducts review (P & T Team). Collate results and recommendations.

September	Results presented to RPWG for agreement in September.
Mid Sept	Letter to grant recipients with outcome of review. Start of 12 weeks consultation period (in line with The Cumbria Compact Agreement - Commitments for the Public Sector).
Mid Dec	Recipients informed of final decision.
1 <sup>st</sup> April 2012	New financial arrangements in place.

## 6. Grants in the Future

Grants in the future will be subject to the same review assessment and there will be a commitment to monitoring grants on an ongoing basis.

Appendix A – The list of current grants can be found in appendix A.

### Consultees:

CIIr E Woodburn Keith Parker, Head of Neighbourhoods Julie Betteridge, Head of Regeneration and Community Alison Walton, Equalities Officer

Head of Service	Contact	Department / Section	Grant Recipient	What the Department/Organisation does	Does the grant align with the Corporate Plan	Classification i.e. SLA, Commission or Grant	Do we just pass the grant on or are there other checks in place?	statement available	e Is the Organisation funded from other sources?	How would the removal of grant affect the Organisation's viability?	Other suggestions if funding is withdrawn eg Council Tax rate relief	2010/11 Current Revenue Budget	Amount Payable in 2010/11	Amount Payable in 2011/12		One-off / Annual	Grant Conditions (Brief Description)	Cost Centre	Included in Base Budget (Yes / No)	Agreed with Organisations as Part of the Overall Budget Process (Ye.	s Discretion? (Yes / No)	For info	Letter sent to Organisation by JW (March) advising of review
Julie Betteridge	Simon Walke	Joint P Neighbourhood	CCC who then re-distribute to Local organisations and individuals via the Joint Neighbourhood Forum. Currently under review by CCC, CBC is to yet to respond.	Currently Local Organisations/ Individuals make bids to the Joint Neighbourhood Forums (of which there are 6 in Copeland) each having a budget of appox £10-12k in total. Staffing (Johnathan Marriot and 2 part time staff) to be reduced by CCC and a new method of grant distribution is expected.		GRANT	Yes - to CCC		All Cumbrian Districts have Forums (over 60 in total) and CCC contributes.	The Organisation is about to undergo drastic revision anyway. In future it may a lign with localities but there maybe just 3 in Copeland. May in future be designed more for County Council consultation. Concerns that each Forum has written its own guidelines and therefore not worked strategically. Also certain applicants may have known how to work the system! The Forums have been costly to run but have been capable of a 3 week turnaround to provide funds to successful applicants.		13,905	5 13,500	13,500	) 13,500	А	Local organisations make bids to the Joint Neighbourhood Forum, and if succesful, conditions of the grant are set out in a signed document as to delivery and outputs on an individual basis	22206	Yes	Yes	Yes, although always supported		у
Julie Betteridge	Chris Davidson	Cultural Services	Millom Recreation Centre	Sports hall and fitness centre for schools & outreach	1.1,1.4, 2.3, 2.4	GRANT	Yes	SLA requests audited annual accounts are provided	Yes, the centre has been awarder funding from the town council, Sport England and other grant bodies. But these are not guaranteed.	The removal of the grant would probably mean that the centre would close and return to CBC ownership. In 2010-11 they only made a very small surplus, but incurred heavy maintenance costs.		11,447	7 11,447	11,447	7 11,447	А	Service Level Agreement in place setting condtions of grant in relation to outputs, working with the community etc. If do not deliver and supply monitoring information they will not get paid	43020	Yes	Yes			У
Julie Betteridge	Chris Davidson	Cultural Services	Egremont Swimming Pool	Fully open to public	1.1,1.4, 2.3, 2.5	GRANT	Yes	SLA requests audited annual accounts are provided	Yes, the centre has been awarder funding from sport England and other grant bodies. But these are not guaranteed.			15,000	15,000	15,000	15,000	А	Service Level Agreement in place setting condtions of grant in relation to outputs, working with the community etc. If do not deliver and supply monitoring information they will not get paid	43020	Yes	Yes			У
