Cumbria Health and Wellbeing System

EXECUTIVE MEMBER:	Cllr Elaine Woodburn
LEAD OFFICER:	Paul Walker, Chief Executive
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WHAT BENEFITS WILL THESE PROPOSALS BRING TO COPELAND RESIDENTS?

- There is an opportunity to feed the needs of the community within Copeland into the Health and Wellbeing Board (WHB).
- Improve the links between forums, and decision makers to address the health inequalities within Copeland's communities.
- A place where providers, councils and communities can come together and feed in their views.

WHY HAS THIS REPORT COME TO THE EXECUTIVE?

(eg Key Decision, Policy recommendation for Full Council, at request of Council, etc.)

The Health and Wellbeing Board has a statutory responsible for the health needs in Cumbria and is the body for eradicating health inequalities and looking at the most appropriate approach for how this will work in Cumbria.

RECOMMENDATIONS:

Executive is asked to:

a) Note the Review of the Health and Wellbeing Board

b) Consider the options within the report and to seek the view of the Executive on the preferred option for Copeland to enable the Council to feedback comments to the Health and Wellbeing Board in early November 2014.

1. INTRODUCTION

1.1 Cumbria's new Health and Wellbeing Board was launched in 2012, to help improve the health of the population in the county as the transfer of responsibility for a range of public health services moves from NHS Cumbria to Cumbria County Council.

- 1.2 It has recently completed its first year as a formal constituted Committee of the Councils, and is made up of statutory members as well as representatives from the Districts, Parish & Town Councils, the Police and Crime Commissioner, during which time the Committees focus has been of tackling social determinants of health.
- 1.3 The Committee have recently taken the opportunity to reflect on the work it has been doing over the last 12months and Cumbria County Council has asked the Local Government Association (LGA) to assist them and partners to review the effectiveness of the HWB system in Cumbria as well and the role of the HWB and its stakeholders.

2. DISCUSSION

- 2.1 The recent LGA evaluation report as set out in Appendix A, of the Cumbria Health and Wellbeing System, agreed to review:
 - How effective the current health and wellbeing system within Cumbria operates in order to ensure high quality and cost effective health and wellbeing for local residents
 - The effectiveness of links and relationships between HWB and other partners
 - Partnerships structures in Cumbria
 - Role of the Board in playing a leadership and oversight role.
- 2.2 The approach taken included four phases:
 - 1. Taking stock and diagnostic
 - 2. Identifying options for change
 - 3. Implementation
 - 4. On-going support
- 2.3 Whilst there are some givens for the HWB, there was some recognition of the strengths and opportunities of the system in Cumbria.
- 2.4 In respect of the areas for consideration, the LGAs starting point for conversations was the challenges faced and their impacts on the system, and the actions needed and where leadership would sit.
- 2.5 Findings from the report identified the need for systems to change to allow for:

- Sharing through leadership to achieve large-scale change across communities
- Building trust and respect between individuals who hold leadership roles in organisations who are part of the wider system in Cumbria
- A balanced political and clinical leadership.
- Development of mature relations with communities, based on adult conversations
- 2.6 The following governance structure for the health and wellbeing system is proposing three options:
 - 1. Maintain the status quo but with changes to behaviours
 - 2. The HWB overall system leadership and two partnership who focus on public health and system integration as two important pillars of the work of the HWB
 - 3. An extended HWB, to include the NHS clinical and non-executive member part of the Health and Care Alliance.
- 2.7 The report suggests that there is a need to address the operational practice of the HWB in the future.
- 2.8 It is suggested that the proposals plays to the strengths that each part of the system is able to offer and is sharper about the roles and responsibility of the HWB.
- 2.9 The LGA report considers **option 2** as the preferred model going forward as the most successful change to the governance structure.

3. CONCLUSIONS

- 3.1 A review of the HWB proposes a change to the future governance and structure that will improve and address the health issues for Cumbria.
- 3.2 The LGA report considers option 2 as the preferred model for change
- 3.3 Executive, are being asked to consider the three options and feedback to HWB the most appropriate approach for Copeland. Copeland will provide feedback at the next HWB meeting in early November 2014.
- 3.3 The HWB are being asked to consider the best approach for Cumbria.

4. STATUTORY OFFICER COMMENTS

4.1 The Monitoring Officer's comments are:

The report sets out an acceptable approach to be taken in the future governance arrangements for the Health and Wellbeing Board.

4.2 The Section 151 Officer's comments are:

Any work resulting from the recommendations will be managed within existing council budgets and resources.

- 4.3 EIA Comments
- 4.3.1 The HWB role is to address health inequalities in Cumbria, however, as an effective partner, and in line with its Equality Scheme the Council considers the Equality Act 2010 Public Sector equality duty and impact of HWB system and the impact on the protected characteristics to ensure that we take advantage of any opportunities to advance equalities.
- 4.4 Policy Framework
- 4.4.1 In line with the Council's key priorities it will work to be an effective public service partner so we can get the best deal for Copeland, as well as working to help build capacity within communities to respond to the changes, find solutions and seek opportunities to help deliver local services for those who are or may be affected by the introduction of the new Health and Wellbeing Board system.
- 4.5 Other consultee comments, if any:

5. **RESOURCE REQUIREMENTS**

5.1 The Council will absorb the work from the report within existing council resources.

6. HOW WILL THE PROPOSALS BE PROJECT MANAGED AND HOW ARE THE RISKS GOING TO BE MANAGED?

- 6.1 The work resulting from the recommendations will be managed within existing council resources.
- 7. WHAT MEASURABLE OUTCOMES OR OUTPUTS WILL ARISE FROM THIS REPORT?

- 7.1 The proposals focus on the strengths of each part of the system can provide, and are sharper about who does what and why and how.
- 7.2 The new governance arrangements will offer a model for learning, sharing and challenge takes their appropriate place.
- 7.3 Good governance arrangements are important in the ensuring good performance, as is behaviours and beliefs that people bring to the framework.
- 7.4. Through good partnership working across Cumbria and contributions made, can ensure improved outcomes can be delivers for the people of Cumbria.

List of Appendices

Cumbria Health and Wellbeing Systems, Findings and Recommendations October 2014

List of Background Documents: