EXEC 17 02 09

ITEM 4

REVENUE BUDGET PROPOSAL 2009/10 – 2011/12

EXECUTIVE MEMBER:	Cllr Allan Holliday, Deputy Leader of the Council
LEAD OFFICER:	Julie Crellin, Head of Finance and Management Information Systems
REPORT AUTHOR:	Julie Crellin, Head of Finance and Management Information Systems

Summary and Recommendation:

This report provides a summary of the Council's Budget Proposal for 2009/10 and provisional budgets for 2010/11 and 2011/12.

Through the Resource Planning Working Group, the Council has been considering a range of options to create a sustainable budget for the 2009/10 Budget. This is set within the context of the existing Budget Strategy set out in the Medium Term Financial Strategy (2008/9 – 2010/11) agreed at Full Council on 26th February 2008, but to some extent is superceeded by more recent economic factors.

It is recommended that Executive agrees the proposed 2009/10 budget requirement and operating budget; the fees and charges schedules, the utilisation of reserves and the Council Tax requirement for the Borough prior to being presented to full Council on 24th February 2009 for approval.

Recommendation:

It is recommended that the Executive request Council to approve:-

- The budget requirement of £12,345,000 for 2009/10 (and note the provisional figures of £12,304,000 for 2010/11 and £11,487,000 for 2011/12 subject to the Government's final settlement figures for these years). This is summarised in Appendix H.
- 2) The utilisation of earmarked reserves to support the budget proposal of £1,749,000 in 2009/10, £1,717,000 in 2010/11 and £40,000 in 2011/12. Earmarked reserves (for specific purposes) are projected to be £2,401,000 by 31st March 2012. General Fund balances are projected to be £2,357,000 by 31st March 2012 and this includes the risk based reserve of £1,735,000 over the three year period to mitigate current business risks.

- 3) That Council Tax be increased by 4.5% for 2009/10, and subsequent years. This would result in an additional rise of approximately 10p per week for Band A properties and 15p a week for Band D properties in 2009/10.
- 4) The Budget and Council Tax resolution as shown in Appendix B with approval of the dwelling Council tax base being delegated to the Section 151 Officer in consultation with the Leader of the Council.
- 5) The proposed fees and charges for Services as shown in Appendix F.

1.0 INTRODUCTION

- 1.1 The Resource Planning Working Group, comprising of a cross section of Elected Members and senior officers has met on a regular basis during the year to review budget requirements in the light of the resources available to the Council. The Group received presentations from the Heads of Service supported by Service Managers, during November and December to consider the robustness of estimates and budget options put forward. RPWG met on the 29th January 2009, and agreed a budget proposal for Executive to consider.
- 1.2 Executive is asked to recommend the budget proposal set out in this report to Council for adoption at the annual budget meeting on 24th February 2009. The Budget proposal for 2009/10 is summarised in Appendix A.
- 1.3 Scrutiny received a presentation upon the budget proposal at the meeting of Overview and Scrutiny Management Committee on 30th January, to which all Elected Members were invited. Headline budget proposals were posted on the Council's website to inform the public and to seek views.
- 1.4 Preparing a budget involves predicting the future, and given the current economic context, it is difficult to predict the likely budget requirement to fund inflationary pressures, and income receipts from fees and charges and from treasury management activities, in particular.
- 1.5 Before setting out the budget proposals, which have been particularly challenging to determine, given the current and emergent backdrop of the economic downturn, the following section sets out the service, budgetary and financial context facing the Council.

2.0 INTEGRATION OF SERVICE AND BUDGET PLANNING

- 2.1 The purpose of a budget is to express in monetary terms the plan for the use of resources to deliver the organisations activities. Therefore, budget planning runs alongside service planning. Service plans are in the process of construction and will be agreed by Executive Members, following discussions with Heads of Service in February, and Executive will receive the updated Council Plan for consideration in March. The resources required to achieve Corporate priorities are reflected in the budget proposals. In developing the budget options, the Council has recognised the following requirements:-
 - Need to maintain the performance of our services.
 - Priority actions as agreed by the Council and the 6 customer priorities.
 - Need to maintain the appropriate resource input to key improvement areas such as financial management, access to services, housing services improvement and the acceleration of our local development framework.
 - Need to maintain the capacity to transform its services to modernise, focus and streamline and to deal with the further challenges we know are coming in the future.
- 2.2 In addition, further challenges for the Council involve acting on the Use of Resources and the Direction of Travel Assessments from the Audit Commission, responding to the implications of Comprehensive Area Assessments and delivering on our locality working arrangements.
- 2.3 It is essential that the Budget, set in the context of unprecedented economic circumstances is sustainable over the three year period. It is also important that the budget, is not one of 'boom and bust' where we reduce services unnecessarily in the short term only to find that by the third year of the budget proposal, income from activities such as treasury management has improved. Every 0.5% reduction in interest rates equates to around £100,000 of reduced income from deposits. The use of reserves to supplement income from treasury management activities which is included as a budget option for 2009/10 and 2010/11 (£163,000 each year for the two year period), for example, would be unusual, but these are unusual times.
- 2.4 The Council is also conscious of the need to play our part in supporting jobs and the local economy at this difficult time by using our reserves (and capital receipts to fund the capital programme) to finance activities that help keep people in work to maintain our overall spend, helping the local economy.

2.5 The Budget is reviewed annually, but in this period of economic instability, the need to regularly update the Budget Strategy within the Medium Term Financial Strategy becomes more critical as assumptions are more likely to change.

3.0 FUNDING

3.1 Government Grants – Revenue Support Grant Settlement and Area Based Grant

3.1.1 2009/10 is the second year of the three year Revenue Support Grant Settlement announced in December 2007 as part of the Comprehensive Spending Review 2007 (CSR07). The provisional settlement for 2009/10 and 2010/11 have been received, and these are in line with the announcement received in Dec 2007. There is a risk, in the face of economic recession and the consequent pressures upon central government that support to local government in the next round of CSR, i.e. 2011/12+ will be reduced. This is speculative, but the third year of the draft budget proposal prudently assumes no increase in RSG.

RSG funding 2009/10 - £ 7,186,615 (0.39% increase on 2008/09)

Provisional RSG funding 2010/11 - £ 7,222,549 (0.5% increase on 2009/10)

Assumed RSG funding 2011/12 - £ 7,222,549 (no increase assumed on 2010/11)

3.1.3 In addition, the Council will receive funding from the Working Neighbourhoods Fund (2008/09 to 2010/11, £1,000,000 was indicated for each of the three years of the programme). This funding is not ring-fenced as is part of the Area Based Grant. There has been a recent consultation exercise on potential changes to the funding formula, but this consultation indicated no change to Copeland's provisional funding. We are expecting confirmation of the final allocation later this month.

Provisional ABG Grant funding 2009/10 - £1,000,000

Provisional ABG Grant funding 2010/11 - £1,000,000

The provisional budget for 2011/12 assumes no funding is received for ABG as government has not indicated this fund will continue, equally, central government has not said that it will not, but it is prudent to assume that this funding ceases.

3.1.4 In addition to these government grants which have used to support council services, some services have enjoyed the benefit of service specific grants in the recent past. These grants are generally subject to annual confirmation of funding, and this is usually received during February / early March.

The following assumptions have been included in preparing the 2009/10 revenue base budget:-

- £259,000 from the Safer and Stronger Communities Fund will be received in 2009/10 (final year of the Fund).
- LABGI no new funding is assumed from this source.
- Housing and Planning Delivery Grant it is assumed that £93,000 will be received as an annual grant for the three year period. This will fund £30k of staffing costs and £63k to support on-going planning activities. The Local Development Framework growth pressure is proposed to be funded in the majority, from Housing and Planning Delivery Grant reserves accumulated over past years.
- Concessionary Fares Grant the budget assumes £213,000 of grant is received in 2009/10 which is an increase of 2.5% in relation to 2008/09. The budget assumes this continues for the three year period.
- 3.1.5 As part of CSR 2007, the Government confirmed that funding assumptions included the requirement for securing efficiency savings of 3% per annum. Local Authorities can decide how the resources released from the efficiency savings are used i.e. in broad terms, to minimise Council Tax increases or be ploughed back into the budget.
- 3.1.6 The Draft Revenue Budget assumes efficiency savings will be secured in the three year period, and for 2009/10, the current budget proposal totals £599,000 of savings, which is in excess of the 3% net budget target.

3.2 Council Tax

- 3.2.1 The Council's Budget requirement is the total of its Net Expenditure plus (or minus) any contribution to (or from) balances. Council Tax is expressed as a £ per Band D equivalent property and is calculated by totalling the Council's Budget Requirement and parish precepts, less Central Government Funding and plus (or minus) any Collection Fund surplus (or deficit). The Council Tax requirement is divided by the Tax Base (number of band D equivalent properties). The proposed Budget and Council Tax Resolution which Council will be asked to agree is set out in Appendix B.
- 3.2.2 It is no longer a requirement for Full Council to approve the Council Tax Base i.e. the number of equivalent band D properties used to calculate the total revenue to be collected from Council tax (i.e. the levy). It is recommended that final approval

of the Council Tax Base be delegated to the Head of Finance and Management Information Systems in consultation with the Leader of the Council. 22.236.20 Band D equivalent properties have been used to determine the Council Tax.

This report focuses on the Council's own expenditure and that element of Council Tax which relates to Copeland Borough Council's activities. Resolutions 4 and 5 set out in Appendix B will be completed for the Council meeting. The County Council meets on 19th February to set its budget requirement.

- 3.2.3 In recent years, Central Government has used its powers to cap or limit the increase in Council Tax increases to 5%. After the provisional Revenue Support Grant was announced on 26 November 2008, the Minister for Local Government wrote to all Local Authorities reminding them that he expected to see Council Tax rise to be below the 5.00% threshold again.
- 3.2.4 The current Medium Term Financial Strategy assumed an increase in Council Tax of 3.9% in 2009/10 and 2010/11. However, against the backdrop of extraordinary financial context, the Budget Proposal for 2009/10 – 2011/12 assumes an increase of 4.5% and for every following year.
- 3.2.5 Approximately every 1% increase in Council Tax equates to £ 36,000 increase in total in tax levied across all households. The income from Council Tax for 2009/10 assumed in the base budget is less than in the Medium Term Financial Strategy, as the Council Tax base is less than forecast at this time last year.

Income from Council Tax assumed for 2009/10 - £3,906,000 (before deficit on the Collection Fund)

Income from Council Tax assumed for 2010/11 – £4,082,000 (4.5% increase)

Income from Council Tax assumed for 2011/12 - £4,265,000 (4.5% increase)

3.2.6 The table below compares the 2009/10 Band D & Band A Council Taxes for the Borough to the previous year. Approximately 60% of dwellings within the Borough fall within Bands A and B for the purposes of Council Tax.

	CBC Levy 2008/09	CBC Levy 2009/10	Increase on previous year	% increase	Increase per week
Band A	£111.89	£116.94	£5.05	4.5%	10 pence
Band D	£167.84	£175.41	£7.57	4.5%	15 pence

- 3.2.5 The full details of the calculation of the Council Tax requirement which is shown in Appendix B will be presented to full Council on 24th February 2009 for formal consideration in line with Section 33 (5) of the Local Government Act 1992. Appendix B is partially completed for the Executive meeting as other information is required from the County Council and Police Authority.
- 3.2.6 Following Government decisions about grants and the Council's assumptions of Council Tax, a funding envelope of £12,345,000 for 2009/10 results. 2010/11 and 2011/12 are set out for information purposes at this stage, and are on a prudent base and would indicate a significant reduction (£905,000) in core funding if the current ABG arrangement does not continue. Clearly, the Council would be required to find savings in the region of £1,000,000 to accommodate the loss of this grant and this is reflected in Appendix H.

	2009/10	2010/11	2011/12
	£'000	£'000	£'000
Revenue Support Grant (including NNDR)	7,186	7,222	7,222
Provisional ABG (to be confirmed)	1,000	1,000	0
Safer and Stronger Communities Grant	259	0	0
Total Provisional General Revenue Government Grant	8,445	8,222	7,222
Council Tax Revenue (at 4.5% increase)	3,900	4,082	4,265
Total Provisional Funding – Council Tax and Grant	12,345	12,304	11,487

3.3 Use of Balances

- 3.3.1 The Budget of the Medium Term Financial Strategy agreed at 26th February 2008 Council meeting assumes that reserves will be used to support specific activities of the Council for the period 2008/09 to 2010/11. It is acceptable to use reserves in the short to medium term to reach a position of long term sustainability. However, it is important that the use of reserves is clearly understood.
- 3.3.2 It is unfortunate that the audit of 2006/07 and 2007/08 has not been completed prior to the preparation of the Budget. Subject to audit, therefore, the opening revenue reserves for at 1st April 2008 are £6,616,000 for sinking funds and

earmarked reserves and general fund balance of reserves of £3,103,000, this totals £9,719,000. Provisions (for insurance) amount to a further £281,000. Budget monitoring returns to the end of November are indicating an underspend of around £1,132,000 against the 2008/09 Budget and of which around £207,000 will be required to meet commitments entered into, but not settled at 31^{st} March and £393,000 relates to underspends on budgets supported by earmarked reserves.

- 3.3.4 The Resources Planning Working Group will review Earmarked reserves during 2009/10, and a revised Reserve Statement will be produced, together with recommendations for the release of earmarked items, where appropriate and the revised Statement will reflect the outcome of the 2006/07 and 2007/08 Audit of Accounts. Appendix C summarises the (provisional) Reserve Position for 2008/09 to 2011/12.
- 3.3.5 Executive can be assured, though, that in planning the budget, there will be sufficient reserves to cover both the risk-based reserve, which is part of the general fund balance and the earmarking of reserves for the three year period of 2009/10 to 2011/12.
- 3.3.6 The existing Medium Term Financial Strategy Budget assumes £1,454,000 is held over the three year period as risk based reserves. The methodology for calculating the risk based reserve was agreed last year, and it has been reapplied. The methodology involves a quantification of risk and a % applied to the likelihood of the risk occurring. The results were discussed by the Resources Planning Working Group and against the backdrop of the economic downturn, and the increased risk to in particular, the achievement of income related targets, the value of the reserve has increased. The Budget proposal increases the Risk Based Reserve to £1,735,000 for the three year period and this is set out in Appendix D.
- 3.3.7 At the end of the three year period, by 31st March 2012 total reserves and provisions are projected to be £6,426,000, split between £3,787,000 in earmarked reserves and sinking funds held for specific purposes, and £2,357,000 in the General Fund.

4.0 EXPENDITURE

4.1 Proposed Revenue Budget 2009/10

- 4.1.1 The availability of funding determines the capacity to spend, Appendix A summarises the budget proposal for 2009/10.
- 4.1.2 The current Net Revenue Budget for 2008/09 is £13,974,000 and is the starting point for planning for 2009/10. The budget assumed £12,309,000 of expenditure funded by Council Tax and Government Grants, and £1,665,000 funded from reserves. The £1,665,000 included £500,000 in relation to renovation grants, the source of this funding was the receipt from the transfer of council houses when Copeland Homes was established, and this receipt has been re-categorised as a capital receipt as during the audit of 2006/07 Accounts. It is, therefore, deducted from the £13,974,000 revenue base budget for planning purposes. The starting point for the Revenue Budget for 2009/10 is £13,474,000.
- 4.1.3 In addition, RPWG has been notified of corrections and amendments required to the Base Budget in preparing a starting point for 2009/10. These total £214,000.
- 4.1.4 Expenditure increases are broadly in line with inflation (2.5% for pay and 3% for non-pay items for 2009/10). For the purposes of budget planning, given the economic forecasts, only 2% for inflation, both pay and non-pay have been assumed for 2010/11 and 2011/12. The net inflationary pressures, including salary and incremental rises total £560,000 for 2009/10.
- 4.1.5 There are a number of items of budget pressures and areas of new growth to fund which total £1, 915,000 and are set out in Appendix E.
- 4.1.6 The budget build also assumes growth in income, largely from volume changes related to waste recycling for example, the inclusion of grants specific to 2009/10, (but not included in the base budget 2008/09), and increases in fees and charges. This total income increase is £434,000. Fees and charges are set out in Appendix F and Executive is asked to agree the increases proposed.
- 4.1.7 The temporary reduction in VAT from 17.5% to 15% announced in the November Budget Statement by the Chancellor of the Exchequer has been considered when proposing the fees and charges. The majority of fees levied are VAT exempt, but for those fees which are charged inclusive of VAT (e.g. cark parking fees) when the VAT rate returns to 17.5% on 31st December 2009, budget managers do not intend for the fee schedule to be amended. For those services levied exclusive of VAT (e.g. building control) the fee schedule will be required to be amended to reflect the VAT rate, but the Authority will not benefit from this amendment.

- 4.1.8 The total Net Revenue Budget Requirement for 2009/10, before efficiencies, savings and reductions options and options to increase income further, is £15,729,000 and in comparison to funding of £12,345,000, results in a shortfall of £3,384,000 to find.
- 4.1.9 As part of CSR 2007, the Government confirmed that funding assumptions included the requirement for securing efficiency savings of 3% per annum. Local Authorities can decide how the resources released from the efficiency savings are used i.e. in broad terms, to minimise Council Tax increases or be ploughed back into the budget. The budget proposals assume the efficiency savings will be used to support the budget.
- 4.1.10 The revenue budget proposal assumes cashable efficiency savings will be secured during the three year period, and for 2009/10, this is £599,000. These are included in Appendix G (first three columns).
- 4.1.11 In closing the budget gap, Appendix G presents further options of reductions to budgets (£946,000) and additional fees and charges (£946,000) and these total £1,036,000. In addition, the increased use of reserves is proposed (i.e. above the minimum £1,000,000 utilisation to support the Regeneration and Delivery Plan already assumed in the Medium Term Financial Strategy) totalling a further £749,000. The further options to close the gap, therefore, total £1,784,000 and are set out in Appendix G.
- 4.1.12 Executive is recommended to accept these budget proposals. In summary, the Budget Proposal for 2009/10 is of a total operating budget of £14,094,000, funded by £1,749,000 of reserves, resulting in a net budget requirement of £12,345,000, funded by Council Tax and Government Grants.
- 4.1.13 The Medium Term Financial Strategy Budget for the next three year period has been revised accordingly, and this is set out in Appendix H. Executive is recommended to agree the provisional budgets for 2010//11 and 2011/12, but these will be revised in preparing the 2010/11 budget next year.

4.2 Uncertainties and Risks in the Budget Proposals

- 4.2.1 There will always be some risks associated with budget setting as it requires forecasting into the future. Some expenditure is demand led whilst other areas of the budget are dependent upon income from fees and charges. Specific uncertainties contained in the budget proposals for 2009/10 are as follows:-
 - Interest received from Treasury Management Activities if the Bank of England reduces interest rates further (albeit there is little capacity to reduce further as the base rate (5 Feb 2009) is now 1.0%), then income from interest earned will decrease
 - Recycling costs the budget assumes total income from recyclables (paper, card, plastics etc) which is less than the 2008/09 Budget. The recent decrease in income from this activity may be more acute in 2009/10.
 - Fuel costs world oil prices have been subject to significant increases and decreases in the last twelve months. Fuel budgets assume a rate of £1 per litre for diesel and petrol.
 - Concessionary travel expenditure the cost of reimbursement to bus operators for use of the concessionary travel pass to over 60s is demand led. Patronage in 2009/10 may be significantly different to that assumed in the budget proposals.
 - Income from fees and charges income generated in 2009/10 could be much less than forecast as a result of the economic downturn, whose effects are difficult to quantify with certainty.
 - The impact of Job Evaluation the base budget assumes £450,000 of permanent provision to accommodate the costs of the JE scheme, once it is agreed. Preliminary indications of the net cost of the scheme, prior to appeals procedure indicates that the budget provision will be sufficient to meet the costs of the scheme. However, the implementation is subject to final agreement of staff and the Executive.
 - The budget assumes the use of reserves to support the budget. The reserve position at 1st April 2008 has not been confirmed, as the external Audit of 2006/07 and 2007/08 has not been completed. However, we are confident that the broad position of reserves is reasonable and can be used for budget planning.

- 4.2.2 The items set out in 4.2.1 have been considered in determining the risk based reserve to mitigate these foreseeable business risks. The budget proposal has calculated that £1,735,000 required in risk based reserves for the period covered by 2009/10 2011/12.
- 4.2.3 In addition to these uncertainties and risks in next year's budget proposals, looking further, for 2010/11 onwards, the following items may need further consideration as the 2010/11 budget is prepared:-
 - Income from fees, charges and interest received if the recovery from the economic downturn is in excess of 18 months, income projections from these sources will be vulnerable to change.
 - RSG 2011/12 it is speculative to suggest, but likely, that in the face of economic recession and pressures upon the national purse, that funding to Local Authorities will be reduced as part of CSR 2010.
 - Concessionary travel Central Government has indicated after 2010/11, the responsibility for the administration of this activity will pass to the County Council. This would result in revisions to the Revenue Support Grant allocation for Counties and Districts and the result might not be funding neutral to every individual authority.
 - Employers' superannuation contributions the next triennial review will be undertaken during 2010 and new rates will be set from April 2011. Given the decrease in the FTSE share index of leading companies during the calendar year 2008 and the decrease in Bank of England lending (and therefore investment rates) you would expect that the performance of the Local Government Pension Fund will have been affected. If losses are not recovered, it will lead to increased contributions from employers.
- 4.2.4 In setting its Budget Requirement, the Council is required under the Local Government Act 2004 (Section 25) to consider the formal advice of the statutory responsible officer (the Head of Finance and Management Information Systems) on the robustness of the estimates included in the budget and the adequacy of the reserves.
- 4.2.5 Relevant budget holders are responsible for the management of individual budgets and the preparation of estimates has been considered by Accountancy Services, Corporate Management Team and the Resource Planning Working Group. Revenue Budget preparation is considered alongside Capital Programme development to ensure that wherever possible, any on-going financial impact of capital expenditure is reflected in the Revenue Budget Estimates.

4.2.6 Budget preparation involves risks, as it is based on making estimates and assumptions at a point in time in relation to a period in the future. However, the identification of immediate and medium term risks set out in paras 4.2.1 and 4.2.3. together with the quantification of a risk-based reserve, it is my opinion that the budget proposal for 2009/10 presented for Council approval is sufficiently robust. However, it is of critical importance that work is undertaken during 2009/10 to prepare budget options for 2010/11 and 2011/12 which reduce the Authority's reliance upon revenue reserves. Regular and robust budget monitoring will be required during 2009/10 to ensure the savings identified are achieved and in particular, budgets vulnerable to external factors, beyond the immediate control of budget managers, such as Treasury Management, will need to be sufficiently rigorous.

5.0 FINANCIAL AND HUMAN RESOURCE IMPLICATIONS (INCLUDING SOURCES OF FINANCE)

5.1 Resources will need to be allocated in line with the Budget Strategy and agreed Council Plan. Key risks associated with the Budget proposals are set out in paras 4.2.1 to 4.2.3. However, at a time of economic uncertainty, the need to regularly update the Medium Term Financial Strategy becomes more critical as assumptions are more subject to change. The appropriateness of the Budget will be subject to review during the year, as part of budget monitoring.

6.0 IMPACT ON CORPORATE PLAN

6.1 The budget and monitoring process is fully integrated into the planning process of the Council, embracing all the corporate objectives. Budget planning runs alongside service planning. Service plans are in the process of construction and will be presented to Executive for approval in March. Resources required to achieve Corporate priorities are reflected in the budget proposals.

List of Appendices

- Appendix A Summary Net Revenue Budget Proposal 2009/10
- Appendix B Budget and Council Tax Resolution
- Appendix C Summary of Reserves and Provisions 2008/09 2011/12
- Appendix D Proposed Application of Reserves 2008/09 2011/12
- Appendix E Proposed Pressures and Growth Items 2009/10

- Appendix F Proposed Fees and Charges 2009/10 (20 templates)
- Appendix G Proposed Savings, Reductions and Options to Use Reserves to achieve a Balanced Budget Proposal for 2009/10
- Appendix H Revised Medium Term Financial Strategy Revenue Budget 2008/09 2011/12

List of Background Documents

Medium Term Financial Strategy – 26th February 2008 Council Budget Report

Papers received by RPWG at meetings of 12 and 13th November 2008, 4th December 2008 and 18th December 2008, RPWG 22nd January and 29th January 2009

List of Consultees – DMT, Deputy Leader

CHECKLIST FOR DEALING WITH KEY ISSUES

Please confirm against the issue if the key issues below have been addressed. This can be by either a short narrative or quoting the paragraph number in the report in which it has been covered.

Impact on Crime and Disorder	None
Impact on Sustainability	None
Impact on Rural Proofing	None
Health and Safety Implications	None
Impact on Equality and Diversity Issues	None
Children and Young Persons Implications	None
Human Rights Act Implications	None
Section 151 Officer Comments	The budget proposal is robust and the reserves proposed at the end of the three year period are adequate (see para 4.2.6).
Monitoring Officer Comments	None

SUMMARY NET REVENUE BUDGET PROPOSAL 2009/10

F

APPENDIX A

	£'000	£'000
Sources of Funding		2000
Central Government Grants		
Revenue Support Grant		7.400
Area Based Grant - Working Neighbouhoods Funding		7,186
Safer and Stronger Communities Grant		1,000
Total Government Grants 2009/10		259
		8,445
Council Tax Revenue (at 4.5% increase)		2 005
Less : Deficit on Council Tax Fund		3,905
		5
-		3,900
Total Funding - General Grants & CT Revenue		
		12,345

<u>Net Revenue Budget 2009/10</u>	£'000	£'000
Total Net Operating Budget 2008/09		
Less : Private Sector Housing Renewal grants (capital)		13,97
Adjusted Base Budget 2008/09		-50
		13,47
Plus : Corrections to the Base Budget 2008/09		
Adjusted Base Budget 2008/09 for planning purposes		21
(including items funded from reserves of £1,000,000)		13,68
Plus : Inflation		
Salary Inflation and Increments	403	
Net Inflation on other budgets	157	56
Contingency Base Budget 2009/10		56 14,24
		14,24
Plus: Pressures and Growth Items (Appendix E)		
Expenditure Items	880	
Pressures which reduce income	1,035	1,91
		16,16
ess : Increases to Income		
Fees and Charges Price Increases	-50	
Additional Grants Income (not in Base 08/09)	-107	
Growth in Income due to volume	-277	-434
let Expenditure Budget Requirement 2009/10		15,729
udget Gap (Difference between Requirement and Funding)		3,384
roposals to Meet the Budget Gap :-		
ess : Efficiency Savings (AppendixG)		-599
ess : Proposed Savings and Reductions (AppendixG)		
Additional Income Generation	-90	
Other Savings and Reductions	-946	-1,036
se of Reserves (Appendix C)		
Assumed Use of Reserves (MTFS)	1 000	
Additional Use of Reserves	-1,000 -749	4 740
	749	-1,749
otal Options to Close the Gap		-3,384

Net Budget Requirement 2009/10 to be funded from Council Tax and Government Grant	£'000	£'000 12,345
Net Budget Requirement 2009/10 funded from Reserves		1,749
Net Operating Budget 2009/10		14,094

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COPELAND BOROUGH COUNCIL

24th FEBRUARY 2009

BUDGET AND COUNCIL TAX RESOLUTION

1. Following approval of items elsewhere on this agenda, the Council is asked to resolve formally:

Resolution 1

- a) That the 2009/10 Net Revenue Budget Requirement be approved at £12.345 million (with a further £1.749 million to be utilised from reserves making the total Net Operating Budget £14.094 million).
- b) That a Capital Budget of $\pounds 3.119$ million be approved for 2009/10.

2. Resolution 2

- That it be noted that at its meeting of the 26th February 2008, the Council delegated the final approval of the Council Tax Base to the Head of Finance & Management Information Systems and the portfolio holder (The Deputy Leader.) The final amount is calculated as:
- a) £22,236.20 being the amount calculated in accordance with Regulation 3 of the Local Authorities (Calculation of the Council Tax Base) Regulations 1992 made under Section 33(5) of the Local Government Finance Act 1992 as its council tax base for the year.

b)	Part of the Council's area (band D equivalent Council Tax Base)
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COUNCIL TAX BASE (Band D equivalents)
166.60
266.62
750.87
2051.88
681.56
182.50
2366.67
148.25
121.20
527.82
112.75
166.46
616.66
225.79

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	COUNCIL TAX BASE	
Т1 1 1	(Band D equivalents)	
Lamplugh	342.32	
Lowca	229.05	
Millom	2141.60	
Moresby		
Muncaster	427.23	
Millom Without	142.44	
Ponsonby	432.06	
Parton	36.42	
	261.95	
Seascale	611.49	
Ulpha	75.26	
Waberthwaite	97.82	
Wasdale		
Whicham	62.52	
Weddicar	149.09	
	163.91	
All other parts of the Council Area	7513.91	
TOTAL	22236.20	

Being the amounts calculated by the Council in accordance with Regulation 6 of the Regulations, as the amount of its Council Tax Base for the year for dwellings in those parts of its area to which one or more special items relate.

3. Resolution 3

That the following amounts be now calculated by the Council for the year 2009/10 in accordance with Sections 32 to 36 of the Local Government Finance Act 1992 (as amended):

a)	£43,398,106	being the aggregate of the amounts which the Council estimates for the items set out in Section $32(2)(a)$ to (e) of the Act.
b)	£31,053,106	being the aggregate of the amounts which the Council estimates set out in Section $32(3)(a)$ to (c) of the Act.
c)	£12,345,000	being the amount by which the aggregate at $3(a)$ above exceeds the aggregate at $3(b)$ above, calculated by the Council in accordance with Section $32(4)$ of the Act, as its budget requirement for the year.
d)	£8,445,615	being the aggregate of the sums which the Council estimates will be payable for the year into its General Fund in respect of redistributed Non-Domestic rates, Revenue Support Grant and decreased by £4,900 being the sum which the Council estimates will be transferred from its Collection Fund to its General Fund pursuant to the Collection Fund Regulations (Council Tax Deficit)

APPENDIX B

e)	£192.71	being the amount at $3(c)$ above less the amount at $3(d)$ above, all divided by the amount at $2(a)$ above calculated by the Council in accordance with Section $33(1)$ of the Act, as the basic amount of its Council Tax for the year.
f)	£384,583.00	being the aggregate amount of all special items Parish and Town Council Precepts) referred to in Section 34(1) of the Act
g)	£175.41	being the amount at 3(e) above less the result given by dividing the amount at 3(f) above by the amount at 2(a) above, calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of the area to which no special item relates.

h) The following are calculated by adding to the amount at 3 (g) above the amounts of the special item or items relating to dwellings in those parts of the Council's area mentioned above divided in each case by the amount at 2 (b) above, calculated by the Council, in accordance with Section 34(3) of the Act as the basic amount of its Council Tax for the year for dwellings in those parts of the area to which one or more special items relate.

