# **REVENUE BUDGET – PERIOD 4 SUMMARY MONITORING REPORT 2012/13 (1 April to 31 July 2012)**

<b>EXECUTIVE MEMBER:</b>	Cllr Gillian Troughton,
LEAD OFFICER:	Darienne Law – Head of Corporate Resources
REPORT AUTHOR:	Ann Treble – Financial Management and Treasury Accountant
	Accountant

### Summary:

This report details the revenue spend and estimated outturn forecast against the current approved 2012/13 budget, based on the financial position for the 4 month period to 31<sup>st</sup> July 2012.

### **Recommendations:**

The Executive is asked to;

- (i) note the increase in the approved revenue budget of £11,050,425 to £12,435,720 due to the inclusion of carry forwards of £215,517 from 2011/12 and the rephrasing of funding from reserves of £1,169,778 as approved by Council on 14 June 2012. See Appendix C for details.
- (ii) Note the increase of both the income and expenditure budgets (£nil effect) re the inclusion of the external funding for Copeland Community Fund of £147,433, see Appendix B for full details
- (iii) Agree the series of virements in the period 4 of 2012/13. See Appendix B for full details
- (iv) Agree the transfer back to reserves of £102,000 for use in future years on property management. See paragraph 2.3.2.4
- (v) Agree the virements of the residual budget of the former Director of Resources and Transformation post. See paragraph 2.3.2.1 and Appendix D.
- (vi) Delegate responsibility to the Head of Corporate Services, s151 officer to further realign the budget within the approved revenue budget limits.
- (vii) Note the projected year-end over spend of £12,330 against the current approved revenue budget of £12,435,720.

### 1 INTRODUCTION

- 1.1 In accordance with Council's Financial Regulations, the Head of Corporate Resources is required to report to the Executive on the overall budget position, and the monitoring and control of expenditure against budget allocations. It is the responsibility of the Corporate Leadership Team (CLT) and individual budget managers to control income and expenditure within their service areas and to monitor performance.
- 1.2 This report contains the first four months activity, for consideration. The report includes revenue monitoring and the work undertaken by CLT to re align the revenue budgets (within the financial level set by Council on 23 February 2012) to take account of the following:
  - Restructure within waste, open spaces and senior management
  - Re alignment of budgets to correctly place funding against activity following restructures and staff moves.
  - Additional spend (fully externally funded from CCC Regeneration Support Team) to finance Copeland Community Fund.

The individual details of all these movements are in Appendix B of this report.

- 1.3 This report provides details of significant variances that have arisen or are forecast for the year, together with an explanation of these figures. In this report figures within brackets denote budget savings, favourable variances or income figures.
- 1.4 The Council approved its 2012/13 revenue budget in 23 February 2012 at £11,050,425. Subsequently at the Executive meeting of 29 May 2012, carry forwards of £215,517 from financial year 2012/13 and the rephrasing of funding from reserves of £1,169,778 were approved, bringing the total revenue budget for 2012/13 to £12,435,720. See Appendix C for details.
- 1.5 Subsequently Regeneration Support Team (RST) awarded £147,433 to fund the Copeland Community Fund (CCF) in year and this income and expenditure has been added to the budget. See Appendix B for details.
- 1.6 The funding of the current year budget can be seen in Appendix E of this report.
- 1.7 Based on the latest financial position for the 4 month period to 31 July 2012, the year-end forecast of £12,448,050 indicates an over spend £12,330 against the current approved revenue budget of £12,435,720.
- 1.8 As part of the 2012/13 budget process, members approved budget savings of £1,817,171. Monitoring of this target forms a key part of the budget monitoring process to determine if the budget savings are actually being delivered. As at period 4 it is apparent that not all the planned savings will be delivered and some are still to be finalised and this situation will require careful monitoring and management.

### 2 DETAILS

- 2.1 Appendix E of this report details the funding of the current year budget. Appendix A shows a more detailed breakdown of departmental budgets.
- 2.2 The significant reasons for the forecasted variance position at period 4 are as follows:

### 2.3.1 Within the Chief Executive's area;

- 2.3.1.1 The £438K service review and vacancy management target saving was hosted in the Choosing to Change budget. When the details of the actual savings have been agreed by Executive and Personal Panel, if appropriate, the service area budgets will be reduced and the Choosing to Change budget credited.
- 2.3.1.2 The £438K comprised the following targets:
  - £330K for service review savings
  - £100K for vacancy management
  - £8K for management restructure balance not achieved

Against this target the following have now been achieved and the appropriate budget realignments completed:

- 1% staff pay award which was not awarded nationally, savings of circa £80K
- Waste and opens spaces management review savings of circa £86K.

The management action taken to date has reduced this target to £272K, which shows as a variance overspend on the attached Appendix A. The table in paragraph 3.4 details all management action taken to date against this target.

2.3.1.3 In 2012/13 £500K of the choosing to change reserve has been allocated to the Chief Executive codes and the forecast at period 4 is that at least £400K will be spent on completion of service reviews, supporting both the organisational development and the member development programmes, providing for redundancy costs and funding for communications resource /strategic partner.

### 2.3.2 Within Corporate Resources;

- 2.3.2.1 The accountancy team is forecasting a £17K overspend, due to a number of factors:
  - Primarily the cost of employing cover for some of the vacant Financial Services Manager role and additional work on the client management of Revenue and Benefits shared service, on LSVT, on the medium term financial strategy and business rates. As agreed at Personnel Panel this shortfall of £26K is to be funded by the reallocation of the old Director of Performance and Transformation post which is currently showing an under spend of £87K. Full details of the proposed re alignment of this budget are detailed in Appendix D.
  - A number of underspends on stationery, administrative equipment etc offset the overspend by £9K.
- 2.3.2.2 Treasury management is forecasting an additional £56K of income above budget as at period 4. A separate detailed report on treasury management performance in quarter 1 is presented elsewhere on this agenda.
- 2.3.2.3 Human resources/organisation development is currently forecasting a total under spend of £22K in Appendix A relating to training and staffing in payroll.

- 2.3.2.4 Property and land management is currently showing a total over spend of £29K in Appendix A. Which is made up of a number of issues:-
  - The current budget contains a 5 year risk pot for the council's buildings occupied by North County Leisure, being allocated in its entirety and in error to the 2012/13 budget. Members are asked at recommendation (v) of this report to agree the return of £102,000 to earmarked reserves so that it may be released over the next four years to enable property services to fulfil future obligations. Once this reduction is approved it will take the revenue budget from £12,435,720 to £12,333,720 which will be reported in the next monitoring report.
- 2.3.2.5 The above adjustment has been reflected in the projected overall variance for property and land management so that (as at period 4) an £29K over spend is projected. This is due to a number of factors including:-
  - There is a projected year end overspend of £66K on public buildings general code. This is due to a combination of factors:-
    - a target reduction in the 2012/13 budget of £25K allocated to property for the reduction of contractors fees. Whilst contractors have been working with us to reduce costs, the £25K is not achievable.
    - the levels of spend required on responsive (not planned) maintenance where the base budget is inadequate for the level of call outs and maintenance required on our building stock.
  - A target was set in the 2012/13 budget to reduce the costs of the PFI by £40k, this is a permanent reduction and work is on-going to secure this. There has been a windfall rebate of insurance overpayments which is non-re-current, which will provide an underspend of £10K in 2012/13.
  - The overspend above within property and land management have been offset in part by forecasted additional income in land management of £17K additional rents and £7K additional fees.

### 2.3.3 Within Policy and Transformation

- 2.3.3.1 Management Information Systems have forecast, as at period 4, an over spend by year end of £51,762. This is due to a number of factors including:-
  - An imposed industry wide increase in Microsoft licence costs (rise of 26%) contributing £38K to the over spend.
  - The budget savings for 2012/13 included a target reduction of £47K within MIS and whilst some of these savings will be made e.g. Safend Replacement (£5K), others such as the reduction in the cost of telephones of £10K will not, due to no reduction in actual usage.
- 2.3.3.2 The localities team is currently forecasting an under spend of £11K due to the leaving of one employee to take up an alternative post within the council and the delay in recruiting an administrator to the team.

### 2.3.4 Within Neighbourhoods;

- 2.3.4.1 Building control fees are currently forecast at £11K below budget due to Local Authority Building Control (LABC) fire risk work which the authority hoped to undertake not materialising.
- 2.3.4.2 Recycling and Refuse have a forecast of £22K underspend as at period 4. This is due to a number of factors including:
  - The 2012/13 budget savings targeted £25K for Neighbourhoods to save on transport contractor costs, which has been allocated, in the main to refuse and recycling. Whilst contractors have been working with us to reduce costs, the £25K is not achievable.
  - Further inflationary pressures on the servicing of the vehicles under lease of circa £12K, where no inflation allowance was allocated in the budget but the contract rates have increase by 4%.
  - The additional costs above are being offset by the current forecast of income in excess of budget for recycling income, as at period 4, of £61K.
- 2.3.4.3 Members are however, asked to note that there is a potential loss of recycling reward grant from CCC in year which may impact on this years budget. As future arrangements have not yet been agreed, it is not yet possible to confirm this value, but it is estimated to be the region of £100k £240k and this is NOT included in the year end forecast.