Julie Betteridge	Chris Davidson	Cultural Services	Egremont Market Hall	Hall used for activities eg table top sales, meetings and dog classes.	1.4, 2.3, 2.4	GRANT	Yes	SLA requests audited annual accounts are provided	Yes, the centre has been awarded funding from other grant bodies and also generate income from other town council activities (eg grave yard etc). But these are not guaranteed.	probably mean that the centre struggled to operate fully, but as it is part of the town council offices		12,885	5 12,885	12,885	5 12,885	А	Service Level Agreement in place setting conditions of grant in relation to outputs, working with the community etc. If do not deliver and supply monitoring information they will not get paid	43020	Yes	Yes			Y
Julie Betteridge	Chris Davidson	Cultural Services	Cumbria Sports Academy	Stadium in Hensingham used by the public, schools and sporting events	1.1,1.4, 2.3, 2.4	GRANT	Yes	SLA requests audited annual accounts are provided	Yes, the centre has been awarded funding from coalfields, NMP, sport England and other grant bodies. But these are not guaranteed.	The removal of the grant would probably mean that the centre closed.		5,000	5,000	5,000	5,000	А	Service Level Agreement in place setting conditions of grant in relation to outputs, working with the community etc. If do not deliver and supply monitoring information they will not get paid	43020	Yes	Yes			Y
Julie Betteridge	Now Sue Palmer (Info from Chris Davidson)	Arts Development	Rosehill Theatre	An intimate theatre offering a diverse range of arts and entertainment. Also works with the community through the Arts Development Team, to attract new audiences. SLA- developing outreach		SLA but operates more like a grant, which needs strengthening (JB 13/6/11)	Yes	SLA requests audited annual accounts are provided	Rosehill Theatre is subsidised by Rosehill Arts Trust Limited, a non- profit making organisation and a registered charity, which receives grants from Arts Council angland, Copeland Borough Council, as well as financial support from sponsors, trusts and through individual giving.	provide gap funding as the facility is borderline		12,000	0 12,000	12,000	0 12,000	А	Service Level Agreement in place setting condtions of grant in relation to outputs, working with the community etc. If do not deliver and supply monitoring information they will not get paid	32560	Yes	Yes			у
Julie Betteridge	Now Sue Palmer (Info from Chris Davidson)	Arts Development	Moore Arts Millom	Commercial Theatre & visual arts covering South Copeland and also Barrow. Has also taken over The Beggar Theatre in Millom. SLA - Community focus. The Company is established to promote and advance involvement, participation and access to the performing arts and associated art forms, especially for young people, in the North West of England but primarily in Cumbria and in particular, Millom and it's surrounding areas.	1.4, 2.3, 2.4 i	SLA but operates more like a grant, which needs strengthening (JB 13/6/11)		SLA requests audited annual accounts are provided	Lottery Funded; Arts Council England, Awards For All. Media Box, Aim Higher & CGP			10,000	10,000	10,000	10,000	А	Service Level Agreement in place setting condtions of grant in relation to outputs, working with the community etc. If do not deliver and supply monitoring information thety will not get paid	32560	Yes	Yes	Yes but can depend on funding arrangements with Arts Council	у	Υ
Julie Betteridge	Now Sue Palmer (nfo from Chris Davidson)	Arts Development	Arts Out West	Copeland & Allerdale rural touring scheme providing high quality arts to village halls	1.4, 2.3, 24	SLA/COMMISSION		SLA requests audited annual accounts are provided	Was funded by Allerdale BC who didn't fund last year. Arts Out West obtained additional funding to cover the loss of Allerdale grant but still provided a service to Allerdale.			5,761	1 5,761	5,761	1 5,761		Service Level Agreement in place setting conditions of grant in relation to outputs, working with the community etc. If do not deliver and supply monitoring information thety will not get paid	32560	Yes	Yes			Υ
Julie Betteridge	Now Sue Palmer (Info from Chris Davidson)	Arts Development	Soundwave	Was the Youth Music Action Zone. Project by project basis	1.4	SLA/COMMISSION		SLA requests audited annual accounts are provided				5,000	0 6,416	5,000	5,000	A	Service Level Agreement in place setting condtions of grant in relation to outputs, working with the community etc. If do not deliver and supply monitoring information thety will not get paid	32560	Yes	Yes		Currently no payments 2011/12 as we are changing the way we work with them to being more project based.	n/a