PARISH	Parish/Town precepts (Band D
Arlecdon & Frizington	equivalents) £
St Bridget's Beckermet	29.22
Bootle	27.01
St Bees	27.19
Cleator Moor	22.55
Distington	18.28
Drigg & Carleton	17.61
Egremont	17.81
Eskdale	36.97
Ennerdale & Kinniside	6.75
Gosforth	24.75
Haile & Wilton	35.31
Irton with Santon	17.74
St John's	0.00
Lowside Quarter	19.46
Lamplugh	15.50
Lowca	36.52
Millom	11.92
Moresby	32.03
Muncaster	31.60
Millom without	26.07
Ponsonby	11.57
Parton	0.00
	38.18

APPENDIX B

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PARISH	Parish/Town precepts (Band 1	D
Connect	equivalents)	£
Seascale	26.98	-
Ulpha	0.66	
Waberthwaite	10.22	
Wasdale		
Whicham	10.72	
Weddicar	23.48	
wedulear	22.88	_

i) The following are calculated by multiplying the amount at 3 (g) and 3 (h) above by the number which in the proportion set out in section 5(1) of the Act, is applicable to dwellings listed in a particular valuation band divided by the number which in that portion is applicable to dwellings listed in Valuation Band D, calculated by the Council, in accordance with Section 36(1) of the Act, as the amounts to be taken into account for the year in respect of categories of dwellings listed in different valuation bands.

VALUATION BANDS

Disabled A £ 97.45	A £ 116.94	B £ 136.43	C £ 155.92	D £ 175.41	E £ 214.39	F £ 253.37	G £ 292.35	H £ 350.82	
							ł		

Arlecdon and Frizington	Dis. A 16.23	Band A 19.48	В	C	D	Band E 35.71	Band F 42.21	Banđ G 48.70	Band H 58.44
St Bridget's Beckerment	15.01	18.01	21.01	24.01	27.01	33.01	39.01	45.02	54.02
Bootle St Bees Cleator Moor Distington Drigg & Carleton Egremont Eskdale Ennerdale and Kinniside Gosforth Haile & Wilton Irton with Santon	15.11 12.56 10.16 9.78 9.89 20.54 3.75 13.75 13.75 19.62 9.86 0.00	15.03 12.19 11.74 11.87 24.65 4.50 16.50 23.54 11.83 0.00	21.15 17.54 14.22 13.70 13.85 28.75 5.25 19.25 27.46 13.80 0.00	24.17 20.04 16.25 15.65 15.83 32.86 6.00 22.00 31.39 15.77 0.00	27.19 22.55 18.28 17.61 17.81 36.97 6.75 24.75 35.31 17.74 0.00	33.23 27.56 22.34 21.52 21.77 45.19 8.25 30.25 43.16 21.68 0.00	39.27 32.57 26.40 25.44 25.73 53.40 9.75 35.75 51.00 25.62 0.00	45.32 37.58 30.47 29.35 29.68 61.62 11.25 41.25 58.85 29.57 0.00	54.38 45.10 36.56 35.22 35.62 73.94 13.50 49.50 70.62 35.48 0.00
St John's Beckermet Lowside	10.81 8.61	12.97 10.33	15.14 12.06	17.30 13.78	19.46 15.50	23.78 18.94	28.11 22.39	32.43	38.92
Quarter Lamplugh Lowca	20.29 6.62	24.35 7.95	28.40 9.27	32.46 10.60	36.52 11.92	44.64 14.57	52.75 17.22	25.83 60.87 19.87	31.00 73.04 23.84

Millom Moresby Muncaster Millom Without	17.79 17.56 14.48 6.43	21.35 21.07 17.38 7.71	24.91 24.58 20.28 9.00	28.47 28.09 23.17 10.28	32.03 31.60 26.07 11.57	39.15 38.62 31.86 14.14	46.27 45.64 37.66 16.71	53.38 52.67 43.45 19.28	Page 5 of 8 64.06 63.20 52.14 23.14
Ponsonby	0.00	0.00	0.00	0.00	0.00	0.00	000	0.00	0.00
Parton	21.21	25.45	29.70	33.94	38.18	46.66	55.15	63.63	76.36
Seascale	14.99	17.99	20.98	23.98	26.98	32.98	38.97	44.97	53.96
Ulpha	0.37	0.44	0.51	0.59	0.66	0.81	0.95	1.10	1.32
Waberthwaite	5.68	6.81	7.95	9.08	10.22	12.49	14.76	17.03	20.44
Wasdale	5.96	7.15	8.34	9.53	10.72	13.10	15.48	17.87	21.44
Whicham	13.04	15.65	18.26	20.87	23.48	28.70	33.92	39.13	46.96
Weddicar	12.71	15.25	17.80	20.34	22.88	27.96	33.05	38.13	45.76

4. Resolution 4

This Resolution concerns the Council Tax demands for each tax band for the Cumbria County Council and the Cumbria Police Authority. At the present time details of the precept requirements for the Cumbria County Council and Cumbria Police Authority are unavailable and the Resolution will be provided once these demands are known.

5 Resolution 5

This Resolution concerns the composite Council Tax Demands from all precepting authorities for each tax band in each parish area and non-parished area of the borough. As in the case of Resolution 4 this Resolution cannot be completed until details of the precept requirements for the Cumbria County Council and Cumbria Police Authority are known.

Pages to be inserted when available

COLLECTION FUND POSITION IN RELATION TO COUNCIL TAX ITEMS

EXPENDITURE

	£	£
Cumbria County Council Police Authority Precept Increase in Bad Debts provision Copeland Borough Council (inc Parishes)	24,817,220 4,004,916 79,477 4,114,035	
INCOME		
Council Tax estimated to be Collected as at 15 th January 2009		33,026,225
ESTIMATED SURPLUS/(DEFICIT) FOR 2008/09 (Deficit) brought forward from 2007/08		10,577 (53,394)
TOTAL DEFICIT		(42,817)
APPORTIONMENT OF DEFICIT	·	
Cumbria County Council Police Authority Copeland Borough Council		32,648 5,269 4,900

Pages to be inserted when available

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APPENDIX B Page 8 of 8

BANDH 6.0	BAND G 89 130.00 0 11 10 1. 2 0 0 0 89	BANDF BANDF 426 9 0 0 0 27 40 5 5 117 561.17	BAND E BAND E 1704 -1704 -13 -13 -13 -13 -13 -13 -13 -13 -13 -13	BAND D 2,940 32 32 532 532 532 532 532 532 532 532 5	BAND C BAND C 3,933 3,933 41 41 41 -16 -16 -16 -16 -16 3,564.75 3,168.67	BA 3.828 2977	BAND A 19,186 19,186 611 611 611 7810 7810 7810 7810 7810 10,729.00	BAND A DISA 81 81 16 0 0 42.78	NO OF DWELLINGS IN VALUATION LIST & BTIMATED NO. OF ADD ESTIMATED NO. OF ADDITIONAL PROPERTIES (Apportioned) DEDUCT ESTIMATED NO. OF PROPERTIES TO BE DELETED. COMMERCIAL EXEMPTIONS & DEDUCT NO. OF PROPERTIES WHICH WILL BE EXEMPT ADJUSTMENT FOR NO. OF PROPERTIES WHICH WILL BE EXEMPT ADJUSTMENT FOR NO. DISREGARDED DEDUCT DISCOUNTS AT 50% ON EMPTY & DISREGARDED DEDUCT DISCOUNTS AT 50% ON EMPTY & DISREGARDED DISREGARDES DISREGARDED DISREGARDED DISREGARDED DISREGARDED DISREGARDED DISREGARDED DISREGARDED DISREGARDED DISREGARDES DISREGARDES DISREGARDED
78.00 130.00		388.50 561.17	1,929.89	2,740.00	3,168.67 03	2977.53 3	10,729.00	42.78	BAND D EQUIVALENT TOTAL RELEVANT AMOUNT (A) ESTIMATED.COUNCIL TAX BASE
8.00	7	388.50	1,579.00	2,740.00	3,564.75 3 168 67	3,828.255 2977.53	16,093.50 10,729.00	77.00 42.78	
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a da		426	1704	2,940	3,933		19,186		0.0F
	BAND G	BAND F	BAND E	BAND D	BAND C	BAND B	BAND A	BAND A DISA	<u>N</u>

APPENDIX C - RESERVE STRATEGY 2008/09 - 2011/12

SUMMARY OF RESERVES AND PROVISIONS 2008/09 - 2011/12

	Balance Carried forward £	-1,734,752, -622,679	-2,400,701 -1,386,538	-3,787,240 -281,481	-6,426,152	
2011/12	Released £	c	40,000 0	40,000	40,000	
	Additions	c	0 -67,881	-67,881	-67,881	
	Balance Carried forward £	-1,734,752 -622,679 -2. 357,43 1	-2,440,701	-281,481	-6,398,271	
2010/11	Released £	10,000 10,000	1,716,650 120,000	000'000'T	1,846,650	
	Additions E		-10,000 -72,957		-82,957	
	Balance Carried forward £	-1,734,752 -632,679 -2,367,431	-4,147,351 -1,365,700 -5,513,052	-281,481	-8,161,964	
2009/10	Utilised / Transferred to Earmarked Reserves from general Fund £	380,000 380,000	1,955,953 5,000 1.960.953		2,340,953	
	Tr F Re Additions ge	0	-380,000 -97,594 -477,594		-477,594	
	Balance Carried forward £	-1,734,752 -1,012,679 -2,747,431	-5,723,304 -1,273,106 -6,996,411	-281,481	-10,025,323	
2008/09	Utilised / Transferred to Earmarked Reserves from general Fund £	1,795,321 1,795,321	1,214,458 18,065 1,232,523		3,027,844	
	Additions E	-300,752 - 300,752	-695,469 0 - 695,46 9		-996,221	
	Un-audited Approved Carry Un-audited Forwards from Balance as at 31 2007/08 subject to 03 08 Audit £	-1,139,000 -1,139,000	-799,100 -118,839 - 917,939		-2,056,939	
2007/08	Un-audited Balance as at 31 03 08 £	-1,434,000 -1,669,000 -3,103,000	-5,443,193 -1,172,332 -6,615,526	-281,481	1200,000,011-	
	General Fund Balances	Risk Based Unallocated	Earmarked Reserves and Sinking Funds Earmarked Reserves Sinking Funds	Provisions (Insurances)		

Earmarked Reserves Utilised to Support Base Budget Proposal

1,748,953

1,716,650

40,000

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Page 1 of 1

APPENDIX D - PROPOSED APPLICATION OF RESERVES 2009/10 - 2011/12

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SUMMARY MOVEMENTS ON RESERVES

L

	2008/09 Provisional		2009/10			2010/11			2011/12	
	Balance			Balance			Balance			-
	Forward	Additions	Possible Utilisation	Carried forward	Additions	Possible Utilisation	Carried	Additions	Possible	Balance Carried
Earmarked Reserves	-	ч	щ	Ŧ		J	£	E	Utilisation £	torward £
Current MTFS-Base Budget Surport	-260,000		130,000	-130,000		130.000			-	
Ob Evalitation Davidscuelle bugget august		0 -163,000	81,500			81.500				0
Funding for Developing Elections	-220,000	0	60,000	1			-160,00			160,000
Elections Fund with the second s	224,425		22,453							nn'ner-
Local Housing Allowance	000'12-	nnn'nr- lo	35 000	-31,066	-10,000		'		40,000	-1,066
Strategic Planning in the second s	-80,383		40.000			35,000	,			-7,000
Reperied and Dalivar bio 200 stant	-331,644		180,000			40,000	-383 78 256			-383
Corporate Training	-2,450,150	0 -127 000	1,200,000	-1,250,15		1,250,150				28,356 01
Housing Strategy	_	000'08- 0	80,000	00			00			0
Sub-Total - EMR Applied	-3,462,696	-380,000	1,955,953	-1.886.743	-10.000	1 746 650			1	_
-					000/0T-	T'/ T0'02D	-180,093	•	40,000	-140,093
Other Earmarked Reserves (to be reviewed in 2009/10	202 020 0									
TOTAL	~z,260,608	0	0	0 -2,260,608	0	0	0 -2,260,608	0	0	0 -2,260,608
	-5,723,304	-380,000	1,955,953	-4,147,351	-10,000	1,716,650 -2,440.701	-2.440.701	-	000.00	100 000 L
									-	z,400,70.
Earmarked Reserves to Support Base Budget Proposal			1,748,953			1 716 CEO				
						0C0/0T //T		•	40,000	
	2008/09		2009/10							
	Provisional		AT long			2010/11	-		2011/12	
	Balance Carried		Doccible	Balance			Balance			Balance
	Forward £	Additions £	Utilisation		Additions	Possible Utilisation	ed ard	Additions U	Possible Utilisation	Carried forward
Sinking Funds			1	-	-	щ	Ψ.	щ	щ	£
Recycling Sinking Fund	-22,246	0	0	-22.246	c	000.06				
om repracement sinking Fund	-165,080	-10,000	0	-175,080		100.000	047 7-	0	0	-2,246
	-935,072	-76,094		-1 011 166	0 1 1 5 1 1 1 1		-75,080	-10,000	0	-85,080
	-6,825	-3,000		-9.875	/00/2-		-1,072,623	-46,381		-1,119,004
Commentation Street Car Park Sinking Fund	-57,873	0	5,000	-52.873	000/e-	0	-12,825	-3,000	0	-15,825
	-86,010	-8,500	0	-94,510	-8.500		2/8/3	0 0		-52,873
	-1,273,106	-97,594	5,000 -	5,000 -1,365,700	-72,957	17	1.318.657	-8,500	*	-111,510
								100'10	7 >	-1,386,538

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APPENDIX D - PROPOSED APPLICATION OF RESERVES 2009/10 - 2011/12

SUMMARY MOVEMENTS ON RESERVES

I

	2008/09 Provisional		2009/10			2010/11			2011/12	
	Balance Carried			Balance			Balance			Balance
	Forward E	Additions £	russipie Utilisation É	Carried forward f	Additions f	Possible Utilisation E	Carried forward	suo	8 E	Carried forward
General Fund Risk Based Reserves						-	-	μ	Ŧ	ч
Sustainability of Base Budget	-212 532	NAC 32-								
Reduced Fees and Charges	-137,500	4H3/00-		-248,//b			-248,776			-248,776
Reduced investment Income	-6.043			91.2,622-			-229,216			-229,216
Civil Emergencies	c1c1c-			-161,90/			-161,907			-161,907
Insurance Excesses	1210121-			-41,212			-21,212			-21,212
MTFP	26514	0 5 7	1,606	-15,436			-15,436			-15,436
Assets and Property	-130 157	070'T-		-28,130			-28,130			-28,130
Vacancy Factor - Staffing Management		100.01	29,452	-100,705			-100,705			-100.705
Housing Benefits	717 417	050'04-	50C F	-150,363			-150,363			-150,363
HGV Licence ~ Operators Fund	-16 000	-1 600	567'T	-51b,124			-316,124			-316,124
Concessionary Fares		000'T-		10.94/1-			-17,600			-17,600
Dangerous Structures	-6.437	000174		-42,500			-42,500			-42,500
Prov For VAT repayment	-1 198			-6,437			-6,437			-6,437
Coast Protection Fund	2775-			-1,198			-1,198			-1,198
Haigh Pit	-40.055		10.011	-//2 2			-775			-775
Sea Walk North Shore	-30.791		40,UD5				0			0
Environ Warranty Sinking Fund	-139 883			-30, /91			-30,791			-30,791
Vertex	-37 500			-139,883			-139,883			-139,883
Env Insurance Reserve	000,757			-37,500			-37,500			-37,500
TOTAL RISK BASED RESERVE	-1.434.774	277 005		-186,200		,	-186,200			-186,200
	L 1	C00/7/C-	- 904/27	-1,/34,/52	0	0	-1,734,752	0	0	0 -1,734,752
I UTAL EARMARKED RESERVES, SINKING FUNDS, AND GENERAL FUND RISK BASED RESERVES	-8,430.684	-850.479) N32 3E0	ANG TAF T						
		n	\$08'187'1- 605'650'7	1,241,804	-82,957	1,836,650 -5,494,111	-5,494,111	-67,881	40,000 -!	40,000 -5,521,992