### 2.3.5 Within Regeneration and Communities;

- 2.3.5.1 The budget savings for 2012/13 included a target to reduce the NCL contract by £75K in year. Negotiations have taken place and a saving of £58K is anticipated. The remaining £17K however will not be achieved and this is the primary contributor to the forecast overspend of £19K within health and sports.
- 2.3.5.2 Housing strategy is currently showing an underspend of £10K due primarily to £5K saving on housing strategy document which is not required this year, and small savings on legal and professional and project activity costs.
- 2.3.5.3 The homelessness budget shows a variance of £19K. This includes £30K of grant income from government to prevent repossession of properties. The guidance that came with the grant indicated a maximum level of individual award at £5,000. The policy related to this spend is currently being developed and once agreed the expenditure will occur and this is reflected in the forecast figures attached in Appendix A to give £18K under spend (as at period 4). The majority of this under spend is due to a higher than budget forecast on receipt of housing benefit, based on an extrapolation of the first four months receipt and will be subject to change.
- 2.3.5.4 Working Neighbourhood Fund is projecting an underspend of £30K as the sports volunteers work on the Olympics (£20K) has been funded from matched funding and there has been a delay in the recruitment to the Joint Health Improvement post, resulting in a projected underspend of £10K.

### 2.3.6 Within Director of Services

2.3.6.1 There is a forecast overspend in this area of £16K as at period 4, this is due to the restructure and the deletion of the two previous directors posts and the appointment to one Director of Services post. As previously mentioned in paragraph 2.3.2.1 it is proposed to re align the budget of the old posts to reflect the current management activity in the authority and full details are given in Appendix D.

### 2.3.7 Nuclear Projects and Programmes

2.3.7.1 There is a forecast underspend in this area of £50K as at period 4. This is due in part to the vacant Head of Service role in the first part of the year but also from receipt of unbudgeted income of £10K from Nugen and £26K from GRID for the re charge of work carried out by the Director of Services connected to work to establish a series of Planning Performance Agreements.

### 3 MANAGEMENT ACTION TAKEN TO DATE

- 3.1 CLT are actively managing the vacancy management process and as a result only vacancies that are essential to the business needs of the council are being filled. The current levels of savings delivered to date are £37k and are reflected in the current period 4 forecast.
- 3.2 Work on the housing restructure is on-going and the proposals are currently out to consultation with staff and trades unions, it is anticipated that this will now produce a part year saving of £27K.
- 3.3 The work on the waste collection and rounds review is also on-going and we are currently out to consultation with the public, it is anticipated that this will now produce a part year saving of £30K.
- 3.4 The table over page shows the savings still to be achieved against the £438K service review and vacancy management target saving that is hosted in the Choosing to Change budget.

Savings to achieve currently hosted in C2C:	
Service review savings	330,000
Vacancy Management	100,000
Shortfall on Management Restructure	8,500
	438,000
Action taken to date and allocated to C2C:	
Removal of 1% pay award	-80,000
Restructure Waste and Open Spaces	-86,000
Current budget forecast overspend:	272,000
Savings within current forecast to be reallocated to C2C:	
Vacancy management delivered to date	-37,000
Net Saving on Directors post	-40,000
Savings not reflected in current forecast to be allocated to C2C when actioned:	
Restructure Housing	-27,000
Review Rounds	-30,000
Saving still to achieve:	138,000

### 4 CONCLUSION

- 4.1 The spending forecast at period 4 is a year-end overspend of £12,330 against the current approved revenue budget of £12,435,720, as detailed in Appendix A.
- 4.2. Whilst savings have been made in the first four months of the year and the authority has received a number with windfalls of non-recurrent cash receipts, it still remains imperative that the work on the Target Operating Model and by the various Policy Development Groups continues and delivers savings to provide a balanced budget in line with the Medium Term Financial Strategy and, wherever possible, that these savings are brought forward to help balance the 2012/13 position.

### 5 STATUTORY OFFICER COMMENTS

- 5.1 The Monitoring Officer's comments are: None.
- 5.2 The Section 151 Officer's comments are:

The year end projections in this period 4 revenue report highlights the need for a continued focus on the accurate monitoring of spend against budgets and the need for all managers, members and staff to remain focused on delivering savings, seeking opportunities for

sustainable income generation and exploring options for new ways of working. The outturn position signals the need to successfully deliver the change programme of future service options currently being undertaken by the Executive and supported by Policy Development Groups.

5.3 EIA Comment:

EIA completed as part of the budget setting process

Council set budget in February 2012

5.4 Other consultee comments, if any:

CLT and budget managers have been consulted on the report and their comments are included within the body of the document.

# 6 HOW WILL THE PROPOSALS BE PROJECT MANAGED AND HOW ARE THE RISKS GOING TO BE MANAGED?

- 6.1 The budget monitoring process is carried out on a monthly basis. Management and finance staff work together to ensure financial reports are accurate and timely to assist the decision making process of the Council as a whole.
- 6.2 Budgets are monitored during the year with exceptions reported through Corporate Leadership Team and Executive during the year now on a quarterly basis. At the year- end, the draft outturn prior to the external audit process must be reported formally. It is also good financial practice to report the year-end position on revenue reserves as a consequence of the outturn.

### 7 WHAT MEASURABLE OUTCOMES OR OUTPUTS WILL ARISE FROM THIS REPORT?

- 7.1 The measurement of revenue budget position for 2012/13 is key to determining the required use of reserves for the year and the level of general and earmarked reserves the Council will have available to support its revenue budget in future years.
- 7.2 Spending areas that vary significantly from the approved budget are also identified, which can then be fed into the budget planning process to enable informed decisions on changes to the Council's budget to be made.

### List of Appendices

- Appendix A Detailed revenue monitoring period 4 2012/13
- Appendix B Budget virements implemented period 4 2012/13
- Appendix C Carry forwards from 2011/12 to 2012/13
- Appendix D Virement for directors posts
- Appendix E -Details of budget and forecast funding period 4 2012/13

### List of Background Documents:

2011/12 Revenue Budget – Provisional Out Turn Report 2012/13 Revenue Budget

### REVENUE BUDGET – PERIOD 4 SUMMARY MONITORING REPORT 2012/13 (1 April to 31 July 2012)

### Appendix E

Table 1 below summarises the current budget position by department and the current funding arrangements for the budget.

Department	Original Budget	Carry forwards from 2012/13	Re phasing of reserves	Current Approved Budget	Year-end Projection	Variance between Year- end Projection and Current Approved Budget
	23 Feb 2012	29 May 2012	29 May 2012			
	£'000	£'000	£'000	£'000	£'000	£'000
Chief Executive	401	66	571	1,038	1,231	93
Corporate Resources	3,981	86		4,067	4,035	-32
Policy and Transformation	1,257	0		1,257	1,300	43
Neighbourhoods	3,306	22		3,328	3,279	-49
Regeneration and Communities	2,105	42	599	2,746	2,703	-43
Total	11,050	216	1,170	12,436	12,448	12
Funding						
Revenue Support Grant	5,000			5,000	5,000	
Council Tax Freeze Grant (4 years)	100			100	100	
Council Tax Freeze Grant (1 year)	100			100	100	
Council Tax	4,014			4,014	4,014	
Council Tax Surplus	15			15	15	
PFI Grant	837			837	837	
Transitional Grant	327			327	327	
Earmarked Reserves	436		1,170	1,606	1,606	
General Fund	221	216		437	449	12
Total	11,050	216	1,170	12,436	12,448	12

Revenue (Multiple Items)