Julie Betteridge	Laurie Priebe	Housing	Rural Housing Trust	Cumbria Rural Housing Trust is a charity which researches the housing needs in rural areas of Cumbria and campaigns for affordable housing to be provided where it is needed. It uses information from housing needs surveys and other research to provide a more comprehensive understanding of the housing issues in Cumbria at a local and national level and to promote the social, economic and environmental benefits of affordable housing for rural communities. They act as an independent objective honest broker between CBC and the Community. They provided Parish surveys for the Strategic Housing Market Assesment 2010 at no further cost	3.1	LAURIE PRIEBE IN PROCESS OF ESTABLISHING A PERFORMANCE BASED SLA.	1	Yes - http://www.crht.org .uk/index.php?optio n=com_content&vie w=section&id=13⁢ emid=86	Authorities and the 6 District			3,100	3,000	3,000	3,000	Α	Work closely on rural housing developments	33605	Yes	Yes	Yes		У
Julie Betteridge	John Hughes	Environmental Works and Land Reclamation	Sustrans	Cycle path partnership for the 80km network of cycle path in West Cumbria. CBC owns the section in Mirehouse valley. Funding used to employ a warden who manages a programme of maintenance and reactive repair and is point of contact for the community		GRANT	Yes	Yes - http://www.sustran s.org.uk/assets/files /general/sustrans_a ccounts_2010.pdf	Yes, there is a Memorandum of Agreement in place which draws in the following funding: E10k CBC, E10k Aller dale BC, E23k Copeland Area Committee of County, Allerdale Area Committee of County E10k, SUSTRANS E30k.	Reduced funding by any of the partners will impact on effectiveness/efficiency of the partnership and potentially risk its folding altogether. CCC is indicating that it will have difficultyin matching previous years' contribution levels.		12000	10,000	10,000	10,000	А	Cycle Way Maintenance	11003	Yes	Yes	Yes		у
			Community Rail Partnership	Undertakes initiatives and encourages others to improve use of the Cumbrian Coast Railway	s 1.2, 2.1, 2.4, 2.5, 3.3, 3.4, 3.6	Grant to Cumbria CC			Various public and private sector organisations including Allerdale BC, Cumbria CC and Sellafield ltd	As above		part of above	2,500	2,500	2,500	А	Initiatives to improve use of railway by local community, tourists and rail freight		Yes	Yes	Yes	still wish to support' JB 13/6/11. No payments made 2011/12 to date	
	Carol Robertson		Millom Folk Museum	Museum & Visitor Centre	2.3	GRANT	Yes	No	Heritage Lottery Fund, Local Heritage Initiative, Nationwide, Countryside Agency	Organisation heavily reliant on CBC contribution. Members recently authorised advance payment in order to sustain the Museum.			3,500	3,500	3,500	А	Tourism in millom	11001	Yes	Yes	Yes		у
			Millom Town Council			GRANT							3,222	3,222	3,222	А	Millom TIC rental costs	11001	Yes	Yes	Yes	still funded 2011/12. £3.5k paid to Millom Heritage & Visitor Centre	y July 11
			Invest In Cumbria			GRANT?							20,000	0	0	А	offering up as a saving in 2011/12	11001	Yes	Yes	Yes	£3295 paid for a lic 2011/12 on 110010967	