-281,481 -622,679 -6,426,152 Plus: Provisions at 31 March 2012 Plus: Unallocated Reserves at 31 March 2012 Total Reserves and Provisions at 31 March 2012 (see Appendixc)

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REVENUE BUDGET
2009/101

APPENDIX E - PROPOSED PRESSURES AND GROWTH 2009/30

		Gro	Gross Expenditure			Gross Income	am	ſ		
			Proposed		Reduction in		Proposed			
		Bracelinae	Reduction	†	Income	Reduction	Pressure	-		
			SDIG	lotal	Forecasts	in Grants	Bids	Total	Total	
Finance and Manangement Information Services	u Services	Ŧ	વન	ч і	£	ъ	ų	ું ભ	р ч	Details
rreasury Management	Investment Interest	0	0	0	786 000	c	c			
Accountancy Services	Ctaffing					5	Þ	000'98/	786,000	Fall in investment income - due to global economic downturn in financial
	1000 D	20,000	0	20,000	0	0	0	0	20,000	markets reflected in dramatic decrease in lending rates. Turn a part-time port into full time to محمد نامه ما عنه
Audit and Fraud				_						respect to capital and external funding accountancy support. Weakness
	Grant Income	0	0	0	0	1,686	0	1,686	1.686	identified by the Audit Commission.
Procurement	Procurement Supplies and Services	9,500	0	9,500	- -	c	c			administration
				2	-	Þ	o	0	9,500	Annual fees for IDEA Marketplace £8k), and North West Efficiency and
										limprovement Group for access to tendering and contracts portal (this should result in savings to Copeland and is reflected in the Coroorate
Total Finance and MIS		29,500	0	29.500	786 000	1 101				savings target for procument purchases in 09/10)
Policy and Performance					000'00'	7,000	-	787,686	817,186	
Performance Improvement Team	Process Improvement Team	0	0	0	0	0	0	0	0	
	Performance Improvement Team			_						
		4,329	0	4,329	0	0	0	0	4,329	£0.7k for car allowances. £0.3k mobile phones £3 3k committee lise
	Website Maintenance	15,351	0	15,351	0	0	0	0	15,351	funded by savings identified in income proving readsheet. New budget for increased costs of website maintenance. Of the hurdrack
Total Policy and Performance		10 / 50								£4.9k are new licences, £10.5k for customer self service functionality.
		000/67	5	19,680	•	0	0	0	19,680	
Customer Services										
customer Services	Copeland Direct	11,131	0	11,131	0	0	0	_0	11 121	
Revenues and Benefits	Benefits Holding account	6,800	0	6,800	0	0	0		e son	
	Council Tax Benefits	0	c		000.00			<u>, </u>	-	ID JAK car allowances (both new to allow the service to be carried out)
	Staffing	27,000	• •	27,000	000'07	00	00	20,000	20,000 27,000	Government subsidy which will not be received in 2009/10 New Benefits Advisor nost (fixed for two veser) to redeet
	adun			<u> </u>			-			of additional grant for 09/10 and 10/11 of ES2k from DWP (26 Jan) to help LA's deal with expected increase in demand for service during recession
Total Customer Services		180	0	180	0	25,000	0	25,000	25,180	£25.0k reduction in Government Grant and £0.2k increase in discretionary
	<u> </u>	45,111	0	45,111	20,000	25,000	0	45,000	90.111	rate relief
Legal and Democratic Services Land Charges	Land Charges	c	c							
Total Legal and Democratic Services			5		96,021	0	0	96,021	96,021	Forecast reduction in income as a result of the decline in housing sales
Development Operations		>	0	-	96,021	0	0	96,021	96,021	
Planning	Development control	24,535	0	24,535	0	0	0	;	24 535	
	_							, -	_	z.1./.3K legal and professional, £2.5K postage, £5.0k advertising

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2009/10 REVENUE BUDGET

		ē	Gross Exnanditure							
			Proposed	2	Reduction in	Gross income	ome			
			Reduction		Income	Reduction	Proposed			
Descent of the second se		Pressures	Bids 6	Total	Forecasts	in Grants	Bids	Total	Total	
Lioperty	Land Management	0 	- 0	+	о ¥	с ч	с ч	4 4		Details
	Holding account	0	0		, c	> (>	0	0	
Public Buildings	General	9 172	c			5	0	0	0	
Admin Buildings	Copeland Centre	3,105		3,105	o c	• •	0	0	9,173	Increase in general repairs costs based on current and expected activity
	Egremont Area Office Cleator Moor Area Office	• •	00	00	3,144 0	000	0 00	3,144	3,105 3,144	Net pressure from additional sinking fund costs and reduction in PFI payment as RPI being less than forecast. Loss of rental income
Reserve and TIC	Millom Offices Moresby Parks Depot	1,951		1,951		0	0	0	1,951	£1.0k increased rates
	Beacon	6,124	0	6,124	0 0	00	00	00	2,043	Increase in gas prices
Building Control	TIC Holding Account	1,500 4,500	00	1,500	00	0	o		1,500	E.S. JK increased electricity costs, £0.8k ground rent and wayleaves, £1,8k rates Premises costs inexcess of inflationany convision
Total Development Operations		52.931		2004	5	•	0	8	4,500	E1.5k external plan check fees, E3.0k marketing (both new budgets to
Development Strategy Development Strategy	Public Service Delivery	35,000		158,,26	3,144	0	0	3,144	56,075	
			\$	non/ce	0	o	0	0	35,000	CBC contribution to the partnership. The assumption is that this £35k
Development and Regeneration Deliv Plan	Development and Regeneration Delivery Working Neighbourhoods Related Plan	330,000	0	330,000	o	0	0	0	330,000	Construction with inducting the Alterdate's contribution. However, Allerdate is also considering it's contribution to LSP activities and this team at the moment too. The Executive received a report on 12 August 2008 which set out the applications of the WME allowance exercised.
Development Strategy	Planning Policy	275,905	0	275,905	e	o	0		275,905	reprovement of the work anocation to the Dev & Regen Delivery Plan. In the report it set out a spending profile of £740k in 08/09, £1,100k in 09/10 and £850k in 10/11, totalling £2,690k. This is all funded from reserves. This pressure is to increase the base budget 08/09 of £770k up to the £1,100k for ecast for 09/10. Development of Local Development Framework is estimated to cost a further £270k in 2000/10. This multi-
Total Development Strategy		640,905	0	640,905	0	0	0		640 ODE	assumed that this will also be required in 2010/11 too. In addition, there are minor increases required for £2.0k postage costs, £1.5k PC Hardware, in line with 08/09 spending.
Leisure and Environmental Services Waste Management	Book also								506/0+0	
9 -	building cleaning Public Conveniences Refuse Bulk	0 5,391 4,067	000	0 5,391 4,067	8,931 0 22,172	000		8,931		Loss of income due to demand £5.3k increased rates,
	Refuse Collection	5,837	0	5,837	0			217/23		£22.2k Loss of income due to demand, £4.1k increased vehicle running costs
	Kerbside Recycling	5,150	o	5,150	37,300	° 0		37,300	5,837 1 42,450	E.1.7K advertising costs, £4k additional transport contract hire costs to reflect contractual price increases in October 2009 £37.3k loss of material seles due to the contract of any
W:\Budget\Budget\Oo10\Eventing 4.7 F.t. months		20,445	0	20,445	68,403	0	0	68,403	88,848	promotions

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2009/10 REVENUE BUDGET

APPENDIX E - PROPOSED PRESSURES AND GROWTH 2009/10

		Gro	Gross Expenditure			Gross Income	Шe	ŀ			
			Proposed		Reduction in						
			Reduction		Income	Raduction	Proposed	_			_
		Pressures	Bids	Total	Forecasts	in Grants	Bids	Total	Total		
		4	4	÷	પ્પ 	ч	£	ધ	ч	Details	
Open Spaces	Allotments and Pigeon Lofts Copeland Homes Crematorium	0 20,508 14,000	000	0 20,508 14,000	• • • •	000	000	000	20,508	Refuse collection charges Reduction of surpluse on external income	
	Nursery Open Snarze	3,000	0	3,000	5,300	• •	, c	200	14,000	Increases in premises costs over and above inflationary increases in the base budget £6.0k gas, £8.0k rates	
	Parks and Open Spaces	5,000 4,500	0 0	5,000	•••	0	0	0	5,000	±3.0k gas, £5.3k loss of income £3.5k protective clothing. £1.5k halanhonas	
	Street Scene Tree Management	12,000 12,500		12,000		00	00	00	4,500 12,000	E3.0k hire of transport, E3.5k rates E5.0k general repairs. F2.5k rates	
			•	000/27		0	0	0	12,500	Hire of transport and running costs £4.5k. And health and safety survivor of	
		71,508	0	71,508	5,300	0	0	5 300	000 22	trees £8k.	
Enforcement Unit	CBC Car Parks	0	0	-	000 0				10,000		
	Markets	0	0	0	20,000	- 0	00	9,000 20,000	9,000 20,000	E7.5k rates and £1.5k hire of transport Forecast loss of income in 09/10 in comparison to ∩8/0a related to	
	<u></u>	0	0	0	29.000	c				economic downturn	
Total Leisure and Environmental Countration								73,000	29,000		
	Services	91,953	0	91,953	102,703	0	0	102,703	194,656		
I CI AL L'UNESSURES INTERNET		880,079	0	880.079	202126	Station 201	10000000000000000000000000000000000000				
						000/07	U 1,U34,554	34,554	1,914,633		
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APPENDIX F - PROPOSED FEES AND CHARGES 2009/10

Page No.	Service	2008/09 Base Budget	2009/10 Base Proposal	Change	Additions Refer to Appendix G	2009/10 Additional Increase	
2	Beacon & TIC	£	£	£		Proposal	Change
3	Plan Printing	92,612	100,140	7.528	2,000	£	£
4	Building Control	8,500	12,678	4,178	2,000	102,140	0,020
5	Development Control	215,000	215,000	0	o	12,678	4,178
6	Homelessness	248,720	248,720	ō		215,000	0
		4,163	4,287	124	Ň	248,720	0
		568,995	580,825	11,830	2,000	4,287	124
7	Crematorium				2,000	582,825	13,830
8	Cemeteries	346,840	395,502	48,662	31,000	400 505	
9	Trinity Gardens	74,838	77,083	2,245	2,500	426,502	79,662
10	Markets	2,000	2,000	ါ	2,000	79,583	4,745
11	Pest Control	73,000	55,190	-17,810	0	2,000	0
12	Outdoor Facilities	26,920	22,728	-4,192	o	55,190 22,728	-17,810
13	Car Parks	4,617	4,756	139	ŏ	4.756	-4,192
14	Food Hygiene	295,845	299,000	3,155	ŏ	4,756 299.000	139
15	Health and Safety	9,659	9,949	290	o	And and a state of the state of	3,155
17	Environmental Protection	545	515	-30	Ő	9,949 515	290
17	Waste	17,053	17,565	512	o l	And the Course of the second second	-30
		280,915	359,949	79,034	45,000	17,565 404,949	512
		1,132,232	1,244,237	112,005	78,500	1,322,737	124,034
18	Land Charges			1		1,322,131	190,505
	Licences	181,021	90,431	-90,590	0	90,431	
		125,000	125,442	442	Ő	90,431 125,442	-90,590
		306,021	215,873	-90,148	o i		442
20	Court Costs	134,200	150,226	16,026	10,000	215,873 160,226	-90,148 26,026
		2,141,448	2,191,161	49,713	90,500	2,281,661	140,213

2009/10 Base Proposal

Increasing fees and charges in line with inflation (RPI of approximately 3%), subject to money handling requirements (i.e. Rounding up or down to nearest 5p or 10p).

2009/10 Additional Increase Proposal

Includes further specific increases to fees and charges to generate further income to fund the Council's budget requirement. These are included and highlighted in Appendix *** "Proposed Saving and Income Generation".

BEACON & TIC

2008/09 BASE BUDGET INCOME

92,612

PROPOSED 2009/10 BASE BUDGET INCOME

100,140

PROPOSED FEES & CHARGES 2009/10	CURRENT FEES (NON-MEMBERS) 2008/09	BASE PROPOSAL (NON-MEMBERS) 2009/10
TICKETS	£	£
Adult	5.00	
Child	5.00 0.00	5.00
Priority		0.00
Student	n/a 4.00	n/a
Senior	4.00	4.00
Educational Group	4.00	4.00
Adult Group (10+)	0.00	0.00
Child Group (10+)	3.60	3.60
and aroup (19.)	0.00	0.00
PASSPORTS (Membership)		
Adult	1	
Senior	8.00	8.00
Child	8.00	8.00
- Oring	0.00	0.00
ROOM HIRE	1 1	
Conference Centre (Free for Visiting Schools)	0.00	
Per Hour	16.00	0.00
Per Half Day	50.00	16.00
Full Day	90.00	50.00
	30.00	90.00
IBRARY (Free for Research)	i	1
Hourly	11.00	1 4 00
		11.00
ARKROOM	12.00	12.00
	12.00	12.00
ARBOUR GALLERY (Per Hour - Subject to Availability)	40.00	40.00
	10.00	40.00

102,140

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PROPOSALS	đ
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PLAN PRINTING

2008/09 BASE BUDGET INCOME	8,500
PROPOSED 2009/10 BASE BUDGET INCOME	12,678

CURRENT FEES	BASE PROPOSAL
2008/09	2009/10
£	£
25.00	25.00
50.00	50.00
100.00	100.00
10.00	10.00
0.00	0.00
	2008/09 £ 25.00 50.00 100.00 10.00

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BUILDING CONTROL

 2008/09 BASE BUDGET INCOME
 215,000

 PROPOSED 2009/10 BASE BUDGET INCOME
 215,000

PROPOSED FEES & CHARGES 2009/10 (STATUTORY SET FEES)	CURRENT FEES	BASE PROPOSAL
	2008/09	2009/10
please see attached Appendix	£	£

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Copeland Borough Council

The Copeland Centre **Catherine Street** Whitehaven Cumbria CA28 7SJ



Tel: (01946) 598409 Fax: (01946) 598306

Building Control Charges

The Building (Local Authority Charges) Regulations 1998

Guidance notes applicable from 1 December 2008.

GUIDANCE NOTES

The Building Regulations Charges are divided into Plan and Inspection Charges, Building Notice Charges and Regularisation Charges. They are different for each type of work.

The following tables and notes are for guidance only and are not a substitute for the Copeland Borough Council Scheme of Charges.

- Full Plans The Plan Charge must normally be paid on the deposit of the plans with the Council.
- Building Notices The Charge must normally be paid when the Notice is submitted to the Council. Please note 2 that a Building Notice cannot be given for any premises in which persons are employed.
- Inspection Charges These will be payable after the first inspection has been undertaken. 3
- Regularisation Charge This is 120% of the Building Notice Charge. 4 5
- Exemption Where work is to provide access or facilities in an existing dwelling or public building, or is a domestic extension to store or provide medical treatment or facilities, for a disabled person, there will be no Charges.
- Estimated Cost This means a reasonable estimate that would be charged by a professional builder, but 6 excluding VAT.
- Multiple Works Where plans show more than one type of work (i.e. two separate extensions) the fee payable is 7 aggregated accordingly.
- Repetitive Work There will be a 25% reduction in the Plan Charge relating to repetitive work on more than one 8 building, where all such buildings are contained within the same submission.
- Previous Approvals New dwellings see note to Table in Schedule 1. Work other than new dwellings, there will 9 be a reduction of 25% in the Plan Charge relating to building work previously approved, for the same applicant, under the Building Regulations, by Copeland Borough Council.
- Minor Work Where the work is estimated as costing under £5,000 the total fee is payable on deposit of the 10 plans.
- Instalments In certain cases the Charges may be paid in instalments, contact the Building Control Office for 11 12
- VAT VAT is payable on all Building Regulation applications except Regularisation applications and is charged at a rate of 15% from 1 December 2008. 13
- Help If you have any difficulty, please contact the Building Control Office.