TYPE Description GROUP Description

					Current Approved Budget	Profiled		Drofiled	F Mar V
ate Director	Corporate Team	Department	Cost Centre	Cost Centre Description	Budget 2012/13	Profiled Budget	Net	Profiled Variance	Mgr V Projection
xecutive	Chief Executive	Chief Executive	12000 12001	Chief Executive Chief Exec Prize Award Scheme	215,273 0	71,730 0	64,203 (1,050)	(7,530) (1,050)	208,679 0
			22200	Corporate Management	209,679	69,865	48,203	(21,662)	210,429
			22213 29200	Choosing to Change Subscriptions	227,556 12,571	75,822 4,188	51,281 7,265	<mark>(24,541)</mark> 3,077	400,000 1 12,571
			29200	National Conferences	3,362	4,188	7,265	(1,120)	3,362
	Communications	Chief Executive Total Communications	21500	Website Maintenance	<b>668,441</b> 23,711	<b>222,725</b> 7,900	<b>169,902</b> 8,375	<b>(52,826)</b> 475	835,041 1 23,711
			22000	Communications (H/A)	124,921	41,623	35,498	(6,126)	123,049
	Corporate Resources	Communications Total Democratic Services/Governance	10001	Democratic Representation	<b>148,632</b> 3,000	<b>49,523</b> 1,000	<b>43,873</b> 0	(5,651) (1,000)	<b>146,760</b> 3,000
			23100	Committee Services	207,150	69,023	71,949	2,928	207,855
			23300 23302	Civic & Mayoral Mayors Hospitality Account	318,623 2,000	106,165 666	95,471 (703)	(10,695) (1,369)	312,485 2,000
			23303	Civic Hospitality Account	11,000	3,665	4,417	751	11,000
			23304 23305	Leaders Hospitality Account Memorial Fund	500 0	167 0	86	(81)	500 0
			23303	Elections	29,150	9,713	<mark>(4,101)</mark> 10,039	<mark>(4,101)</mark> 327	29,378
		Democratic Services/Governance Total	27200	Electoral Registration	39,138 <b>610,561</b>	13,041 203,440	12,794 <b>189,952</b>	(248) (13,488)	47,260 613,478
		Financial Services	28601	Accountancy Team H/A	447,008	148,942	153,410	4,467	464,266
			28700 29201	Audit Team H/A Subscriptions and Other Miscellaneous	134,330 0	44,759 0	31,386 2,337	<mark>(13,373)</mark> 2,337	134,330 0
			29250	Grants to Parish Councils	15,450	5,148	14,329	9,181	15,450
			29300 29400	Treasury Management Insurances	156,115 273,875	52,017 91,253	3,481	(48,536) (11,073)	102,946 ( 268,000
			33701	Housing Advances	(2,266)	91,255 (755)	80,180 0	(11,073) 755	(2,600)
		Financial Services Total	60010	Other Operating Expenditure	0 1,024,512	0 <b>341,364</b>	310 285,433	310	0 982,392 (
		Human Resources/Organisation Development	21110	Human Resources (H/A)	235,020	78,308	23,487	<b>(55,932)</b> (54,819)	234,303
			21200	Training	77,500	25,823	2,960	(22,863)	62,000 (
			21209 21210	Training - Finance Training - Legal	0 0	0 0	546 1,233	546 1,233	0 0
			21216	Training - Regeneration	0	0	34	34	0
			21222 21223	Training - Communications Dept Training - Property	0 0	0 0	484 516	484 516	0 0
			21230	Training - Strategic Planning	0	0	47	47	0
			21231 21232	Training - Arts, Beacon and Tourism Training - Sport and Health	0	0 0	360 (300)	360 (300)	0
			21232 21234	Training - Sport and Health Training - Building Control	0	0	(300) 47	(300) 47	0
			21235	Training - Environmental Health	0	0	560	560	0
			21236 21237	Training - Open Spaces Training - Refuse & Recycling	0 0	0 0	278 700	278 700	0 0
			21238	Training - Human Resources	0	0	60	60	0
		Human Resources/Organisation Development Total	38001	Payroll Team H/A	60,436 <b>372,956</b>	20,137 <b>124,268</b>	13,983 <b>44,995</b>	(6,152) ( <b>79,269)</b>	55,000 <b>351,303 (</b>
		Legal Services	23001	Stationery (H/A)	0	0	(2,423)	(2,423)	0
			27001 27300	Legal Services Land Charges	182,251 (63,757)	60,728 (21,243)	64,408 (22,544)	3,680 (1,301)	182,165 (63,757)
			27500	Licensing General	9,420	3,138	10,219	7,082	12,807
			27501 27502	Public Entertainment Licensing Small Lotteries Licensing	(125) (3,889)	(42) (1,296)	(11) (2,456)	31 (1,160)	0 (3,889)
			27508	Taxi Licensing	(22,596)	(7,529)	(27,165)	(19,636)	(22,596)
			27511 27512	Private Hire Licensing	(15,178)	(5,057)	(15,373)	(10,316)	(15,178)
			27512	Liquor Licensing Gambling Act 2005	(57,345) (10,788)	(19,107) (3,595)	(54,883) (8,015)	(35,776) (4,420)	(57,345) (10,788)
			27544	Gaming Machines	(2,134)	(711)	(1,442)	(731)	(2,134)
		Legal Services Total	29000	Grants and Other Aids	48,410 <b>64,269</b>	16,130 <b>21,416</b>	47,000 (12,685)	30,870 (34,100)	47,000 <b>66,285</b>
		Procurement Procurement Total	22210	Procurement	36,834 <b>36,834</b>	12,273 <b>12,273</b>	17,865 <b>17,865</b>	5,592 <b>5,592</b>	36,834 <b>36,834</b>
		Property Management	26000	Property H/A	179,169	59,700	48,866	(10,832)	180,284
			26100 26101	Copeland Centre - Maint. North Country Leisure	0 122,000	0 40,650	162 0	162 (40,650)	0 122,000
			26102	Area Offices	0	40,050	103	103	0
			26106 26107	Crematorium Marashi Barka (Bask Green Nurseri	0	0	803	803	0
			26107	Moresby Parks / Beck Green Nursery Community Buildings	0	0	3,831 1,312	3,831 1,312	0
			26109	Public Conveniences	0	0	1,031	1,031	0
			26110 26111	Beacon / Museum Store NCI Expenditure	0	0 0	465 570	465 570	0 0
			26112	Miscellaneous Buildings	0	0	62	62	0
			26113 26114	Miscellaneous Land Phoenix Court	0 0	0 0	2,659 227	2,659 227	0
			26122	Wellington Pit Memorial	0	0	(2,828)	(2,828)	(2,828)
			26123	Egremont Shaft	62,078	20,684	117	(20,567)	62,078
			26124 26125	Gillfoot Shaft Public Buildings General	0 111,158	0 37,038	4,350 8,359	4,350 (28,678)	0 177,187
			26126	Frizington Medical Group Practice	0	0	115	115	0
			26127 26128	Market hall Cleator Moor Council Centre	0 0	0 0	62 747	62 747	0 0
			26204	Millom Offices	200	1,501	1,889	388	200
			26210 26214	Cleator Moor Area Office Moresby Parks Depot	12,079 90,580	11,223 52,062	<mark>(1,559)</mark> 25,107	(12,782) (26,955)	12,079 90,580
			26215	Copeland Centre	90,580 1,153,330	444,386	341,870	(102,513)	1,143,330 (
						0	(11,082)	(11,082)	0
			26216 26220	HOMEGROUP DILAPIDATION WORKS	0	0	022		
			26216 26220 26221	HOMEGROUP DILAPIDATION WORKS Moresby Clean-Up Coastal Management	0 0 0	0 0	823 388	823 388	0
			26220 26221 26222	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance	0 0 0	0	388 62,108	388 62,108	0 550
			26220 26221	Moresby Clean-Up Coastal Management	0	0	388	388	0
		Property Management Total	26220 26221 26222 28100 28200	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings	0 0 (38,921) 0 1,691,673	0 0 (11,039) 0 656,205	388 62,108 (33,786) (762) <b>456,009</b>	388 62,108 (22,748) (762) (200,191)	0 550 (64,070) ( 0 <b>1,721,390</b>
		Property Management Total Resources & Transformation Resources & Transformation Total	26220 26221 26222 28100	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management	0 0 0 (38,921) 0	0 0 (11,039) 0	388 62,108 (33,786) (762)	388 62,108 (22,748) (762)	0 550 (64,070) ( 0
		Resources & Transformation	26220 26221 26222 28100 28200 12010 38007	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources Revenues and Benefits Shared Service	0 (38,921) 0 1,691,673 73,633 73,633 1,033,516	0 (11,039) 0 <b>656,205</b> 24,534 <b>24,534</b> 343,972	388 62,108 (33,786) (762) 456,009 23,780 23,780 316,236	388 62,108 (22,748) (762) (200,191) (757) (757) (27,736)	0 550 (64,070) ( 0 <b>1,721,390</b> 77,829 77,829 1,026,203
		Resources & Transformation Resources & Transformation Total	26220 26221 26222 28100 28200 12010	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources	0 0 (38,921) 0 1,691,673 73,633 73,633	0 (11,039) 0 <b>656,205</b> 24,534 <b>24,534</b>	388 62,108 (33,786) (762) 456,009 23,780 23,780	388 62,108 (22,748) (762) (200,191) (757) (757)	0 550 (64,070) ( 0 1,721,390 77,829 77,829