Julie Betteridge		Economic Development	Various			COMMISSION						60,521	7,500	7,500	7,500		Events grants	11001	Yes	No	Yes	Usually fund £1.5k each to whitehaven (xmas lights), Egremont (Crab Fair), Millom (various), Cleator Moor (various) and £1.5 spare which has been paid to Gosforth show 2011/12)	N
	Carol Robertson		West Cumbria Tourism	The principal activities of the Company continue to be the promotion of the region in order to attract tourists from the United Kingdom and Overseas; the undertaking of product development, research and evaluation; the improvement of productivity and the representation of vistors and the industry.	2.3	SLA	Yes	Yes - http://www.cumbri atourism.org/about- us/annual- report.aspx	6 District Authorities, CCC, NWDA, Membership Subs	Britains Energy Coast in the main funder.			25,000	25,000	25,000	А	Historically an SLA in place however not sure what is in place at present due to changes since 1/4/11.	11001	Yes	Yes	Yes		у
			West Cumbria Development Fund			SLA							84,111	62,000	62,000	А	Took a holiday from contributing in 09/10 and 10/11. Now reinstated 11/12 but no budget. Paid £62k 07/08 and 08/09	11001	Yes	Yes	Yes		Y July 11
Julie Betteridge		Homelessness	DIGS - administered by Accommodation Deposit Guarantee Scheme (Cumbria) Ltd. DiGS (Carlisle)	Provide deposit guarantees for people on a low income, to enable them to access private rented accommodation. In some cases can offer rent in advance. Prevention of homelessness may be of lower cost than providing social housingEmploy 1 full time, 1 part time & 5 volunteers	1.3	COMMISSION	Yes	No	Registered charity and receive funding from all other Cumbrian Authorities and various statutory and voluntary agencies		DiGS Cumbria based; Unit 7 Tangier Building Greggs Lane Whitehaven Cumbria CA28 7UH so Council Tax rate relief may be a possibility	5,000	5,000	5,000	5,000	А	Rent gurarentee scheme	35202	Yes	No	no		Y
Julie Betteridge		Working Neighbourhood Fund Future Jobs Fund	Pheonix Enterprise Centre			COMMISSION						60,000	60,000	0	0	0	Counselling support for young people (Future Jobs Fund) £140k over 2009 to 2011	11010	No	No	No	No payments 2011/12	
Julie Betteridge		Working Neighbourhood Fund Future Jobs Fund	Home Group			COMMISSION						50,000	50,000	0	0	0	£100k over 2 year period 2009 to 2011	11010	No	No	No	No payments 2011/13	
Julie Betteridge		Working Neighbourhood Fund Future Jobs Fund	Connexions			COMMISSION						20,000	20,000	0	0	0		11010	No	No	No	No payments 2011/14	
Julie Betteridge	Don Taylor	Regeneration	CBC from Working Neighbourhoods Fund			COMMISSION	Work done by CBC			Area based grant with funding in the current budget but this will drop out automatically in 2012. Once funding has stopped there will be no further projects				718,269	144,213								n/a
Julie Betteridge Julie Betteridge				Locality Working  Locality Initiative Allocations		COMMISSION COMMISSION	Locality Officers																<del>                                     </del>
				Community			Funding pays for																
Julie Betteridge		<u> </u>			<u> </u>	COMMISSION	Officers and Volunteers	i	<u> </u>	<u> </u>	<u> </u>							l			<u> </u>	l	