How to pay

Please note that we cannot accept cash payments at any of the Councils offices or through the post.

Please choose one of the following payment options:-

- CHEQUE please make your cheque payable to Copeland Borough Council with your address and invoice number on the back and post it to Building Control, The Copeland Centre, Catherine St, Whitehaven, Cumbria CA28 7SJ.
- TELEPHONE PAYMENT please call 01946 598470 or 598473 with your debit/credit card details.
- CASH please find details of how you can pay by cash at any Post Office or Pay Point on the sheet entitled "Building Control

SCHEDULE 1 CHARGES FOR NEW DWELLINGS

Dwellings and flats up to 300sq. metres and up to 3 storeys. To calculate the Building Notice charges add together the plan and inspection charges.

		PLAN CH	ARGES			INSPECTION CHARGES						
Number of dwelling types	Charge £	(15%) £	£	Additional charge for each dwelling above the minimum number in the band in column (1)		Number of dwellings	Charge	VAT (15%) £	Total £	Additional charge for each dwelling above the minimum number in the band in column (7)		
(1)	(2)	(3)	(4)	(6)	_	(7)	(8)	(9)	(10)	(11)		
	187.46	28.12	215.58			1	396.74	59.51	456.25	-		
2	240.17	36.03	276.20	-		2	548.97	82.35	631.32	-		
3	316.01	47.40	363.41	-		3	696.47	104.47	800.94	-		
4	391.85	58.78	450.63	·		4	806.56	120.98	927.54	·		
5	474.02	71.10	545.12	-		5	990.92	148.64	1139.56	-		
6	556.19	83.43	639.62	-	1	6	1113.32	167.00	1280.32			
7	579.66	86.95	666.61	-]	7	1189.22	178.38	1367.70	<u> </u>		
8	602.23	90.33	692.56	-		8	1387.76	208.16	1595.92			
99	625.70	93.86	719.56	-	-	9	1585.26	237.79	1823.05			
10	632.03	94.80	726.83	_	1	10	1801.01	270.15	2071.16			
11	637.46	95.62	733.08	-		11	1973.38	296.01	2269,89	<u> </u>		
12	643.76	96.56	740.32	_		12	2143.52	321.53	2465.05			
13	649.19	97.38	746.57	_		13	2317.08	347.57	2664.65			
14	655.51	98.33	753.84			14	2458.00	368.70	2826.70			
15	660.92	99.14	760.06	_	1	15	2629.21	394.38	3023.59			
16	667.24	100.09	767.33			16	2799.35	419.90	3219.25	-		
17	672.66	100.90	773.56]	17	2970.57	445.59		-		
18	678.98	101.85	780.83	_	i	18	3140.71	471.11	3416.16	<u> </u>		
19	684.39	102.66	787.05	_		9	3273.34	491.00	3611.82			
20	690.72	103.61	794.33			20	3441.15		3764.34	-		
21	701.55	105.23	806.78	-		20	3520.49	516.17	3957.32	-		
22	713.30	107.00	820.30	<u> </u>		22	3639.70	528.07 545.96	4048.56	<u> </u>		
23	725.03	108.75	833.78			23	3758.90		4185.66	~		
24	736.76	110.51	847.27			23	3878.13	563.84	4322.74	<u> </u>		
25	748.51	112.28	860.79			24		581.72	4459.85			
26	760.24	114.04	874.28		ĺ	25	3998.49	599.77	4598.26			
27	771.97	115.80	887.77		l	20	4117.70	617.66	4735.36	_		
28	783.72	117.56	901.28				4236.91	635.54	4872.45			
29	795.45	119.32	914.77			28	4356.11	653.42	5009.53			
30	807.20	121.08	928.28		ľ	29	4475.32	671.30	5146.62	_		
1 & over	818.93	122.84	941.77	- 5.85 + VAT	+	30	4541.92	681.29	5223.21	-		
				0.05 + VA1		31 & over	4606.23	690.94	5297.17	87.69 + VAT		

* VAT is payable on the total Inspection Charge

Electrical works

Where an electrical installation is being carried out by a person not registered under the Government's 'Registered Domestic Installer Scheme', an additional charge of £85.00 plus VAT will apply.

Plan Charge

- The amount of the plan charge for small domestic buildings is that shown in column (2) of the table and is calculated in relation to the total number of dwelling types contained in a Full Plans Application. No plan charge shall be made in relation to dwellings which have previously been approved, for the same applicant, under the Principal Regulations, by Copeland Borough Council, subject to a minimum charge of one house type, unless the application is for a single dwelling, when a discount of 50% of the normal plan charge will apply.

SCHEDULE 2 CHARGES FOR CERTAIN SMALL BUILDINGS, EXTENSIONS AND ALTERATIONS

		PL	AN CHAR	GE	INSPEC	TION CH	ARGE	BUII	DING NO	TICE
	Type of work	Amount of Plan Charge £	VAT (15%) £	TOTAL £	Amount of Inspection Charge £	VAT (15%) £	TOTAL £	Amount of Building Notice Charge £	VAT (15%) £	TOTAL £
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
	Erection or extension of a detached or attached garage or carport or both, having a floor area not exceeding 40m ² in total and intended to be used in common with an existing building, and which is not an exempt building.	126.40	18.96	145.36	-	-	-	126.40	18.96	145.36
	2 Erection or extension of a detached or attached garage or carport or both, having a floor area exceeding 40m ² but does not exceed 60m ² in total and intended to be used in common with an existing building, and which is not an exempt building.	126.40	18.96	145.36	127.53	19.13	146.66	253.94	38.09	292.03
3	Any extension of a dwelling the total floor area of which does not exceed 4m ² .	126.40	18.96	145.36	_	_	-	126.40	18.96	145.36
	Any extension of a dwelling the total floor area of which exceeds $4m^2$, but does not exceed $10m^2$.	126.40	18.96	145.36	127.53	19.13	146.66	253.94	38.09	292.03
	Any extension of a dwelling the total floor area of which exceeds $10m^2$, but does not exceed $40m^2$.	126.40	18.96	145.36	245.40	36.81	282.21	371.80	55.65	426.65
6	Any extension of a dwelling the total floor area of which exceeds $40m^2$, but does not exceed $60m^2$.	126.40	18.96	145.36	371.00	55.65	426.65	497.41	74.61	572.02

Electrical works

Where electrical installations/cabling to which Part P of the Building Regulations applies are being carried out by a person not registered under the Government's 'Registered Domestic Installer Scheme', an additional charge of £85.00 plus VAT will apply.

For charges for application relating to:

- applicable cavity wall insulation; ٠
- applicable unvented hot water systems; •
- any extension or alteration of a dwelling consisting of the provision of one or more rooms in a roof space, including means of access; .
- any extensions with a total floor area in excess of 60m²; and . .
- the installation of oil or non-mains gas fuel storage systems.

Please refer to Schedule 3.

SCHEDULE 3 CHARGES FOR OTHER WORK

Estimated Cost	PL	PLAN CHARGE		INSF	INSPECTION CHARGE		BUILDING NOTICE CHARGE		
£	Charge £	VAT (15%) £	Total £	Charge £	VAT (15%) £	Total £	Charge £	VAT (15%)	To
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	£ (9)	(10
0 - 1000	60.49	9.07	69.56	-			60.49	9.07	
1001 - 2000	120.09	18.01	138.10		_		120.09	18.01	69.
2001 - 5000	180.58	27.09	207.67	-			180.58	27.09	138
5001 - 6000	47.85	7.18	55.03	143.26	21.49	161.75	190.10	28.51	207
6001 - 7000	50.56	7.58	58.14	149.31	22,40	171.71	199.87	29.98	218
7001 - 8000	53.27	7.99	61.26	156.38	23.48	179.84	209.66	31.45	229.
8001 - 9000	55.08	8.26	63.34	164.53	24.68	189.21	219.62	32.94	241.
9001 - 10000	57.78	8.67	66.45	171.62	25.74	197.36	229.41	34.41	252.
10001 - 11000	60.49	9.07	69.56	178.69	26.80	205.49	239.19	+	263.
11001 - 12000	62.29	9.34	71.63	186.83	28.02	214.85	249.13	35.88	275.
12001 - 13000	65.01	9.75	74.76	193.92	29.09	223.01	258.93		286.
13001 - 14000	67.71	10.16	77.87	201.00	30.15	231.15	268.73	<u>38.84</u> 40.31	297.
14001 - 15000	70.42	10.56	80.98	208.08	31.21	239.29	278.51	· · · · · · · · · · · · · · · · · · ·	309.
15001 -16000	72.23	10.83	83.06	216.23	32.43	248.66	288.47	41.78	320.
16001 - 17000	74.94	11.24	86.18	223.30	33.50	256.80	298.25	43.27	331.
17001 - 18000	77.65	11.65	89.30	230.40	34.56	264.96	308.04	44.74	342.
18001 - 19000	80.36	12.05	92.41	237.49	35.62	273.11	317.85	46.21	354.2
19001 - 20000	82.16	12.32	94.48	245.62	36.84	282.46	317.85	47.68	365.
20001 - 21000	84.87	12.73	97.60	251.56	37.73	289.29	336.43	49.17	376.9
21001 -22000	86.67	13.00	99.67	258.56	38.78	297.34	345.24	50.46	386.8
22001 - 23000	89.39	13.41	102.80	264.50	39.68	304.18	3453.90	51.79	397.0
23001 - 24000	91.20	13.68	104.88	271.51	40.73	312.24	362.70	53.08	406.9
24001 - 25000	93.00	13.95	106.95	278.51	41.78	320.29	371.51	54.40	417.1
25001 - 26000	95.71	14.36	110.07	284.44	42.67	327.11		55.73	427.2
26001 - 27000	97.52	14.68	112.15	291.45	43.72	335.17	380.15	57.02	437.1
27001 - 28000	100.22	15.03	115.25	297.39	44.61	342.00	388.97	58.34	447.3
28001 - 29000	102.03	15.30	117.33	304.40	45.66	350.06	397.61	59.64	457.2
29001 - 30000	103.83	15.57	119.40	311.40	46.71	358.11	406.42	60.96	467.3
30001-100000	25% of Buildir	· · · ·					415.22	62.28	477.5
			harge	75% of Bui	ding Notice	charge	£415.22 + £8.74 part) over £30,00	(+VAT) for eac 0 up to £100,0	ch £1,000)00.
100,001 – 1Million	25% of Buildi	ng Notice c	harge	75% of Bui	ding Notice	charge	£1027.06 + £3.83 (or part) over £10	3 (+VAT) for ea 00,000 up to £1	ach £1,00 Imillion.
Over 1 Million -10 Million	25% of Buildi	ng Notice c	harge	75% of Bui	Iding Notice	charge	£4469.25 + £3.00 (or part) over £1n) (+VAT) for ea nillion up to £1	uch £1,000 Omillion.

Charge £	VAT (15%) £	Total £	
(8)	(9)	(10)	
60.49	9.07	69.56	
120.09	18.01	138.10	
180.58	27.09	207.67	
190.10	28.51	218.61	
199.87	29.98	229.85	
209.66	31.45	241.11	
219.62	32.94	252.56	
229.41	34.41	263.89	
239.19	35.88	275.07	
249.13	37.37	286.50	
258.93	38.84	297.77	
268.73	40.31	309.04	
278.51	41.78	320.29	
288.47	43.27	331.74	
298.25	44.74	342.99	
308.04	46.21	354.25	
317.85	47.68	365.53	
327.79	49.17	376.96	
336.43	50.46	386.89	
345.24	51.79	397.03	
353.90	53.08	406.98	
362.70	54.40	417.10	
371.51	55.73	427.24	
380.15	57.02	437.17	
388.97	58.34	447.31	
397.61	59.64	457.25	
406.42	60.96	467.38	
415.22	62.28	477.50	
2415.22 + £8.74 part) over £30,00	(+VAT) for eac 0 up to £100,0	ch £1 000 (o	

Minimum charges

- Where an extension to a dwelling, the total floor area which exceeds 60m², including means of access and work in connection with that extension, the sum of the plan charge and the inspection charge or the building notice charge must not be less than £528.79 plus VAT.
- Where an extension or alteration to a dwelling consists of the provision of one or more rooms in a roof space, the sum of the plan charge and the

inspection charge or the building notice must not be less than £258.93 plus VAT.

Where replacement domestic windows and doors are to be installed outside of the FENSA scheme the installation will be subject to a charge per dwelling of £60.49 plus VAT. This is reduced to £32.51 plus VAT for a single replacement window or door.

Where replacement windows or doors are to be installed in other buildings, the charge is based on 20% of the schedule 3 charge payable on the estimated cost of works, subject to a minimum charge of £60.49 plus VAT. Replacement roof coverings will be subject to a charge per dwelling of £60.49 plus VAT.

- Liquid Petroleum Gas Installations that are not undertaken by a Certified Body will be subject to a charge of £116.21 plus VAT.
- Oil installations that are not undertaken by a Certified Body will be subject to a charge of £116.21 plus VAT.
- Un-vented hot water systems that are not installed by a Certified Body will be subject to a charge of £60.49 plus VAT.
- Replacement Waste Treatment Installations for more than 1 dwelling will be subject to a charge of £229.41 plus VAT.
- Chimney Lining Installations will be subject to a charge of £32.51 plus VAT.
- The standard Building Notice charge for new dwellings in excess of 300m² floor areas, or greater than 3 storeys:- £799.52 plus VAT
- Where electrical works are to be carried out which are not part of the Domestic Installers Scheme the installation will be subject to the following

Rewiring of a dwelling - £179.68 plus VAT; Installation of a new circuit - £116.21 plus VAT; Additional sockets/lights - £60.49 plus VAT

DEVELOPMENT CONTROL

2008/09 BASE BUDGET INCOME	248,720
PROPOSED 2009/10 BASE BUDGET INCOME	248,720

PROPOSED FEES & CHARGES 2009/10 (STATUTORY SET FEES)	CURRENT FEES	BASE PROPOSAL
	2008/09	2009/10
	£	2

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2008/09 BASE BUDGET INCOME PROPOSED 2009/10 BASE BUDGET INCOME OPOSED FEES & CHARGES 2009/10	4,163]
PROPOSED 2009/10 BASE BUDGET INCOME	4,287	
PROPOSED FEES & CHARGES 2009/10	CURRENT FEES	BASE PROPOSAL
	2008/09	2009/10
Homelessness	£	2
All Room Sizes (per night)	12.00	12.60

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CREMATORIUM

2008/09 BASE BUDGET INCOME		346,840]	
PROPOSED 2009/10 BASE	BUDGET INCOME		395,502	426,502
PROPOSED FEES & CHARGES 20	09/10	CURRENT FEES 2008/09	BASE PROPOSAL 2009/10	ADDITIONAL INCREASE PROPOSALS 2009/10
PART 1: CREMATION FEES		£	£	1
Stillborn or Child up to 1-mo	oth			
Child 1-month to 12 Years		0.00	0.00	0.00
Person over 12 Years:	Desident	138.00	150.00	150.00
Person over 12 Years:	Resident	460.00	486.00	516.00
Medical Referee's Fees	Non Resident	523.00	551.00	616.00
Medical Relefees Fees	Mon-Fri	22.00	25.00	25.00
	Sat, Sun & Public Hols	22.00	25.00	25.00
Cameo Tax				20.00
Carrieo Tax		35.00	40.00	40.00
PART 2: OPTIONAL CHARGES				
Certificate of Cremation		21.00	05.00	
Postage of Remains (UK On	V)	37.00	25.00	25.00
Strewing of Remains (From (Other Crematoria)		40.00	40.00
Strewing of Remains (From t	hose returned)	35.00	40.00	40.00
Use of Chapel of Rest (24hrs	or part)	15.00	20.00	20.00
		37.00	42.00	42.00
URNS & CASKETS				
Metal Urn		20.00	23.00	
Wooden Casket		31.00	and the second of the second o	23.00
Plastic Urn		8.00	35.00	35.00
Bio-Degradable Urns		8.00	9.00 9.00	9.00
BOOK OF REMEMBERANCE INSCR				5.00
Book of Rememberance:	IF HON CHARGES (INCL. VAT)			
2-Line Entry				
5-Line Entry		49.00	53.00	53.00
8-Line Entry		74.00	77.00	77.00
Miniature Books:		95.00	110.00	110.00
2-Line Entry		· · · · · · · · · · · · · · · · · · ·		
		53.00	57.00	57.00
5-Line Entry		60.00	65.00	65.00
8-Line Entry Memorial Cards:		70.00	77.00	77.00
				11.00
Coloured:				
2-Line Entry		25.00	27.00	27.00
5-Line Entry		32.00	35.00	35.00
8-Line Entry		42.00	47.00	47.00
White:			T1.00	47.00
2-Line Entry		22.00	25.00	05.00
5-Line Entry		26.00	29.00	25.00
8-Line Entry		38.00	41.00	29.00 41.00
loral Emblem, Badge or Motif		48.00	55.00	55.00
oat of Arms		· · · · · · · · · · · · · · · · · · ·		
······		75.00	85.00	85.00

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CEMETERY

2008/09 BASE BUDGET INCO	ME
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PROPOSED 2009/10 BASE BUDGET INCOME

74,838

77,083

PROPOSED FEES & CHARGES 2009/10	CURRENT FEES 2008/09	BASE PROPOSAL 2009/10	ADDITIONAL INCREASE PROPOSALS 2009/10
PART 1: INTERNMENT FEES Stillborn or Child up to 1-month Child 1-Month up to 16 Years Person 17 Years and over Internment in a Vault Cremated Remains Strewing of Cremated Remains Additional charge for non-resident of Copeland Borough (Applicable to [3] & [4] above)	0.00 159.00 446.00 521.00 120.00 35.00 240.00	0.00 170.00 465.00 550.00 135.00 40.00 255.00	0.00 170.00 491.00 550.00 135.00 40.00 255.00
PART 2: EXCLUSIVE RIGHTS OF BURIAL In a grave adjoiing main paths (all areas of Copeland) Other Graves Cremated Remains	340.00 410.00 120.00	355.00 425.00 125.00	355.00 425.00 125.00
PART 3: MEMORIALS & INSCRIPTIONS Flat Stone not exceeding 600mm x 600mm Flat Stone between 600mm x 600mm and 1000mmx1000mm Flat Stone exceeding 1000mm x 1000mm Head Stone not exceeding 1.5m in height Vase not exceeding 600mm in height Additional Inscription	37.00 45.00 73.00 85.00 21.00 26.00	40.00 49.00 77.00 89.00 23.00 29.00	40.00 49.00 77.00 89.00 23.00 29.00
ART 4: MISCELLANEOUS FEES Exhumation (Not including Labour) Transfer of Exclusive Rights Certified copy of Register Entry Family Tree search Fee	880.00 37.00 37.00 64.00	950.00 45.00 45.00 85.00	950.00 45.00 45.00 85.00

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TRINITY GARDENS

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2008/09 BASE BUDGET INCOME

2000

PROPOSED 2009/10 BASE BUDGET INCOME

2000

CURRENT FEES	BASE PROPOSAL	
2008/09	2009/10	
35.00	40.00	
35.00	40.00	
4.90	5.50	
270.00	300.00	
225.00	250.00	
	2008/09 35.00 35.00 4.90 270.00	

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MARKETS

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2008/09 BASE BUDGET INCOME

73,000

PROPOSED 2009/10 BASE BUDGET INCOME

55,190

PROPOSED FEES & CHARGES 2009/10	CURRENT FEES 2008/09	BASE PROPOSA 2009/10
WHITEHAVEN		
Summer:	· · · · ·	
Regular	40.00	
Casual	18.00	15.00
Winter:	25.00	22,50
Regular	10.00	
Casual	18.00	15.00
EGREMONT	24.00	22.50
Summer:	1	
Regular	17.00	
Casual		15.00
Winter:	20.00	22.50
Regular	16.00	
Casual	16.00 20.00	15.00
	20.00	22.50
LEATOR MOOR (Subject to ongoing review)		
Summer:		
Regular	9.00	0.00
Casual	10.00	9.00
Winter:	10.00	10.00
Regular	9.00	0.00
Casual	10.00	9.00
	10.00	10.00

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2008/09 BASE BUDGET INCOME

26,920

PROPOSED 2009/10 BASE BUDGET INCOME

22,728

PROPOSED FEES & CHARGES 2009/10	CURRENT FEES	BASE PROPOSAL 2009/10
		2003/10
Wasps (Domestic Full Rate)	50.00	35.00
Wasps (Domestic Concessionary)	40.00	20.00
Wasps (Commercial Contract)	65.00	60.00
Wasps (Commercial One-off)	75.00	70.00
Rats (Domestic Full Rate)	0.00	0.00
Rats (Domestic Concessionary)	0.00	0.00
Rats (Commercial Contract)	65.00	60.00
Rats (Commercial One-off)	75.00	70.00
Mice (Domestic Full Rate)	50.00	35.00
Mice (Domestic Concessionary)	0.00	0.00
Mice (Commercial Contract)	65.00	60.00
Mice (Commercial One-off)	75.00	70.00
Bedbugs (Domestic Full Rate)	50.00	35.00
Bedbugs (Domestic Concessionary)	0.00	0.00
Bedbugs (Commercial Contract)	65.00	60.00
Bedbugs (Commercial One-off)	75.00	70.00
Cockroaches (Domestic Full Rate)	50.00	35.00
Cockroaches (Domestic Concessionary)	0.00	0.00
Cockroaches (Commercial Contract)	65.00	60.00
Cockroaches (Commercial One-off)	75.00	70.00
Fleas (Domestic Full Rate)	50.00	35.00
Fleas (Domestic Concessionary)	40.00	25.00
Fleas (Commercial Contract)	65.00	60.00
Fleas (Commercial One-off)	75.00	70.00
Ants (Domestic Full Rate)	50.00	35.00
Ants (Domestic Concessionary)	35.00	25.00
Ants (Commercial Contract)	65.00	60.00
Ants (Commercial One-off)	75.00	70.00

Note that 2009/10 proposals show a reduction in current prices. These are strategically priced to those of the private sector within the market, and will ensure that the service remains competitive, whilst maximising income.

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OUTDOOR FACILITIES

2008/09 BASE BUDGET INCOME



4,756

PROPOSED 2009/10 BASE BUDGET INCOME

PROPOSED FEES & CHARGES 2009/10 PLAYING PITCHES Per Season		CURRENT FEES	BASE PROPOSAL 2009/10	
Per Match		390.00 45.00	405.00 50.00	
MILLOM PARK				
Bowling Green:				
Season Ticket Green Fees	Snr Jnr/OAP Snr Jnr/OAP	0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00 0.00	
Millom Tennis				
Season Ticket Court 45 Mins)	Snr Jnr/OAP Snr Jnr/OAP	0.00 0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00	
Millom Tennis				
Seniors Juniors/OAP	-	0.00 0.00	0.00 0.00	

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CAR PARKS

2008/09 BASE BUDGET INCOME	295,845	7
PROPOSED 2009/10 BASE BUDGET INCOME	299,000	299,000
PROPOSED FEES & CHARGES 2009/10	CURRENT FEES	BASE PROPOSA
	2008/09	2009/10
CHAPEL STREET EGREMONT		
Up to 1 hr		
Up to 2 hrs	0.40	0.50
Up to 3 hrs	0.65	0.75
Up to 4 hrs	0.85	0.95
Over 4 hrs	1.15	1.25
Monthly Car Passes (25 bays only)	1.95 29.00	2.05 33.00
CHOOLHOUSE LANE WHITEHAVEN		
Up to 1 hr		
Up to 2 hrs	0.90	1.05
Up to 3 hrs	1.35	1.45
Up to 4 hrs	1.80	1.90
Over 4 hrs	0.00	
Overnight parking (maximum stay 3hrs)	0.00 3.20	3.35
ENHOUSE STREET WHITEHAVEN		0.35
Up to 1 hr		
Up to 2 hrs	0.90	1.05
Up to 3 hrs	1.30	1.40
Up to 4 hrs	1.90	2.05
Overnight parking (maximum stay 4hrs)	2.50 3.20	2.60 3.35
BEES FORESHORE		
Up to 1 hr		
Up to 2 hrs	0.80	0.80
Up to 3 hrs	1.20	1.20
Up to 4 hrs	1.70	1.70
Up to 5 hrs	2.30	2.30
Over 5 hrs	2.90	2.90
7 Day Permit	3.30 7.55	3.30 7.55
E COPELAND CENTRE WHITEHAVEN		
Up to 1 hr		
Up to 2 hrs	0.90	1.05
Up to 3 hrs	1.35	1.45
Up to 4 hrs	1.90	2.05
Over 4 hours	2.40	2.50
Overnight parking (Charges apply Saturday and Sunday only)	3.20	3.35
	0.00	

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PROPOSED FEES & CHARGES 2009/10	CURRENT FEES	BASE PROPOSAL
	2008/09	2009/10
SPORTS CENTRE WHITEHAVEN		
Up to 1 hr	0.90	
Up to 2 hrs	1.35	1.05
Up to 3 hrs	1.80	1.45
Up to 4 hrs	2:40	1.95
Over 4 hrs	3.30	2.50
Overnight parking	3.20	3.40
Season Tickets per month (59bays only)	50.00	3.35 55.00
BECK GREEN EGREMONT		
Up to 1 hr		
Up to 2 hrs	0.40	0.50
Up to 4 hrs / 3 hrs	0.65	0.75
Upto 6 hrs / 4 hrs	0.85	0.95
Over 6 hrs / 4 hrs	1.15 1.95	1.25 2.05
BEACON WHITEHAVEN		2.03
Up to 1 hour		
Up to 2 hrs	0.90	1.05
Up to 3 hrs	1.20	1.30
Up to 4 hrs	1.80	1.95
Over 4 hrs	2.40	2.50
Overnight parking	3.20 3.20	3.35 3.35
IORTH SHORE, WHITEHAVEN		0.00
Up to 1 hour		
Up to 2 hrs	0.90	1.05
Up to 3 hrs	1.20	1.30
Up to 4 hrs	1.80	1.95
Over 4 hrs	2.40	2.50
Overnight parking	3.20	3.35
Monthly car park pass (10 bays only)	3.20	3.35
OUTH SHORE, WHITEHAVEN (CAR PARK)		
Up to 1 hour		
Up to 2 hrs	0.90	1.05
Up to 3 hrs	1.35	1.45
Up to 4 hrs	1.80	1.95
Over 4 hours	2.40	2.50
Overnight parking	3.20	3.35
Monthly car park pass(5 bays only)	3.10 50.00	3.35 55.00
OUTH SHORE, WHITEHAVEN (BUS BAYS)		55.00
Up to 4 hrs		
Over 4 hrs	4.50	50.00
Overnight parking	11.00	15.00
	3.10	3.35

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FOOD HYGIENE

2008/09 BASE BUDGET INCOME

PROPOSED 2009/10 BASE BUDGET INCOME

0 0 A 0		all the second second second	
	1.11.11		197

9,659

PROPOSED FEES & CHARGES 2009/10	CURRENT FEES 2008/09	BASE PROPOSAL 2009/10
EXPORT CERTIFICATES	0	30.00
Foundation Sampling Costs (Administration & Travelling) (Per Supply) (STATUTORY)	0	37.00 No change - rate set in Private Water
	No change - rate set in Private Water Supplies Regulations 1991. Note - Private Water Regulations are due for amendment no details are avaible to date (5.12.07)	Supplies Regulations 1991. Note - Private Water Regulations are due for amendment no details are avaible to date (29.1.09)

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HEALTH & SAFETY

F

2008/09 BASE BUDGET INCOME

545

PROPOSED 2009/10 BASE BUDGET INCOME

515

PROPOSED FEES & CHARGES 2009/10	CURRENT FEES	BASE PROPOSAL
	2008/09	2009/10
Training Course (Basic H&S)	37.00	37.00
Skin Piercing Registration	88.00	88.00
Transfer of Registration (For Premises or Individual)	88.00	88.00

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ENVIRONMENTAL PROTECTION

2008/09 BASE BUDGET INCOME	17,053	٦
PROPOSED 2009/10 BASE BUDGET INCOME	17,565	
PROPOSED FEES & CHARGES 2009/10 (STATUTORY SET FEES - Announced by DEFRA)	CURRENT FEES 2008/09	BASE PROPOSAL 2009/10
Application for authorisation in accordance with the Environmental Protection Act 1990, Part I, Part B processes	Statutory	Statutory - fees for 09/10 not confirmed (28.1.09)
Except for small waste oil burners <0.4 MWTh	Statutory	Statutory - as above
Unloading of petrol into storage tanks at a service station	Statutory	Statutory - as above
Substantial changes to an Authorisation	Statutory	Statutory - as above
Except for small waste oil burners <0.4MWTh	Statutory	Statutory - as above
Unloading of Petrol into storage tanks at a service station	Statutory	Statutory - as above
Change to implement an upgrading plan	Statutory	Statutory - as above
Annual subsistence Charge	Statutory	Statutory - as above
Standard Charge where paid quarterly		Statutory - as above
Except for Small Waste oil burners <0.4MWTh		Statutory - as above
Unloading of Petrol into storage tanks at a service station		Statutory - as above
Odorising of Natural Gas		Statutory - as above
Pet Shops	66.00	66.00
Dangerous Wild Animals	0.00	
Riding Establishments	168.00	153.00
Animal Boarding Establishments	122.00	168.00
Dog Breeding	58.00	122.00
Zoo Licence (Exclusive of Veterniary Fees the Full cost of which is added)	153.00	58.00 153.00

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WASTE MANAGEMENT

2008/09 BASE BUDGET INCOME	280,915]	
PROPOSED 2009/10 BASE BUDGET INCOME		359,949	404,949
PROPOSED FEES & CHARGES 2009/10	CURRENT FEES	BASE PROPOSAL	ALTERNATIVE PROPOSED FEE
	2008/09	2009/10	2009/10
Commercial Collections	£	£	£
240 Litre Container			
360 Litre Container	3.20	5.00	5.00
660 Litre Container	4.76	6.50	6.50
1100 Litre Container	8.72	11.00	11.00
	14.54	17.00	17.00
Trade Sacks (Per 50)	57.50	130.00	
	01.00	130.00	130.00
Annual Waste Transfer Note	10.00	15.00	15.00
OTHER CHARGEABLE COLLECTIONS			10.00
Household waste for which a charge for collection can be made			
240 Litre Container			
360 Litre Container	2.00	3.00	3.00
660 Litre Container	2.15	4.00	4.00
1100 Litre Container	3.94	6.00	6.00
Orange sacks	6.57	9.00	C. Barris, C. Charles, M. G. M. Martin, C. Martin, Phys. Rev. Lett. 7, 101 (1996).
orange sacks	0.70	0.00	9.00
Bulk Collections	0.00	0.00	
		0.00	15.00
Domestic Bins	n/a		
	iiia	n/a	n/a
Domestic Wheeled Bins (240L)	ri/a	30.00	20.00
Collection Rate por hour for larger internation		~~.~~	30.00
Collection Rate per hour for larger jobs to be based on time taken to collect minimum charge)			
First Hour Rate			
Second & Subsequent Hours		70.00	70.00
Half Hour Rate	yet to be	60.00	60.00
	determined	35.00	35.00
uilding Cleaning Hourly Rate (Std Mon-Fri)	following decisions		
a stating noting nate (ota MOII-PTI)	on service review	12.50	12.50

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LAND CHARGES

2008/09 BASE BUDGET INCOME	181,021
PROPOSED 2009/10 BASE BUDGET INCOME	90,431
PROPOSED FEES & CHARGES 2009/10	CURRENT FEES BASE PROPOSAL

	2008/09	2009/10
Search Fees		
Personal Search (Statutory)	111.00	111.00
(Statutory)	11.00	Actual cost
	[

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LICENSING

2008/09 BASE BUDGET INCOME

PROPOSED 2009/10 BASE BUDGET INCOME

125,000

125,442

PROPOSED FEES & CHARGES 2009/10	CURRENT FEES	BASE PROPOSAL
	2008/09	2009/10
Hackney Carriage Vehicle	104.96	104.96
Hackney Carraige Driver	62.00	62.00
Private Hire Vehicle	102.61	
Private Hire Driver	62.00	102.61
Private Hire Operator	120.00	62.00
	120.00	120.00

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HOUSING BENEFITS

134,200]	
	150,226	160,226
CURRENT FEES	BASE PROPOSAL	ADDITIONAL INCREASE PROPOSALS
2008/09	2009/10	2009/10
£	£	£
55.00	55.00	57,00
	CURRENT FEES 2008/09 £	150,226 CURRENT FEES BASE PROPOSAL 2008/09 2009/10 £ £

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APPENDIX G - PROPOSED SAVINGS AND INCOME GENERATION AND USE OF RESERVES 2009/10

Efficiency Total Further Options Total Savings Efficiency Total Further Options Total 235 38,280 0 0 70,000 0 0 0 0 0 0 11,500 0 11,500 11,500 235 38,280 0 2,000 9,3500 9,3500 11,500 11,500 0 2,000 0 11,500 9,3500 9,3500 11,5			Cach Savinan					
Solutions Fitterior Details Details Details 235 38,200 33,230 Beduction in tabling budget from £250; to £180; To ford comments of the for QMOPs is 180; Total comments of the for QMOPs is 12,000 12,000 23,000 22,000 11,000 Log ORCHION in tabling budget from £250; to £180; And from the provided provided for the commend. 23,000 23,000 11,000 Provided for the commend. 11,000 23,000 23,000 11,000 Provided for the commend. 11,000 23,000 23,000 11,000 Provided for the commend. 11,000 23,000 11,000 Provided for the commend. 11,000 Provided for the commend. 23,000 23,000 11,000 Provided for the commend. 11,000 23,000 13,000 Provided for the commend. 11,000 Provided for the commend. 23,000 13,000 Provided for the commend. 11,000				criticiency	Total	Further Options	Total Coulor	
F F F 235 38,280 as.240 heloctron in statines establishment hous and use of external resources 235 38,230 70,000 33,240 heloctron in statines establishment hous and use of external resources 2000 70,000 Reduction in training budget from £250, uo £280, uo 5280, uo 52800, uo 52800, uo 5280, uo 52800, uo 5280, uo 52800, uo 5280, uo				Savings	Efficiency		Proposals	
35.30 3.3.30 Reduction in salinitie setablishment hours and use of caternal resources 23.5 38.200 70,000 Reduction in training buget from £35% to £38%. Total commitment to the set of term and the set of caternal resources 20 70,000 Reduction in training buget from £35% to £38%. Total commitment to the set of term and term. Further provided and provide and the set of term and term an			Ŧ	ч	Savings £	4		
233 36.2.00 0 38.2.90 Beduction in stalmete establishment hours and use of external resources 0 70,000 Beduction in training budget from 152.00. 6 £1.80%. Total commtment to prioritization of needs, bud is statifiable over the medium term. Enther prioritization of needs, bud is statifiable over the medium term. Enther prioritization of needs, bud is statifiable over the medium term. Enther prioritization of needs, bud is statifiable over the medium term. Enther prioritization of needs, bud is statifiable over the medium term. Enther prioritization of needs, bud is statifiable over the medium term. Enther prioritization of needs, bud is statifiable over the medium term. Enther prioritization of needs, bud is statifiable over the medium term. Enther prioritization of needs, bud is statifiable over the medium term. Enther prioritization of statifiable over the medium term. Enther prioritization of needs, bud is statifiable over the medium term. Enther prioritization of statifiable over the mediant term of statifiable over the mediant term. Enther prioritization of statifiable over the mediant term of the statifiable over the mediant statifiable over the mediant statifiable over the mediant statifiable over the statifiable ove	Policy and Performance						+	
33:200 Reduction in salaries extablishment hours and use of external resources 70,000 reduction in training budget from £250x to £180%. Total commitment to discriming would require re- reduction in reads, but is sastanable budget to 510% would require re- reduction in reads, but is sastanable budget to meale, would require re- reduction in reads, but is sastanable budget to microsity and the reduction in reads, but is sastanable budget to microsity and the reduction in reads, but is sastanable budget to microsity and the reduction in reads, but is sastanable budget to microsity and the reduction in reads, but is sastanable budget to microsity and the reduction in reads, but is sastanable budget to microsity and the reduction in reads, but is sastanable budget to microsity and the reduction in reads, but is sastanable budget to microsity and the reduction in reads, but is sastanable budget to microsity and the reduction in reads, but is sastanable budget to microsity and the reduction in reads, but is sastanable budget to microsity and the reduction in reads, but is sastanable budget to microsity and to budget to microsity and the reduction in reads, but is sastanable budget to microsity and the reduction in the reads i		Salaries	38,045	235	28 200			
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0 7,000 0 7,000 0 0 10,000 10,000 10,000 10,000 11,000	Democratic Services	Surgeries		-			<u> </u>	nderspend of £30k, a further £8,000 saving is offered. This matches the Iffationary increase which is built into the budget for 2010/10
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0 0 7,000 7,000 7,000 0 0 0 0 0 0 0 0 0	Democratic Services	Local Land Charges		<u> </u>	0001	0	7,000.P	rovide service internally rather than use external supplier to provide rivice
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	-egal	car Allowances - Employees	670 0	00	670	000'01	10,000 Li 670 Sa	mit demand for upgrades to Members computers ving in legal based supplies for stationery and "ominication"

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APPENDIX G - PROPOSED SAVINGS AND INCOME GENERATION AND USE OF RESERVES 2009/10

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Cleator Moor Area Office 5/3 0 5/364 0 5/364 0 5/364 0 5/364 0 3/365 0 8/355 0 8/355 0 3/365 0 10,000 <	36,571
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18,559 0 10,00 10,00	
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	18,000 18,000 Further reduction to the public buildings maintenance budget, reducing the budget to ± 30 k.

APPENDIX G - PROPOSED SAVINGS AND INCOME GENERATION AND USE OF RESERVES 2009/10

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Housing Policy Source Source <th< td=""><td></td><td>Grants</td><td></td><td></td><td></td><td></td><td>Inn's</td><td>Strategy document now complete and therefore this budget is not required</td><td></td></th<>		Grants					Inn's	Strategy document now complete and therefore this budget is not required	
Mediation Solution Solu		Housine Policy	5	5	0	7,500	7,500	E11,500 grants allocation in 08/09 base budget - only £3,000 is committed	
Reduction is project white the monit gram was evaluation. The long of manual manual was evaluated of the long of manual transverse evaluated of the long of the long of manual was evaluated of the long of manual was evaluated of the long of the		6210 - 5	50,000		50,000	0	50,000	in 2009/10 Base budget in 08/09 for professional samiron was to accedent	
Reduction in project budgets assome ssame assome rysom assome rysome								support whilst the Housing team was established. This budget is intended to be used for staffing support in the long term. This budget is forecasting an underspend of £80k in 08/09. The staffing budget build for 09/10 has indicated that £130k of the £180k will be required for the Housing Team. Consideration has been given to offering the difference as a budget swinn	
Reduction in project budgets S5.000 30.000 TSD 82.000 Feduction in project budgets 0 0 30,000 This budget was funded in 2003/09 fram reserves and is a one-off activity. This returns the base budget to reflect the one-off activity. The return the base budget to reflect the one-off activity. The return the scale one-off activity. The return the scale one-off activity. The return the scale one-off activity. The retureted by								in the light of pressures elsewhere. £80k underspend is forecast on this budget in 08/09.	
Meduction in project budgets 0 30,000 30,000 11h is budget was funded in 2008/09 from reserves and is a one-off activity. Grant Reduction - WLR 0 0 0 25,000 This is a reduction to the base budget to and/or the pase to thepase to the pase to the pase to the pase to thepase to	Nuclear and Suctainabilities	-	55,000		75,000	7,500	82,500	-	
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Grant Reduction - WLR 0 0 25,000 25,000 Relection of changing delivery structures - the existing agreement Grant Reduction - Events Budget 0 0 12,500 25,000 12,500								ruis budget was funded in 2008/09 from reserves and is a one-off activity. This is a reduction to the base budget to reflect the one-off nature of the activity. This returns the base budget to 07/08 level (£20k)	167 T ()
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APPENDIX G - PROPOSED SAVINGS AND INCOME GENERATION AND USE OF RESERVES 2009/10

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APPENDIX G - PROPOSED SAVINGS AND INCOME GENERATION AND USE OF RESERVES 2009/10

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Finance and Manangement Information Services				00/007	249,543		
Management Information Services Reduction in Post and Supplies Reduction in Post and Supplies	21,740	-3,000	18,740				
Finance Miscellaneous	35,000	00	35,000		35,00	2022-040 J reduction of one full time equivalent post and a reduction in use of 35,000 supplies and services following a review of licenses held by IT denarrows	
	16,900	0	16,900	00	16,900	0 Misc. savings haved on 2000 (nn)	
Concessionary Fares Maintain Budget at 2008/09 Level Reduction in line with 08/09 actuals	0			20,000	20.000	accountancy and head of finance, insurances and subscriptions 20.000 Ceeh lime h	
Total Finance and Mic			0	150,000	150,000	250,000 Currently showing an underspend of F19nk in 08.00 - rotion 410 - 15	
	73,640	-3,000	70,640	170.000		this budget reduction in the risk based reserves.	
Sub-Total Service Specific Savings and Reductions	8591938		599,389	£20,290	240,640 1,219,679		
Authority Wide Human Resource considerations - Vacancy	0			200 000			
estimate of income from County Council 2nd Homes Levy)	100,000	200,000	200,000 Vacancies are being managed in the authority. This continues the process and requires constant appraisal of staffing requirements. 100,000 Subject to formal arreement of successes.	
						New income starting agreement or arrangement with the County Council. Rev income sharing agreement for 10 years (1/3) of to the Districts) - is agreed in principle. Current MTFs does not second and the Districts) - is	17174-ş.
Introduce Procurement Target across the Authority	0	0	0	30,000	30,000	source. Disagregate the tareat during the course of the co	
Cash Freeze supplies and services for printing, stationary and general office expenditure	0	0	0	50,000	50,000	Implementation of improved procurement activities 50,000 Inflationary allowances for general environment victoria	
Director of Public Service Delivery						and office purchases across the authority to be zero. Managing within the envelope will require tighter management and working with procurement.	
Further Authority Wide Ontions		0	0	35,000	35,000	35,000 Do not fund additional pressure of shortfall - require the activity to	
	0	0		415,000	415,000	operate within the resources available to it.	
TOTAU PROPOSED SAVINGS AND REDUCTIONS All Service + Authority wide	551,938	47,451 59	599,389	1,035,290 1,035,290	1,634,679 1,634,679		

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APPENDIX G - PROPOSED SAVINGS AND INCOME GENERATION AND USE OF RESERVES 2009/10

		GERSHC	Ξ.	AVINGS	OPTIONS			
		Cash Savings	Efficiency Savings	Total Efficiency	Further Options	Total Savings	s Details	Fast and
		ч	ų	Savings £	4	5 Beodo - 1		Charges Pelatod
Activities Funded From Earmarked Reserves	Serves					1		F
Policy and Performance	Job Evaluation	-						
			0	0	60,000	60,00	60,000 This is included in the base hurdent for 2006 for it. 2	
Legal and Democratic Services	Special Elections						it is unlikely to be spend in 08/09. The purpose of this was to fund the in- year implications of the introduction of JE (i.e. Pay protection for year 1). If JE is implemented in 09/10 with pay protection commencing, then the reserve can be rolled forward to fund this.	
		5	o — — -	0	22,453	22,455	22,453 This is included in the base budget for 2008/09 (funded from reserves) but it is unlikely to be spend in 08/09. The purpose of the reserves, was originally funded from specific government error record in the reservence of the reservence of the reservence of	
-							to provide electronic signature matching. The project is currently delayed due to contract negotiations with the provider, and is unlikely to be resolved in OR/ng. The activity	
uevelopment Strategy	Part fund Local Development Framework from Planning Delivery Grant Earmarked Reserve		0		180,000	180,000	180,000 Use of planning delivery more a curvity and the tunding is required for 09/10.	
Development Strategy	LDF Framework - fund £40k from earma-bod						Framework	
Development Strategy	reserve Delivery and Reconcretion of the second		<u> </u>	0	40,000	40,000	40,000 Analysis of earmarked reserves has indicated that £40k could be used free	
	applying Area Based Grant	0	<u> </u>	0	330,000	330,000	017 to tund pressures in 2009/10 330,000 The Executive received a report on 12 August 2008 which set out the	
					·,		In the report of the WNF (ABG) allocation to the Dev & Regen Delivery Plan. In the report it set out a spending profile of £740k in 08/09, £1,100k in 09/10 and £850k in 10/11, totalling £2,690k. This is all funded from	
Finance and MIS	Part-fund Treasury Management Pressure from						reserves. This pressure is to increase the base budget $08/09$ of $E770k$ up to the E1,100k forecast for $09/10$.	
	reserves	-	<u> </u>	5	81,500	81,500 5	81,500 Reserves in the past have benefited from over achievement of TM income. The forecast for 2018,109 is for an over an over achievement of TM income.	
Customer Services	Funding of Welfare Benefits Officer from		,			<u> </u>	proposal is to use £163k reserves over two year period to address this extra-ordinary rapid decline in Bank of England Base Rates	
	reserves				35,000	35,000 L d si	35,000 Use of reserves to fund a post for two years. In periods of recession, demand on this service increases and nationally, the LGA is forecasting a significant increase in <i>domand</i> 42,000 to 1000 to	
						20 	received in 07/08 was required to fulls service in 09/10. Not all grant received in 07/08 was required to fund the service, and the balance (£77k) was incorrectly recorded in the ledger. Preparation of Accounts 07/08 has resulted in this income being added to reserves - and this could be used to	
out of turning ked Reserves		0	0	0	748,953	748,953		·
	A SALANCE THE BUDGET INCLUDING USE OF RESERVES	551,938	47,451	599,389	1,784,243	2.383(632		
				1				90.500

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APPENDIX H

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REVISED MEDIUM TERM FINANCIAL STRATEGY REVENUE BUDGET 2008/09 - 2011/12