		Resources & Transformation Resources & Transformation Total	26220 26221 26222 28100 28200 12010 38007 38008 38009 38010	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources Revenues and Benefits Shared Service HB REFORMS TRANSITIONAL FUNDING New Burdon Business Rate Deferral Scheme FRAUD	0 0 (38,921) 0 1,691,673 73,633 73,633 1,033,516 0 0 0	0 (11,039) 0 <b>656,205</b> 24,534 <b>24,534</b> 343,972 0 0 0 0	388 62,108 (33,786) (762) 456,009 23,780 316,236 (4,323) (10,415) 36	388 62,108 (22,748) (762) (200,191) (757) (757) (27,736) (4,323) (10,415) 36	0 550 (64,070) ( 0 <b>1,721,390</b> 77,829 77,829 1,026,203 0 0 0
		Resources & Transformation Resources & Transformation Total	26220 26221 26222 28100 28200 12010 38007 38008 38009 38010 38100	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources Revenues and Benefits Shared Service HB REFORMS TRANSITIONAL FUNDING New Burdon Business Rate Deferral Scheme FRAUD National Non-Domestic Rates	0 (38,921) (38,921,073 73,633 73,633 1,033,516 0 0 (117,299)	0 (11,039) <b>656,205</b> 24,534 <b>24,534</b> 343,972 0 0 0 (39,085)	388 62,108 (33,786) (762) 456,009 23,780 316,236 (4,323) (10,415) 36 678	388 62,108 (22,748) (762) (200,191) (757) (757) (27,736) (4,323) (10,415) 36 39,762	(64,070) ( (64,070) ( 0 1,721,390 77,829 77,829 1,026,203 0 0 0 0 (117,672)
		Resources & Transformation Resources & Transformation Total	26220 26221 26222 28100 28200 12010 38007 38008 38009 38010	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources Head of Corporate Resources Revenues and Benefits Shared Service HB REFORMS TRANSITIONAL FUNDING New Burdon Business Rate Deferral Scheme FRAUD National Non-Domestic Rates Council Tax Council Tax Benefits	0 (38,921) (38,921,673 73,633 73,633 1,033,516 0 0 (117,299) (114,086)	0 (11,039) 656,205 24,534 24,534 343,972 0 0 0 (39,085) (38,012)	388 62,108 (33,786) (762) 456,009 23,780 316,236 (4,323) (10,415) 36	388 62,108 (22,748) (762) (200,191) (757) (27,736) (4,323) (10,415) 36 39,762 (5,039)	0 550 (64,070) ( 0 <b>1,721,390</b> 77,829 77,829 1,026,203 0 0 0
		Resources & Transformation Resources & Transformation Total	26220 26221 26222 28100 28200 12010 38007 38008 38009 38010 38100 38200 38200 38300 38300 38301	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources Head of Corporate Resources Revenues and Benefits Shared Service HB REFORMS TRANSITIONAL FUNDING New Burdon Business Rate Deferral Scheme FRAUD National Non-Domestic Rates Council Tax Council Tax	0 (38,921) (38,921) (36,933) (37,633) (37,633) (37,633) (37,633) (37,633) (37,632) (37,692)	0 (11,039) 0 <b>656,205</b> 24,534 <b>24,534</b> 343,972 0 0 0 (39,085) (38,012) (77,990) (125,247)	388 62,108 (33,786) (762) 456,009 23,780 23,780 (4,323) (10,415) 36 678 (43,052) (1,449,485) 1,585,636	388 62,108 (22,748) (762) (200,191) (757) (757) (27,736) (4,323) (10,415) 36 39,762 (5,039) (1,371,495) 1,710,884	0 (64,070) ( 0 <b>1,721,390</b> 77,829 77,829 1,026,203 0 0 (117,672) (108,411) (233,868) (380,998)
		Resources & Transformation Resources & Transformation Total Revenue's and Benefits Shared Service Revenue's and Benefits Shared Service Total	26220 26221 26222 28100 28200 12010 38007 38008 38009 38009 38010 38100 38100 38200 38300 38300 38300 38301	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources Revenues and Benefits Shared Service HB REFORMS TRANSITIONAL FUNDING New Burdon Business Rate Deferral Scheme FRAUD National Non-Domestic Rates Council Tax Council Tax Benefits Housing Benefits Local Housing Allowance	0 (38,921) 0 <b>1,691,673</b> 73,633 1,033,516 0 0 (117,299) (114,086) (234,063) (375,892) 0 <b>192,176</b>	0 (11,039) 0 <b>656,205</b> 24,534 343,974 0 0 (39,085) (38,012) (77,990) (125,247) 0 <b>63,638</b>	388 (2,108 (33,786) (762) 456,009 23,780 316,236 (4,323) (10,415) 36 (78 (43,052) (1,449,485) 1,585,636 (2,145) 393,166	388 62,108 (22,748) (762) (200,191) (757) (27,736) (4,323) (10,415) 36 39,762 (5,039) (1,371,495) 1,710,884 (2,145) <b>329,529</b>	(64,070) ( (64,070) ( 0 1,721,390 77,829 1,026,203 0 0 0 (117,672) (108,411) (233,868) (380,998) 0 185,254
	Policy and Transformation	Resources & Transformation Resources & Transformation Total Revenue's and Benefits Shared Service	26220 26221 26222 28100 28200 12010 38007 38008 38009 38010 38100 38100 38200 38300 38300 38300 38300 38305	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources Head of Corporate Resources Revenues and Benefits Shared Service HB REFORMS TRANSITIONAL FUNDING New Burdon Business Rate Deferral Scheme FRAUD National Non-Domestic Rates Council Tax Council Tax Evenefits Housing Benefits Local Housing Allowance Copeland Direct	0 (38,921) (38,921,673 73,633 73,633 1,033,516 0 0 (117,299) (114,086) (234,063) (375,892) 0 192,176 316,333	0 (11,039) 0 656,205 24,534 24,534 24,534 343,972 0 (0 (39,085) (38,012) (77,990) (125,247) 0 <b>63,638</b>	388 (2,108 (33,786) (762) 456,009 23,780 316,236 (4,323) (10,415) 36 (7,87 (43,052) (1,449,485) (1,449,485) (1,449,485) 333,166 2102,272	388 62,108 (22,748) (762) (200,191) (757) (27,736) (4,323) (10,415) 339,762 (5,039) (1,371,495) 1,710,884 (2,145) <b>329,529</b> (3,129)	(64,070) ( (64,070) ( 0 1,721,390 77,829 77,829 1,026,203 0 0 (117,672) (108,411) (233,868) (380,998) 0 185,254 316,673
	Policy and Transformation	Resources & Transformation Resources & Transformation Total Revenue's and Benefits Shared Service Revenue's and Benefits Shared Service Total	26220 26221 26222 28100 28200 12010 38007 38008 38009 38009 38010 38100 38100 38200 38300 38300 38300 38301	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources Revenues and Benefits Shared Service HB REFORMS TRANSITIONAL FUNDING New Burdon Business Rate Deferral Scheme FRAUD National Non-Domestic Rates Council Tax Council Tax Benefits Housing Benefits Local Housing Allowance	0 (38,921) 0 <b>1,691,673</b> 73,633 1,033,516 0 0 (117,299) (114,086) (234,063) (375,892) 0 <b>192,176</b>	0 (11,039) 0 <b>656,205</b> 24,534 343,974 0 0 0 (39,085) (38,012) (77,990) (125,247) 0 <b>63,638</b>	388 (2,108 (33,786) (762) 456,009 23,780 316,236 (4,323) (10,415) 36 (78 (43,052) (1,449,485) 1,585,636 (2,145) 393,166	388 62,108 (22,748) (762) (200,191) (757) (27,736) (4,323) (10,415) 36 39,762 (5,039) (1,371,495) 1,710,884 (2,145) <b>329,529</b>	(64,070) ( (64,070) ( 0 1,721,390 77,829 1,026,203 0 0 0 (117,672) (108,411) (233,868) (380,998) 0 185,254
	Policy and Transformation	Resources & Transformation         Resources & Transformation Total         Revenue's and Benefits Shared Service         Revenue's and Benefits Shared Service Total         Customer Services	26220 26221 26222 28100 28200 12010 38007 38008 38009 38010 38100 38100 38200 38300 38301 38300 38301 38305 25003 29100 38004	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources Revenues and Benefits Shared Service HB REFORMS TRANSITIONAL FUNDING New Burdon Business Rate Deferral Scheme FRAUD National Non-Domestic Rates Council Tax Council Tax Council Tax Benefits Housing Benefits Local Housing Allowance Copeland Direct Concessions Cash Collection H/A	0 (38,921) 0 1,691,673 73,633 73,633 1,033,516 0 0 (117,299) (114,086) (234,063) (375,892) 0 192,176 3316,333 30,000 81,571 427,904	0 (11,039) 0 <b>656,205</b> 24,534 343,972 0 0 (39,085) (38,012) (77,990) (125,247) 0 <b>63,638</b> 105,403 9,996 27,180	388 (2,108 (33,780) (762) 456,009 23,780 (3,780 (4,323) (10,415) (	388 62,108 (22,748) (762) (200,191) (757) (27,736) (4,323) (10,415) 36 39,762 (5,039) (1,371,495) 1,710,884 (2,145) <b>329,529</b> (3,129) 702 (12,307) (14,734)	(64,070) ( (64,070) ( 0 1,721,390 77,829 77,829 1,026,203 0 0 (117,672) (108,411) (233,868) (380,998) 0 185,254 316,673 30,433 81,580