Julie Betteridge				Worklessness		COMMISSION	Most of money funds initiatives. 3 organisations commissioned to work for CBC, 1 of which has an SLA in place (WISE Enterprise Coaching).																
Julie Betteridge	Diane Ward	Regeneration		Regeneration Strategy Development including Haverigg Lighthouse		GRANT	from CBC budget to Lighthouse. Accountable body for BEC funding.		NDA,WCDF, CWMET, NMP, Sellafield, BEC, CCC, CCF. Match funding amounts to £1,252,875														
Julie Betteridge	Sue Palmer Info from Simon Walker (Lowes Gallery Treasurer)	TIC	Lowes Gallery	Dual art gallery and Tourist Information	2.3, 2.4, 4.2	SLA	Yes	ommission.gov.uk/S cannedAccounts/En ds21%5C000050062	NWDA, Market Town Initiative and a trust in Liverpool funded recent modernisations. Fundraising will fund future capital projects. No other revenue funding is available but the Gallery makes 85% of its income from commission on sales	Yes, even with the £8K (£3k TIC Assistant and £5k Regeneration Grant for rent and building maintenance) grant funding, the Charity just breaks even. Kathleen Cook has written to Don Taylor to request help with the £3k for the TIC Assistant	huilding owned by CRC	5,000	3,000	3,000	3,000		o support a TIC Assistant post in Egremont	32202	Yes	Yes	Yes	у	Y
			Information posters across the			COMMUSSION 2							2,000	2,000	2,000	A	Where to stay, how to contact	32202	Yes	No	Yes	No payments 2011/12	
			Borough			COMMISSION							2,000	2,000	2,000	A	coastguard, local attractions etc.	32202	ies	NO	6	No payments 2011/12	
CBC ARE THE ACCOUN	ITABLE BODY OF	NIV FOR THE FOLL	OWING:																				
CBC ARE THE ACCOON	TABLE BODT OF	TOK THE FOLLO	owing,		1		Yes, this is the last year																
			CBC from Local Authority				of the LABGI money										No formal applications. CBC						
India Bassanda	Don Taylor		Business Growth Initiative (LABGI)				and must be spent by 31/03/2012.					238.000				E	Economic Dev give out at their discretion				٧		
Julie Betteridge	Don Taylor	Regeneration	CBC from Local Authority		1.4,2.1,2.2,2.3,2.4	COMMISSION	31/03/2012.					238,000					discretion		<del>                                     </del>		Y		
			Business Growth Initiative	Cumbria Business Environmental			Yes, part of LABGI																
Julie Betteridge	Don Taylor	Regeneration	(LABGI)	Network		COMMISSION	monies.									ı	Application process						
			CBC from Local Authority				V																
Julie Betteridge	Don Taylor	Regeneration	Business Growth Initiative (LABGI)	Place Marketing		COMMISSION	Yes, part of LABGI monies.																
June Detterruge	Don rayion	negeneration	CBC from Local Authority	Trace Marketing		COMMISSION	monics.																
			Business Growth Initiative				Yes, part of LABGI																
Julie Betteridge	Don Taylor	Regeneration	(LABGI) CBC from Local Authority	Low Carbon Grant		COMMISSION	monies.												-				
			Business Growth Initiative				Yes, part of LABGI																
Julie Betteridge	Don Taylor	Regeneration	(LABGI)	Enterprise Development		COMMISSION	monies.																
			CBC from Local Authority				V																
Julie Betteridge	Don Taylor	Regeneration	Business Growth Initiative (LABGI)	Whitehaven Regeneration		COMMISSION	Yes, part of LABGI monies.																
z z z z z z z z z z z z z z z z z			CBC from Local Authority						1									i –					
1	L	L .	Business Growth Initiative	L			Yes, part of LABGI											1					
Julie Betteridge	Don Taylor	Regeneration	(LABGI) CBC from Local Authority	Business Networks		COMMISSION	monies.												$\vdash$				
			Business Growth Initiative				Yes, part of LABGI																
Julie Betteridge	Don Taylor	Regeneration	(LABGI)	Retail Sector		COMMISSION	monies.																
		_	CBC from Local Authority				V						7	1	l T	T		I	I T				1
Julie Betteridge	Don Taylor	Regeneration	Business Growth Initiative (LABGI)	Shopfronts scheme		COMMISSION	Yes, part of LABGI monies.										Application process						
June Detterluge	SSII Taylor	ebeneration	(0.001)			COMMISSION			1							ľ	ррисоцоп ргоссээ						
		1		Business Support Grants.  Discretionary grant scheme to fund					1									1					
			CBC from Local Authority Business Growth Initiative	business growth. Several			Yes, part of LABGI																
Julie Betteridge	Don Taylor	Regeneration	(LABGI)	commitments are all ready in place.	1.4,2.1,2.2,2.3,2.4	COMMISSION	monies.																
_	•		•		·						GRANT	70,237	92,054	72,054	72,054				•				

GRANT
SLA
COMMISSION
TOTAL 70,237 92,054 72,054 72,054 101,382 149,288 125,761 125,761 135,000 144,500 732,769 158,713 306,619 385,842 930,584 356,528

ACCOUNTABLE BODY 238,000