1	2008/09	2000/40		sional
	£'000	2009/10	2010/11	2011/12
	E 000	£'000	£'000	£'000
Net Base Budget	10,606	43		
3% savings target	,	12,688	12,345	12,3(
Additional Grant income expected	-305	-376	-370	-36
Additional Savings, Reductions and Efficiencies required		-107	-107	-1(
Other Growth in Income		-1,259		-1,02
	-151	-327	-334	-34
Expenditure Pressures and Growth (excluding those funded from				
(eserves)	1,772	1 465		
Inflation including increments	387	1,166	154	35
	507	560	616	67
Net Budget Requirement	12,309	12.045		
1 ⁴	42,509	12,345	12,304	11,48
Expenditure Funded From Reserves to support the Budget	1 665	4 7 40		
	1,665	1,749	1,717	4
Total Net Operating Budget	42.00-			
	13,974	14,094	14,021	11,527
Funded From				
Central Government Grants				
Revenue Support Grant				
Area Based Grant - WNF	7,105	7,186	7,222	7,222
Safer and Stronger Communities Grant	1,000	1,000	1,000	//=-==
6 - Frindendes Grant	459	259	, -	
	8,564	8,445	8,222	7,222
District Council Tax Requirement (4.5% increase)				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
(4.5% Increase)	3,738	3,906	4,082	4,265
Collection Fund Surplus		, -	1,002	4,205
Collection Fund Deficit	7			
		-6		
BESERVE STRATECY CLIMANA DV	12,309	12,345	12,304	11,487
RESERVE STRATEGY SUMMARY	12,309		12,304	11,487
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance		12,345	12,304	11,487
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves	3,103	12,345 2,748	12,304 2,368	2,358
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves	3,103 -1,795	12,345		
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves	3,103 -1,795 1,440	12,345 2,748	2,368	2,358
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance	3,103 -1,795	12,345 2,748	2,368	2,358 0
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance	3,103 -1,795 1,440 2,748	12,345 2,748 -380	2,368 -10	2,358
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Farmarked Reserves - Opening Balance Budget Contribution to Earmarked Reserves	3,103 -1,795 1,440	12,345 2,748 -380	2,368 -10	2,358 0 2,358
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Farmarked Reserves - Opening Balance Budget Contribution to Earmarked Reserves	3,103 -1,795 1,440 2,748	12,345 2,748 -380 2,368	2,368 -10 2,358	2,358 0 2,358 2,441
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Farmarked Reserves - Opening Balance Budget Contribution to Earmarked Reserves Utilisation of Reserves	3,103 -1,795 <u>1,440</u> 2,748 5,443 0 -1,215	2,748 -380 2,368 5,723	2,368 -10 2,358 4,147	2,358 0 2,358
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Farmarked Reserves - Opening Balance Budget Contribution to Earmarked Reserves Utilisation of Reserves	3,103 -1,795 <u>1,440</u> 2,748 5,443 0	2,748 -380 2,368 5,723 -1,749	2,368 -10 2,358 4,147 -1,717	2,358 0 2,358 2,441
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Farmarked Reserves - Opening Balance Budget Contribution to Earmarked Reserves Utilisation of Reserves	3,103 -1,795 <u>1,440</u> 2,748 5,443 0 -1,215	2,748 -380 2,368 5,723 -1,749 -207	2,368 -10 2,358 4,147 -1,717 11	2,358 0 2,358 2,441 -40
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Earmarked Reserves - Opening Balance Budget Contribution to Earmarked Reserves Jtilisation of Reserves Additions to Reserves armarked Reserves - Closing Balance	3,103 -1,795 <u>1,440</u> 2,748 5,443 0 -1,215 1,495	2,748 -380 2,368 5,723 -1,749 -207 380	2,368 -10 2,358 4,147 -1,717	2,358 0 2,358 2,441
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Earmarked Reserves - Opening Balance Budget Contribution to Earmarked Reserves Jtilisation of Reserves Additions to Reserves armarked Reserves - Closing Balance	3,103 -1,795 <u>1,440</u> 2,748 5,443 0 -1,215 1,495	2,748 -380 2,368 5,723 -1,749 -207 380	2,368 -10 2,358 4,147 -1,717 <u>11</u> 2,441	2,358 0 2,358 2,441 -40 2,401
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves	3,103 -1,795 1,440 2,748 5,443 0 -1,215 1,495 5,723	2,748 -380 2,368 5,723 -1,749 -207 380 4,147	2,368 -10 2,358 4,147 -1,717 11	2,358 0 2,358 2,441 -40
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Earmarked Reserves - Opening Balance Budget Contribution to Earmarked Reserves Julisation of Reserves Additions to Reserves armarked Reserves - Closing Balance armarked Reserves - Closing Balance armarked Reserves - Closing Balance otal Reserves (General and Earmarked)	3,103 -1,795 1,440 2,748 5,443 0 -1,215 1,495 5,723	2,748 -380 2,368 5,723 -1,749 -207 380 4,147	2,368 -10 2,358 4,147 -1,717 <u>11</u> 2,441	2,358 0 2,358 2,441 -40 2,401
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Earmarked Reserves - Opening Balance Budget Contribution to Earmarked Reserves Jtilisation of Reserves Idditions to Reserves armarked Reserves - Closing Balance otal Reserves (General and Earmarked) malysis of Closing Balances - Reserves and Provisions	3,103 -1,795 1,440 2,748 5,443 0 -1,215 1,495 5,723	2,748 -380 2,368 5,723 -1,749 -207 380 4,147	2,368 -10 2,358 4,147 -1,717 <u>11</u> 2,441	2,358 0 2,358 2,441 -40 2,401
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Earmarked Reserves - Opening Balance Budget Contribution to Earmarked Reserves Jtilisation of Reserves Additions to Reserves Additions to Reserves armarked Reserves - Closing Balance armarked Reserves - Closing Balance otal Reserves (General and Earmarked) malvsis of Closing Balances - Reserves and Provisions eneral Reserves	3,103 -1,795 1,440 2,748 5,443 0 -1,215 1,495 5,723	2,748 -380 2,368 5,723 -1,749 -207 380 4,147	2,368 -10 2,358 4,147 -1,717 <u>11</u> 2,441	2,358 0 2,358 2,441 -40 2,401
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Bauget Contribution to Earmarked Reserves Jtilisation of Reserves Jtilisation of Reserves Additions to Reserves armarked Reserves - Closing Balance otal Reserves (General and Earmarked) nalvsis of Closing Balances - Reserves and Provisions eneral Reserves Risk Based Reserve	3,103 -1,795 1,440 2,748 5,443 0 -1,215 1,495 5,723	2,748 -380 2,368 5,723 -1,749 -207 380 4,147 6,515	2,368 -10 2,358 4,147 -1,717 <u>11</u> 2,441 4,799	2,358 0 2,358 2,441 -40 2,401 4,759
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Bauget Contribution to Earmarked Reserves Jtilisation of Reserves Jtilisation of Reserves Additions to Reserves armarked Reserves - Closing Balance otal Reserves (General and Earmarked) nalvsis of Closing Balances - Reserves and Provisions eneral Reserves Risk Based Reserve	3,103 -1,795 1,440 2,748 5,443 0 -1,215 1,495 5,723 8,471	2,748 -380 2,368 5,723 -1,749 -207 380 4,147 6,515 1,735	2,368 -10 2,358 4,147 -1,717 <u>11</u> 2,441 4,799 1,735	2,358 0 2,358 2,441 -40 2,401 4,759
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Bauget Contribution to Earmarked Reserves Jtilisation of Reserves Jtilisation of Reserves Additions to Reserves armarked Reserves - Closing Balance otal Reserves (General and Earmarked) nalvsis of Closing Balances - Reserves and Provisions eneral Reserves Risk Based Reserve	3,103 -1,795 1,440 2,748 5,443 0 -1,215 1,495 5,723 8,471 1,735 1,013	2,748 -380 2,368 5,723 -1,749 -207 380 4,147 6,515 1,735 633	2,368 -10 2,358 4,147 -1,717 <u>11</u> 2,441 4,799 1,735 623	2,358 0 2,358 2,441 -40 2,401 4,759 1,735 623
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Budget Contribution to Earmarked Reserves Julisation of Reserves Additions to Reserves Additions to Reserves armarked Reserves - Closing Balance otal Reserves (General and Earmarked) malysis of Closing Balances - Reserves and Provisions eneral Reserves Risk Based Reserves Unallocated Reserves	3,103 -1,795 1,440 2,748 5,443 0 -1,215 1,495 5,723 8,471 1,735	2,748 -380 2,368 5,723 -1,749 -207 380 4,147 6,515 1,735	2,368 -10 2,358 4,147 -1,717 <u>11</u> 2,441 4,799 1,735	2,358 0 2,358 2,441 -40 2,401 4,759
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Budget Contribution to Earmarked Reserves Julisation of Reserves Additions to Reserves Additions to Reserves armarked Reserves - Closing Balance otal Reserves (General and Earmarked) malysis of Closing Balances - Reserves and Provisions eneral Reserves Risk Based Reserves Unallocated Reserves	3,103 -1,795 1,440 2,748 5,443 0 -1,215 1,495 5,723 8,471 1,735 1,013 2,748	2,748 -380 2,368 5,723 -1,749 -207 380 4,147 6,515 1,735 633 2,368	2,368 -10 2,358 4,147 -1,717 <u>11</u> 2,441 4,799 1,735 623 2,358	2,358 0 2,358 2,441 -40 2,401 4,759 1,735 <u>623</u> 2,358
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Baudget Contribution to Earmarked Reserves Dilisation of Reserves Additions to Reserves Additions to Reserves armarked Reserves - Closing Balance otal Reserves (General and Earmarked) malysis of Closing Balances - Reserves and Provisions eneral Reserves Risk Based Reserves Unallocated Reserves	3,103 -1,795 1,440 2,748 5,443 0 -1,215 1,495 5,723 8,471 1,735 1,013	2,748 -380 2,368 5,723 -1,749 -207 380 4,147 6,515 1,735 633	2,368 -10 2,358 4,147 -1,717 <u>11</u> 2,441 4,799 1,735 623	2,358 0 2,358 2,441 -40 2,401 4,759 1,735 623
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Baudget Contribution to Earmarked Reserves Dilisation of Reserves Additions to Reserves Additions to Reserves armarked Reserves - Closing Balance otal Reserves (General and Earmarked) malysis of Closing Balances - Reserves and Provisions eneral Reserves Risk Based Reserves Unallocated Reserves	3,103 -1,795 1,440 2,748 5,443 0 -1,215 1,495 5,723 8,471 1,735 1,013 2,748 5,723	2,748 -380 2,368 5,723 -1,749 -207 380 4,147 6,515 1,735 633 2,368 4,147	2,368 -10 2,358 4,147 -1,717 <u>11</u> 2,441 4,799 1,735 623 2,358 2,441	2,358 0 2,358 2,441 -40 2,401 4,759 1,735 <u>623</u> 2,358
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Earmarked Reserves - Opening Balance Budget Contribution to Earmarked Reserves Dilisation of Reserves Additions to Reserves armarked Reserves - Closing Balance otal Reserves (General and Earmarked) malysis of Closing Balances - Reserves and Provisions eneral Reserves Risk Based Reserves Unallocated Reserves tal Reserves - General and Earmarked	3,103 -1,795 1,440 2,748 5,443 0 -1,215 1,495 5,723 8,471 1,735 1,013 2,748	2,748 -380 2,368 5,723 -1,749 -207 380 4,147 6,515 1,735 633 2,368	2,368 -10 2,358 4,147 -1,717 <u>11</u> 2,441 4,799 1,735 623 2,358	2,358 0 2,358 2,441 -40 2,401 4,759 1,735 <u>623</u> 2,358
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Badget Contribution to Earmarked Reserves Dilisation of Reserves Additions to Reserves Additions to Reserves armarked Reserves - Closing Balance otal Reserves (General and Earmarked) malysis of Closing Balances - Reserves and Provisions eneral Reserves Risk Based Reserves Unallocated Reserves tal Reserves - General and Earmarked king Funds (incl PFi and Bin Replacement Fund)	3,103 -1,795 1,440 2,748 5,443 0 -1,215 1,495 5,723 8,471 1,735 1,013 2,748 5,723 8,471	2,748 -380 2,368 5,723 -1,749 -207 380 4,147 6,515 1,735 633 2,368 4,147 6,515	2,368 -10 2,358 4,147 -1,717 <u>11</u> 2,441 4,799 1,735 623 2,358 2,441	2,358 0 2,358 2,441 -40 2,401 4,759 1,735 623 2,358 2,401
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Baudget Contribution to Earmarked Reserves Dilisation of Reserves Additions to Reserves Additions to Reserves armarked Reserves - Closing Balance otal Reserves (General and Earmarked) malysis of Closing Balances - Reserves and Provisions eneral Reserves Risk Based Reserves Unallocated Reserves	3,103 -1,795 1,440 2,748 5,443 0 -1,215 1,495 5,723 8,471 1,735 1,013 2,748 5,723 8,471 1,273	2,748 -380 2,368 5,723 -1,749 -207 380 4,147 6,515 1,735 <u>633</u> 2,368 4,147 6,515 1,366	2,368 -10 2,358 4,147 -1,717 <u>11</u> 2,441 4,799 1,735 623 2,358 2,441	2,358 0 2,358 2,441 -40 2,401 4,759 1,735 623 2,358 2,401
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Badget Contribution to Earmarked Reserves Dilisation of Reserves Additions to Reserves Additions to Reserves armarked Reserves - Closing Balance otal Reserves (General and Earmarked) malysis of Closing Balances - Reserves and Provisions eneral Reserves Risk Based Reserves Unallocated Reserves tal Reserves - General and Earmarked king Funds (incl PFi and Bin Replacement Fund)	3,103 -1,795 1,440 2,748 5,443 0 -1,215 1,495 5,723 8,471 1,735 1,013 2,748 5,723 8,471 1,273 281	2,748 -380 2,368 5,723 -1,749 -207 380 4,147 6,515 1,735 633 2,368 4,147 6,515 1,366 281	2,368 -10 2,358 4,147 -1,717 <u>11</u> 2,441 4,799 1,735 623 2,358 2,441 4,799	2,358 0 2,358 2,441 -40 2,401 4,759 1,735 623 2,358 2,401 4,759
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Badget Contribution to Earmarked Reserves Dillisation of Reserves Additions to Reserves Additions to Reserves armarked Reserves - Closing Balance otal Reserves (General and Earmarked) malysis of Closing Balances - Reserves and Provisions eneral Reserves Risk Based Reserve Unallocated Reserves tal Reserves - General and Earmarked king Funds (incl PFI and Bin Replacement Fund) ovisions (Insurance)	3,103 -1,795 1,440 2,748 5,443 0 -1,215 1,495 5,723 8,471 1,735 1,013 2,748 5,723 8,471 1,273	2,748 -380 2,368 5,723 -1,749 -207 380 4,147 6,515 1,735 <u>633</u> 2,368 4,147 6,515 1,366	2,368 -10 2,358 4,147 -1,717 <u>11</u> 2,441 4,799 1,735 623 2,358 2,441 4,799 1,318	2,358 0 2,358 2,441 -40 2,401 4,759 1,735 623 2,358 2,401 4,759 1,387 281
RESERVE STRATEGY SUMMARY General Reserves - Opening Balance Transfer to Earmarked Reserves Additions to General Reserves General Reserves - Closing Balance Badget Contribution to Earmarked Reserves Dilisation of Reserves Additions to Reserves Additions to Reserves armarked Reserves - Closing Balance otal Reserves (General and Earmarked) malysis of Closing Balances - Reserves and Provisions eneral Reserves Risk Based Reserves Unallocated Reserves tal Reserves - General and Earmarked king Funds (incl PFi and Bin Replacement Fund)	3,103 -1,795 1,440 2,748 5,443 0 -1,215 1,495 5,723 8,471 1,735 1,013 2,748 5,723 8,471 1,273 281	2,748 -380 2,368 5,723 -1,749 -207 380 4,147 6,515 1,735 633 2,368 4,147 6,515 1,366 281	2,368 -10 2,358 4,147 -1,717 <u>11</u> 2,441 4,799 1,735 623 2,358 2,441 4,799 1,318 281	2,358 0 2,358 2,441 -40 2,401 4,759 1,735 623 2,358 2,401 4,759 1,387