	Policy and Transformation	Resources & Transformation Resources & Transformation Total Revenue's and Benefits Shared Service Revenue's and Benefits Shared Service Total Customer Services	26220 26221 26222 28100 12010 38007 38008 38009 38010 38100 38200 38301 25003 25000	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources Head of Corporate Resources Revenues and Benefits Shared Service HB REFORMS TRANSITIONAL FUNDING New Burdon Business Rate Deferral Scheme FRAUD National Non-Domestic Rates Council Tax Council Tax Council Tax Benefits Local Housing Allowance Copeland Direct Concessions Cash Collection H/A Management Information Systems	0 (38,921) 0 1,691,673 73,633 73,633 1,033,516 0 0 (117,299) (114,086) (234,063) (375,892) 0 0 192,176 316,333 30,000 81,571 427,904 371,495	0 (11,039) 0 <b>656,205</b> 24,534 343,972 0 0 (39,085) (38,012) (77,990) (125,247) 0 <b>63,638</b> 105,403 9,996 27,180 <b>142,579</b>	338 (2,108 (33,780) (762) 456,009 23,780 316,236 (4,323) (10,415) 36 (4,323) (10,415) (1,449,485) (1,449,485) (1,449,485) 1,585,636 (2,145) 393,166 (2,145) 102,272 10,697 14,873 127,842 162,651	388 62,108 (22,748) (757) (200,191) (27,736) (4,323) (10,415) 36 39,762 (5,039) (1,371,495) (1,371,495) (1,371,495) (1,371,495) (3,2129) 702 (12,307) (14,734) 38,866	(64,070) ( (64,070) ( 0 1,721,390 77,829 77,829 1,026,203 0 0 (117,672) (108,411) (233,868) (380,998) 0 (185,254 316,673 30,433 81,580 428,686 423,257
	Policy and Transformation	Resources & Transformation         Resources & Transformation Total         Revenue's and Benefits Shared Service         Revenue's and Benefits Shared Service Total         Customer Services         Customer Services Total         ICT/MIS         ICT/MIS Total	26220 26221 26222 28100 28200 12010 38007 38008 38009 38010 38100 38100 38200 38300 38301 38300 38301 38305 25003 29100 38004	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources Revenues and Benefits Shared Service HB REFORMS TRANSITIONAL FUNDING New Burdon Business Rate Deferral Scheme FRAUD National Non-Domestic Rates Council Tax Council Tax Council Tax Benefits Housing Benefits Local Housing Allowance Copeland Direct Concessions Cash Collection H/A	0 (38,921) 0 1,691,673 73,633 73,633 1,033,516 0 0 (117,299) (114,086) (234,063) (375,892) 0 192,176 3316,333 30,000 81,571 427,904	0 (11,039) 0 <b>656,205</b> 24,534 343,972 0 0 (39,085) (38,012) (77,990) (125,247) 0 <b>63,638</b> 105,403 9,996 27,180	338 (2,108 (33,780) (762) (456,009 (23,780) (316,236 (4,323) (10,415) (4,3052) (1,449,485)	388 (22,748) (762) (200,191) (757) (27,736) (4,323) (10,415) (326,523) (1,371,495) (1,371,	(64,070) ( (64,070) ( 0 1,721,390 77,829 77,829 1,026,203 0 0 (117,672) (108,411) (233,868) (380,998) 0 185,254 316,673 30,433 81,580
	Policy and Transformation	Resources & Transformation         Resources & Transformation Total         Revenue's and Benefits Shared Service         Revenue's and Benefits Shared Service Total         Customer Services         Customer Services Total         ICT/MIS	26220 26221 26222 28100 28200 12010 38007 38008 38009 38010 38100 38100 38300 38300 38300 38300 38300 38300 38300 38301 38305 29100 38004 25000 25000 25000 25000	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources Head of Corporate Resources Revenues and Benefits Shared Service HB REFORMS TRANSITIONAL FUNDING New Burdon Business Rate Deferral Scheme FRAUD National Non-Domestic Rates Council Tax Council Tax Council Tax Benefits Housing Benefits Local Housing Allowance Copeland Direct Concessions Cash Collection H/A Management Information Systems PHOTOCOPIER H/A Locality Working	0 (38,921) (38,921,673 73,633 73,633 1,033,516 0 0 (117,299) (114,086) (234,063) (375,892) 0 192,176 316,333 30,000 81,571 427,904 371,495 0 371,495	0 (11,039) 0 <b>656,205</b> 24,534 24,534 343,972 0 0 (39,085) (38,012) (77,990) (125,247) 0 <b>63,638</b> 105,403 9,996 27,180 <b>105,403</b> 9,996 27,180 <b>105,403</b> 9,996 27,180 <b>105,403</b> 9,996 27,180 <b>105,403</b> 9,996 27,180 <b>105,403</b> 9,996 27,180 <b>105,403</b> 9,996 27,180 <b>105,403</b> 9,996 27,180 <b>105,403</b> 9,996 27,180 <b>105,403</b> 9,996 27,180 <b>105,403</b> 9,996 27,180 <b>105,403</b> 9,996 27,180 <b>105,403</b> 9,996 27,180 <b>105,403</b> 9,996 27,180 <b>105,403</b> 9,996 27,180 <b>105,403</b> 9,996 27,180 <b>105,403</b> 9,996 27,180 <b>105,403</b> 9,996 27,180 <b>105,403</b> 9,996 <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,403</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b>105,405</b> <b></b>	388 (2,108 (33,786) (762) 456,009 23,780 23,780 (4,323) (10,415) (10,415) 366 678 (43,052) (1,449,485) 1,585,636 (2,145) 393,166 102,272 10,697 14,873 102,784 102,651 34,698 34,698 197,349	388 62,108 (22,748) (762) (200,191) (757) (757) (27,736) (4,323) (10,415) 36 39,762 (5,039) (1,371,495) 1,710,884 (2,145) 329,529 (3,129) 702 (12,307) (12,307) (14,734) 38,866 34,698 37,354	(64,070) ( (64,070) ( 0 1,721,390 77,829 77,829 1,026,203 0 0 (117,672) (108,411) (233,868) (380,998) 0 (185,254 316,673 30,433 81,580 428,686 423,257 0 423,257
	Policy and Transformation	Resources & Transformation         Resources & Transformation Total         Revenue's and Benefits Shared Service         Revenue's and Benefits Shared Service Total         Customer Services         Customer Services Total         ICT/MIS         ICT/MIS Total	26220 26221 26222 28100 28200 38007 38008 38009 38010 38100 38200 38300 38300 38300 38301 38305 25003 29100 38004 25000 25000	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources Revenues and Benefits Shared Service HB REFORMS TRANSITIONAL FUNDING New Burdon Business Rate Deferral Scheme FRAUD National Non-Domestic Rates Council Tax Council Tax Benefits Housing Benefits Local Housing Allowance Copeland Direct Concessions Cash Collection H/A Management Information Systems PHOTOCOPIER H/A	0 (38,921) (38,921,673 73,633 73,633 1,033,516 0 0 (117,299) (114,086) (234,063) (375,892) 0 (114,086) (234,063) (375,892) 0 192,176 316,333 30,000 81,571 427,904 371,495	0 (11,039) 0 656,205 24,534 24,534 343,972 0 0 (39,085) (38,012) (77,990) (125,247) 0 63,638 105,403 9,996 27,180 105,403 9,996 27,180 123,784	338 (2,108 (33,780) (762) (456,009 (23,780) (316,236 (4,323) (10,415) (4,3052) (1,449,485)	388 (22,748) (762) (200,191) (757) (27,736) (4,323) (10,415) (326,523) (1,371,495) (1,371,	(64,070) ( (64,070) ( 0 1,721,390 77,829 77,829 1,026,203 0 0 (117,672) (108,411) (233,868) (380,998) 0 185,254 316,673 30,433 81,580 428,686 423,257 0
	Policy and Transformation	Resources & Transformation         Resources & Transformation Total         Revenue's and Benefits Shared Service         Revenue's and Benefits Shared Service Total         Customer Services         Customer Services Total         ICT/MIS         LSP & Localities         LSP & Localities Total         Performance Management	26220 26221 26222 28100 28200 12010 38007 38008 38009 38010 38100 38100 38300 38300 38300 38300 38300 38300 38300 38301 38305 29100 38004 25000 25000 25000 25000	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources Head of Corporate Resources Revenues and Benefits Shared Service HB REFORMS TRANSITIONAL FUNDING New Burdon Business Rate Deferral Scheme FRAUD National Non-Domestic Rates Council Tax Council Tax Council Tax Benefits Housing Benefits Local Housing Allowance Copeland Direct Concessions Cash Collection H/A Management Information Systems PHOTOCOPIER H/A Locality Working	0 (38,921) (38,921,673 73,633 73,633 1,033,516 0 0 (117,299) (114,086) (234,063) (375,892) 0 192,176 316,333 30,000 81,571 427,904 371,495 0 371,495 0 125,770 125,770 166,295	0 (11,039) 0 <b>656,205</b> 24,534 24,534 343,972 0 0 (39,085) (38,012) (77,990) (125,247) 0 <b>63,638</b> 105,403 9,996 27,180 <b>102,797</b> 123,784 0 <b>123,784</b> 0 <b>123,784</b> 0 <b>123,784</b> 0 <b>141,906</b>	388 (2,108 (3,780) (762) 456,009 23,780 23,780 316,236 (4,323) (10,415) 36 (7,43) (1,415) 36 (7,43) (1,415) 36 (7,43) (1,43) (1,45) 393,166 (2,145) 393,166 (1,45) 393,166 (1,45) 393,166 (1,45) 34,698 197,349 58 43,830 36,802	388 (22,748) (762) (200,91) (757) (27,736) (4,323) (10,415) 339,762 (5,039) (1,371,495) (1,710,884 (2,145) <b>329,529</b> (3,129) 702 (12,307)	0 (64,070) ( 0 1,721,390 77,829 77,829 1,026,203 0 0 0 (117,672) (108,411) (233,868) (380,998) 0 185,254 316,673 30,433 81,580 428,686 423,257 0 423,257 0 114,111 (114,111 (168,085
	Policy and Transformation	Resources & Transformation         Resources & Transformation Total         Revenue's and Benefits Shared Service         Revenue's and Benefits Shared Service Total         Customer Services         Customer Services Total         ICT/MIS         ICT/MIS Total         LSP & Localities         Performance Management         Performance Management Total	26220 26221 26222 28100 28200 38007 38008 38009 38010 38100 38200 38300 3800 3200 32	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources Revenues and Benefits Shared Service HB REFORMS TRANSITIONAL FUNDING New Burdon Business Rate Deferral Scheme FRAUD National Non-Domestic Rates Council Tax Council Tax Benefits Housing Benefits Local Housing Allowance Copeland Direct Concessions Cash Collection H/A Management Information Systems PHOTOCOPIER H/A Locality Working Localities	0 (38,921) (38,921,673 73,633 73,633 1,033,516 0 0 (117,299) (114,086) (234,063) (375,892) 0 192,176 316,333 30,000 81,571 427,904 371,495 0 371,495 0 371,495 0 125,770 166,295	0 (11,039) 0 656,205 24,534 343,972 0 0 (33,085) (38,012) (77,990) (125,247) 0 <b>63,638</b> 105,403 9,996 27,180 123,784 0 123,784 0 41,906 55,411	388 (2,108 (33,786) (762) 456,009 23,780 316,236 (4,323) (10,415) 36 (78 (43,052) (1,449,485) (1,449,4	388 (22,748) (762) (200,191) (757) (27,736) (4,323) (10,415) 339,762 (5,039) (1,371,495) 1,710,884 (2,145) 329,529 (3,129) 702 (12,307) (12,307) (12,307) (12,307) (12,307) (12,307) (12,307) (12,307) (3,129) 702 (12,307)	(64,070) ( (64,070) ( 77,829 77,829 77,829 1,026,203 0 0 (117,672) (108,411) (233,868) (380,998) 0 185,254 316,673 30,433 81,580 0 185,255 0 423,257 0 423,257 0 114,111 (185,085 168,085
	Policy and Transformation	Resources & Transformation         Resources & Transformation Total         Revenue's and Benefits Shared Service         Revenue's and Benefits Shared Service Total         Customer Services         Customer Services Total         ICT/MIS         LSP & Localities         LSP & Localities Total         Performance Management	26220 26221 26222 28100 28200 	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources Revenues and Benefits Shared Service HB REFORMS TRANSITIONAL FUNDING New Burdon Business Rate Deferral Scheme FRAUD National Non-Domestic Rates Council Tax Council Tax Council Tax Benefits Local Housing Allowance Copeland Direct Concessions Cash Collection H/A Management Information Systems PHOTOCOPIER H/A Locality Working Localities	0 (38,921) (38,921,673 73,633 73,633 1,033,516 0 0 (117,299) (114,086) (234,063) (375,892) 0 192,176 316,333 30,000 81,571 427,904 371,495 0 371,495 0 125,770 125,770 166,295	0 (11,039) 0 <b>656,205</b> 24,534 24,534 343,972 0 0 (39,085) (38,012) (77,990) (125,247) 0 <b>63,638</b> 105,403 9,996 27,180 <b>102,797</b> 123,784 0 <b>123,784</b> 0 <b>123,784</b> 0 <b>123,784</b> 0 <b>141,906</b>	388 (2,108 (3,780) (762) 456,009 23,780 23,780 316,236 (4,323) (10,415) 36 (7,43) (1,415) 36 (7,43) (1,415) 36 (7,43) (1,43) (1,45) 393,166 (2,145) 393,166 (1,45) 393,166 (1,45) 393,166 (1,45) 34,698 197,349 58 43,830 36,802	388 (22,748) (762) (200,91) (757) (27,736) (4,323) (10,415) 339,762 (5,039) (1,371,495) (1,710,884 (2,145) <b>329,529</b> (3,129) 702 (12,307)	0 (64,070) ( 0 1,721,390 77,829 77,829 1,026,203 0 0 0 (117,672) (108,411) (233,868) (380,998) 0 185,254 316,673 30,433 81,580 428,686 423,257 0 423,257 0 114,111 (114,111 (168,085
	Policy and Transformation	Resources & Transformation         Resources & Transformation Total         Revenue's and Benefits Shared Service         Revenue's and Benefits Shared Service Total         Customer Services         Customer Services Total         ICT/MIS         ICT/MIS Total         LSP & Localities         Performance Management         Performance Management Total	26220 26221 26222 28100 28200 	Moresby Clean-Up Coastal Management Tamalder Nursery Insurance Land Management Community Buildings Head of Corporate Resources Revenues and Benefits Shared Service HB REFORMS TRANSITIONAL FUNDING New Burdon Business Rate Deferral Scheme FRAUD National Non-Domestic Rates Council Tax Council Tax Benefits Housing Benefits Local Housing Allowance Copeland Direct Concessions Cash Collection H/A Management Information Systems PHOTOCOPIER H/A Locality Working Localities Performance and Transformation	0 (38,921) (38,921,973) 73,633 73,633 1,033,516 0 0 (117,299) (114,086) (234,063) (375,892) 0 (114,086) (234,063) (375,892) 0 192,176 316,333 30,000 81,571 427,904 371,495 0 371,495 0 0 371,495 0 0 125,770 125,770 125,770 125,770	0 (11,039) 0 656,205 24,534 24,534 343,972 0 0 0 (39,085) (38,012) (77,990) (125,247) 0 (125,247) 0 (125,247) 0 (125,247) 105,403 9,996 27,180 105,403 9,996 27,180 1123,784 0 123,784 0 0 123,784 0 0 123,784 0 0 123,784 0 0 123,784 1,906 55,411 18,642	388 (2,108 (33,780) (762) 456,009 2,3,780 (316,236 (4,323) (10,415) 3678 (43,052) (1,449,485) 1,585,636 (2,145) 393,166 (10,272 10,697 10,272 10,697 10,272 10,697 14,873 10,272 10,697 14,873 10,698 10,7,849 10,7,849 10,7,849 10,7,849 10,7,849 10,7,849 10,7,849 10,7,849 10,7,849 10,7,849 10,7,849 10,7,849 10,7,849 10,8,800 10,	388 (22,748) (762) (200,191) (757) (27,736) (4,323) (10,415) (36,039) (1,371,495) (1,371,4	0 550 (64,070) ( 1,721,390 77,829 77,829 1,026,203 0 0 0 (117,672) (108,411) (233,868) (380,998) 0 185,254 316,673 30,433 81,580 428,686 423,257 0 1423,257 0 114,111 (1168,085 56,148

1/2

Revenue Monitoring - Period 4 2012/13

ief Executive ief Executive Total	Policy and Transformation	Resources & Transformation Total		Duilding Constants		24,452 2,138,262	22,738 2,066,241	(1,715) (72,016)	73,385	175,
irector of Services	Neighbourhoods	Building Control	31400 31401	Building Control H/A Building Control Non Fee Based	0 125,567	41,836	<mark>(8)</mark> 54,168	<mark>(8)</mark> 12,331	0 130,227	4,
		Building Control Total	31402	Building Control Fee Based	<mark>(39,938)</mark> 85,629	(13,305) 28,531	4,213 <b>58,373</b>	17,517 <b>29,840</b>	<mark>(28,928)</mark> 101,299	15,
		Enforcement	32700 32701	Markets Dogs Enforcement	<mark>(26,075)</mark> 14,033	<mark>(241)</mark> 4,676	<mark>(56)</mark> 1,814	185 (2,862)	<mark>(26,645)</mark> 14,550	
			32702 32703	Licensing Enforcement Other Environmental Enforcement	80 153,837	27 51,260	0 52,043	<mark>(27)</mark> 779	0 154,023	
			32900 32905	CBC Car Parks On Street DPE Parking	<mark>(250,974)</mark> 0	(59,769) 0	(45,579) (589)	14,188 (589)	<b>(251,536)</b> 0	(
		Enforcement Total Environmental Health	26005	Flooding & Coastal Defense	<b>(109,099)</b> 45,271	<b>(4,047)</b> 15,085	<b>7,633</b> 7,399	11,674 (7,686)	<b>(109,608)</b> 45,271	
			31101 31110	Health & Safety Food Hygiene & Private Water Supplies	3,721 5,818	1,239 1,939	(259) (3,278)	(1,498) (5,217)	3,721 5,818	
			31204 31801	Environmental Protection	10,603	3,533 6,702	5,348 512	1,815 (6,190)	11,233 20,114	
			31900	Peace Time Emergency Planning Works In Default H/A	20,114	0	5,664	5,664	0	
			46202 46203	Environmental Health Corporate Health & Safety	552,652 53,271	17,750	184,995 249	850 (17,501)	553,508 44,322	(8
		Environmental Health Total Neighbourhood Management	12013	Head of Neighbourhoods	<b>691,450</b> 72,883	<b>230,393</b> 24,284	<b>200,630</b> 24,324	<b>(29,763)</b> 38	<b>683,987</b> 73,422	
		Neighbourhood Management Total	46200	Neighbourhood Management	98,694 <b>171,577</b>	32,886 <b>57,170</b>	37,049 <b>61,373</b>	4,164 <b>4,202</b>	98,694 <b>172,116</b>	
		Parks & Open Spaces	32802 46201	Street Scene Open Spaces	223,668 126,382	74,525 42,110	21,588 42,082	(52,937) (28)	226,118 126,382	
			48001 48002	Allotments & Pigeon Lofts Sport Pitches	8,887 20,819	2,947 6,937	2,630 6,388	(318) (550)	8,833 20,615	
			48003 48004	Cemeteries Crematorium	(7,337) (540,075)	556	24,985 (88,540)	24,429 77,254	(6,269) (535,999)	
			48005 48006	Trees (GM) Play Areas & Teen Spaces	41,788 53,441	13,806 17,732	13,756 16,872	(51) (861)	41,302 53,139	
			48007	Nursery	20,869	7,533	1,147	(6,386)	22,006	
			48008 48009	Parks and Open Spaces General Landscapes and Misc Works	208,312 122,819	81,545 40,923	81,409 56,148	<mark>(135)</mark> 15,225	206,727 127,510	
			48010 48011	Home Group Ltd County Weedspraying and Grass	(37,489) (8,677)	(12,504) (2,903)	(11,723) (3,244)	782 (341)	(37,525) (5,584)	
			48012 48013	Parishes and Small Works Home Housing	(25,783) (5,000)	(8,630) (1,666)	(9,294) 0	<mark>(665)</mark> 1,666	(25,941) (5,000)	
			48014 48015	Floral Maintenance School Grounds Maintenance	57,329 0	19,102 0	28,032 77,141	8,930 77,141	56,636 0	
			48016 48017	Countryside Works - CCC CCC - Other Grounds Maintenance	0 0	0 0	1,702 22,734	1,702 22,734	0 0	
		Parks & Open Spaces Total Refuse & Recycling	33000	Environmental Cleansing	<b>259,953</b> 663,487	<b>116,220</b> 221,073	<b>283,813</b> 223,171	<b>167,591</b> 2,098	<b>272,950</b> 650,164	
			33100 33200	Public Conveniences Refuse Collection	25,258 1,037,252	14,308	12,217 369,429	<mark>(2,092)</mark> 23,813	25,683 1,063,577	
			33202	Refuse - Bulk	(1,638)	(546)	2,316	2,862	(1,271)	
		33203 33204	Refuse - Commercial Refuse - Recycling	(55,390) (460,960)	(153,592)	<mark>(72,730)</mark> 92,738	<mark>(54,276)</mark> 246,329	(57,405) (513,818)	(53	
			33205 33206	Refuse - Pool Operatives Refuse - Fuel Issues	0 0	0 0	90 (4,861)	90 (4,861)	90 0	
			33208 33209	Kerbside Recycling Plastic and Cardboard Recycling Scheme	<mark>(18,887)</mark> 33,874	<mark>(6,293)</mark> 11,286	85,977 22,782	92,268 11,497	10,396 35,173	
		33211 33300	Waste Services - Holding A/C Building Cleaning	384,780 16,343	128,209 5,445	114,177 9,299	(14,032) 3,854	370,033 19,362		
	Refuse & Recycling Total	49000	Income (Waste)	0 1,624,119	0	0 854,605	0 <b>307,550</b>	43 1,602,027		
	Nuclear, Energy & Planning	Development Control	31600 31601	Development Control Dilapidated Buildings	18,950 0	10,960 0	(5,028) 24	(15,987) 24	21,037 0	
		Development Control Total Nuclear Projects & Programmes	12004	Managing Radioactive Waste Safely	<b>18,950</b> 0	<b>10,960</b> 0	<b>(5,004)</b> (408,868)	<b>(15,963)</b> (408,868)	<b>21,037</b> 0	
			12006 22201	Britain's Energy Coast Nuclear Issues	0 194,329	0 64,752	20,360 52,194	20,360 (12,557)	0 133,828	
		Nuclear Projects & Programmes Total Strategic Planning	11002	Planning Policy	<b>194,329</b> 382,429	<b>64,752</b> 127,424	<b>(336,314)</b> 89,311	<b>(401,065)</b> (38,115)	<b>133,828</b> 388,681	
			11003 31500	Environmental Works and Land Reclamation Conservation General	12,000 (2,841)	3,998 (947)	0 0	<mark>(3,998)</mark> 947	12,500 0	
	Regeneration and Community	Strategic Planning Total Arts, Beacon & Tourism	32201	Beacon	<b>391,588</b> 460,108	<b>130,475</b> 203,950	<b>89,311</b> 184,336	<b>(41,166)</b> (19,618)	<b>401,181</b> 459,871	
			32202 32203	Tourist Information Centre Beacon Grants	61,114 6,565	21,910 2,187	21,146 3,872	<mark>(765)</mark> 1,685	61,114 6,565	
		Arts, Beacon & Tourism Total Economic Regeneration	11001	Economic Development	<b>527,787</b> 193,220	<b>228,047</b> 64,381	<b>209,354</b> (36,261)	(18,698) (100,643)	<b>527,550</b> 193,220	
		Leonomie Regeneration	11015	Regeneration Consultancy	0	04,501	23,655	23,655	0	
			11101 32555	Cleator Moor Business Centre Art In Empty Spaces	0 0	1	(9,727) 0	(9,727) (1)	0 0	
			32560 43032	Arts Development Pathways To Art	32,761 15,167	10,916 5,053	9,881 (5,300)	(1,035) (10,353)	32,761 15,167	
		Economic Regeneration Total	43035	Arts Engagement Post	0 <b>241,148</b>	0 80,351	1,789 <b>(15,963)</b>	1,789 <b>(96,315)</b>	(2,091) 239,057	() (1
		Health and Sports	11005 32523	Joint Health Improvement SPAA Climbing Wall	0	0 0	<mark>(24,982)</mark> 7,587	<mark>(24,982)</mark> 7,587	<mark>(338)</mark> 3,165	
			32524 32525	SPAA Rambling Co-Ordinator SPAA Community Coach Programme	3,295	1,098 0	0 2,644	<mark>(1,098)</mark> 2,644	7,873	
			32530 32540	Sport Volunteer Development Officer Sports Development	0 35,248	0 11,744	1,694 5,351	1,694 (6,395)	1,694 34,632	
			32541	Sports Unlimited Programme	0	0	(12,198)	(12,198)	0	
			32542 32543	Flood Recovery & Community Resilience Rugby League World Cup Bid 2013	0 0	0 0	(7,090) 198	<mark>(7,090)</mark> 198	0 1,258	
			32544 32545	OLYMPIC ACTIVITIES CADS Children Abled and Disabled Sports	4,657 0	1,552 0	(4,451) 470	<mark>(6,003)</mark> 470	<mark>(14)</mark> 470	
			32546 43020	Youth Engagement Health & Sport	0 151,964	0 50,634	<mark>(424)</mark> 38,838	(424) (11,797)	0 147,887	
		Health and Sports Total	43030	NCL Contract	710,398 905,562	236,704	221,013 228,650	(15,691) (73,085)	728,074 924,701	1
		LABGI	11006 11036	LABGI Funding Advertising site Tangier Building	89,744 0	29,903	0 128	(29,903)	83,666	((
		LABGI Total Regeneration and Community	11030	Strategy for seaside success	<b>89,744</b> 50,000	<b>29,903</b> 16,660	128 128 5,010	(11,650)	<b>83,666</b> 50,000	((
		Negeneration and community	11040	CCF Development Team	(13,000)	(4,332)	(139,296)	(134,966)	(15,222)	(2
			11047 11056	Pow Beck Valley Stadium Development Tourism	0 0	0 0	53,991 42,730	53,991 42,730	0 0	
			11301 12012	Development Strategy Head of Regeneration & Community	30,596 72,827	10,196 24,266	5,724 23,233	(4,471) (1,035)	27,479 71,412	(1
			22204 22207	Sustainability Community Safety Coordinator	47,514 15,000	15,832 4,998	12,486 15,000	<mark>(3,345)</mark> 10,002	47,919 15,000	
		Regeneration and Community Total Strategic Housing	33605	Housing Strategy	<b>202,937</b> 103,381	<b>67,620</b> 34,447	<b>18,878</b> 23,558	<b>(48,744)</b> (10,889)	<b>196,588</b> 93,343	
		-	34201 35202	Private Sector Housing Renewal Homelessness	114,712 186,232	38,222 62,053	47,757 (18,370)	9,536 (80,423)	121,556 167,494	
		Strategic Housing Total Working Neighbourhood Fund	11010	Working Neighbourhood Fund (WNF)	<b>404,325</b> 374,542	134,722	<b>52,945</b> 12,600	(81,776) (112,197)	382,393 340,542	(21
		working reignood hood fulld	11019	Coalfields Apprenticeship Initiative	374,542 0 0	124,797 0 0	11,122	11,122	340,542 8,898 0	
		Working Neighbourhood Fund Total	11065	Copeland Apprentice Initiative	374,542	124,797	54,614 78,336	54,614 (46,461)	349,440	(25
or of Services Total ble and Places	Corporate Director	Corporate Director	12003	Director of Services	105,583	<b>2,148,670</b> 35,181	<b>1,786,748</b> 36,080	(361,954) 899	<b>5,982,212</b> 121,776	1
		Corporate Director Total			105,583 105,583	35,181 35,181	36,080 36,080	899 899	121,776 121,776	1
									27,504	10-
ple and Places Total esources & Transformation	Corporate Director	Corporate Director Corporate Director Total	12002	Director of Performance & Transformation	114,792 <b>114,792</b>	38,249 <b>38,249</b>	26,168 <b>26,168</b>	(12,081) (12,081)	27,504 27,504	_

### **REVENUE BUDGET - PERIOD 4 SUMMARY MONITORING REPORT 2012/13 (1 April to 31 July 2012)**

#### APPENDIX B

Virements					
	From		То		
Corporate Team Members	Costcentre	Amount	Costcentre	Amount	Description
Corporate Resources	27001	20,605	23100	20,605	Realign salary
Regeneration & Community	32201	14,919	11001	14,919	Realign salary
Neighbourhoods	48007	32,974	48014	32,974	Realign purchase of plants
	46201	19,848	48006	19,848	Realign salary
	various	253,582	various	186,649	Neighbourhood admin/support restructure
	various		22213	66,933	Neighbourhood admin/support restructure
	various	271,926	various	252,610	Waste/Parks restructure
	various		22213	19,316	Waste/Parks restructure
	48009	7,000	various	7,000	Realign transport costs
Pay Award	various	80,016	22213	80,016	1% pay award adjustment
		700,870		700,870	

Additional Budget					
	From		То		
Corporate Team Members	Costcentre	Amount	Costcentre	Amount	Description
Regeneration & Community	11040		11040	147,433	Increase both income and expenditure budget (net effect £nil)
					due to RST award to fund Copeland Community Fund

# REVENUE BUDGET – PERIOD 4 SUMMARY MONITORING REPORT 2012/13 (1 April to 31 July 2012)

### APPENDIX C

### CARRY FORWARDS FROM BUDGETS FUNDED FROM THE MAINSTREAM BUDGET

1.0 The following carry forward requests, totalling £215,517 were approved by Council on 14 June 2012 funded from the general fund:-

Chief Executive	£
Nuclear budget – use of under-spend to fund ongoing	
commitments for staffing.	65 <i>,</i> 548
	65,548
Corporate Resources	£
Audit Shared Service – Delivery Plan	6,000
Property Services – use of additional income generated in	
2011/12 to fund land management works in 2012/13	48,903
Property Services – use of under-spent budget in 2011/12 for	
land management works in 2012/13	13,175
Property Services – use of under-spent budget on garage site	
maintenance (£10,357) and work at Briscoe Mount (£3,000)	13,357
Property Services – to provide resources for valuation work	
associated with the closure of accounts	4,400
	85,835
Neighbourhoods	£
Parks & Open Spaces – provide a budget from under-spends to	
fund works to fund improvements to play areas.	22,500
	22,500
Regeneration & Communities	£
Beacon grants – to carry forward unused external funding to	
2012/13	6,565
Pathways to Arts – to fund slippage of committed expenditure to	
social enterprises in 2011/12	15,167
Economic Development – saving to be carried forward to	
complete contract works for coastal erosion works at Eskmeals.	4,950
Sustainability – funding required to support energy efficiency	
programme in 2012/13	7,000
SPAA Rambling Co-ordinator – carry forward grant to complete	
the project	3,295
Sports Development – carry forward of under-spend to fund	
Olympic events	4,657
	41,634
Total	251,517

The carry forwards were put forward as necessary to either allow the completion of previously approved programmes or provide resources for additional budget pressures that have arisen since the 2012/13 budget was approved.

### CARRY FORWARDS FROM BUDGETS FUNDED FROM RESERVES

The following carry forward requests, totalling £1,169,778 were approved by Council 14 June 2012, to be funded from the earmarked reserves

Chief Executive	£
Choosing to Change – 2012/13 spending approved by Choosing	
to Change Board	500,000
Website redevelopment – delay in completing the work	14,060
Nuclear – Funding for staff on fixed-term contracts	56,853
	570,913
Regeneration & Communities	
Local Development Framework – funding for staff on fixed-term	
contracts and Planning Inquiry costs	164,529
Local Authority Business Growth Initiative – Funding for on-going	
commitments, which are expected to be completed in 2012/13	
(see Table 7 below)	59 <i>,</i> 794
Working Neighbourhoods Fund – Funding for on-going	
commitments in financial year 2012/13. (see Table 8 below)	374,542
	598,865
Total	1,169,778

#### REVENUE BUDGET - PERIOD 4 SUMMARY MONITORING REPORT 2012/13 (1 April to 31 July 2012)

#### APPENDIX D

Director re structure		Part year saving/(cost)
Saving on Director of Resources and Transformation (DRT)		77,972
Saving on PA to DRT		10,437
Additional cost for Director of Services (DS)		- 6,492
Additional cost for PA to DS		- 10,437
Additional Cost for S151 transfer from DRT		- 5,070
Additional cost of Interim cover		- 17,936
Additional cost of deputy S151		- 9,885
		38,589