/e will work with our partners government, public, private nd voluntary sectors, in articular the West Cumbria	Objective Target	Milestone	Lead Officer	Portfolio Holder/OSC	On Target at Year End			
artnership (LSP), to achieve he following aims: Increasing overall health and decreasing health	Promote healthy lifestyles, recognising the sta social inclusion, and ensure that access to ou diversity within our communities							
inequalities Increasing overall community safety and	L1_01 Health Strategy in place	By Mar 06	Head of Leisure & Environmental Services	Health and Diversity/Social	R			
decreasing crime inequalities	L1_02 10 Sports Council UK, Sport England and Sport Specific Coach education courses delivered locally	By Mar 06	Head of Leisure & Environmental Services	Environmental and Cultural Services/Social	G			
A decent and affordable home Access to a broad range	L1_03 Increase the number of children using our sports facilities by 3% over 2004/05	By Mar 06	Head of Leisure & Environmental Services	Environmental and Cultural Services/Social	G			
of educational opportunities, including education opportunities	L1_04 Use our enabling powers to facilitate the completion of Pow Beck sports facilities	By Mar 06	Head of Leisure & Environmental Services	Environmental and Cultural Services/Social	А			
locally Access to a broad range of cultural and sporting activities	Use our influence as community leaders to en healthcare facilities available within West Cun L2 01 Seek to achieve a decision to either upgrade the		s to the rang	e of primary a	nd acute			
The systems and knowledge to minimise waste and maximising	West Cumberland Hospital or build a new hospital in Copeland	By May 06	& Environmental Services	Leader/Social	A			
recycling, thereby reducing the amount of	Enhance Community Safety and prevent crime							
andfill waste Access to a quality service for housing senefit and council tax	L3_01 All Enforcement staff trained to implement the provisions within the Clean Neighbourhoods and Environment Act 2005	By Mar 06	Head of Leisure & Environmental Services	Environmental and Cultural Services/Environm ental	А			
enefit .ctive inclusive	L3_02 7% Reduction in overall crime within Copeland	By Mar 06	Head of Regeneration	Housing and Community Safety/Social	R			
communities; increased resident satisfaction with their local	L3_03 Summer activities programme delivered for 6 weeks	By Sep 05	Head of Leisure & Environmental Services	Environmental and Cultural Services/Social	G			
eighbourhoods; villages nd townscapes ommunities have pride	L3_04 1 Trainee in place as part of the Positive Activities for Young People project	By Dec 05	Head of Regeneration	Health and Diversity/Social	А			
	L3_05 100% Officers with responsibility for developing strategies and plans receive training and guidance on Community Safety	By Mar 06	Head of Regeneration	Housing and Community Safety/Social	А			

demands of development

We will work with our partners in government, public, private	Objective Target	Milestone	Lead Officer	Portfolio Holder/OSC	On Target at Year End				
and voluntary sectors, in particular the West Cumbria	Take action to ensure that all people in Copeland have a decent home								
Partnership (LSP), to achieve the following aims: Increasing overall health and decreasing health	L4_01 % Copeland Homes dwellings that meet the decent homes standard (2005/06 target = increase of 10% compared with Apr 05)	By Mar 06	Head of Regeneration	Housing and Community Safety/Social	R				
Increasing overall community safety and	L4_02 Proportion of unfit private sector dwellings made fit or demolished as a direct result of action by the Council (BVPI 62)	2.2%	Head of Regeneration	Housing and Community Safety/Social	G				
decreasing crime inequalities A decent and affordable home	L4_03 Number of private sector vacant dwellings that are returned into occupation or demolished as a result of action by the council (BVPI 64)	0#	Head of Regeneration	Housing and /Social	А				
<ul> <li>Access to a broad range of educational opportunities, including</li> </ul>	L4_04 Develop with partners a Housing Renewal Strategy for West Cumbria to draw down at least £7M from the Regional Housing Board	By Apr 06	Head of Regeneration	Housing and Community Safety/Social	А				
education opportunities locally	*Note: The target has been revised from 50 as set in the Corporate Plan to	0 to reflect the Cou	ncil's current policy	•					
<ul> <li>Access to a broad range of cultural and sporting activities</li> </ul>	Work with partners to promote the developme	nt of educati	onal opport	unities within V	Vest Cumbria				
<ul> <li>The systems and knowledge to minimise waste and maximising</li> </ul>	L5_01 Agree initial proposal for university campus development through the West Cumbria Strategic Forum	By Dec 05	Head of Regeneration	Leader/Economic	G				
recycling, thereby reducing the amount of landfill waste	L5_02 Ensure university campus proposals are included in the NDA Strategic Plan and Socio Economic Plan	By Apr 06	Head of Regeneration	Leader/Economic	G				
<ul> <li>Access to a quality service for housing</li> </ul>	L5_03 Ensure university campus proposals are included in the new Regional Economic Strategy	By Feb 06	Head of Regeneration	Leader/Economic	G				
<ul> <li>benefit and council tax</li> <li>benefit</li> <li>Active inclusive</li> <li>communities: increased</li> </ul>	L5_04 Develop a training plan for council employees to enhance their skills, and review future training schemes within the council	By Sept 05	Head of Regeneration	Leader/Policy and Resources	А				
<ul> <li>resident satisfaction with their local neighbourhoods; villages and townscapes communities have pride in</li> <li>A balance between the</li> </ul>									

We will work with our partners in government,	Objective Target	Milestone	Lead Officer	Portfolio Holder/OSC	On Target -at Year End
public, private and voluntary sectors, in particular the West Cumbria Partnership	Implement our Waste Strategy – minimising w	aste and max	imising rec	ycling	
<ul> <li>(LSP), to achieve the following aims:</li> <li>Increasing overall health and decreasing</li> </ul>	L6_01 Copeland in the top 25% of District Councils for performance for kg household waste generated per capita	By Mar 06	Head of Lesiure & Environmental Services	Environmental and Cultural Services/Environme ntal	R
<ul> <li>health inequalities</li> <li>Increasing overall community safety and decreasing crime</li> </ul>	L6_02 Copeland in the top 25% of District Councils for performance for % waste composted	By Mar 06	Head of Lesiure & Environmental Services	Environmental and Cultural Services/Environme ntal	G
A decent and     affordable home	L6_03 Copeland in top 25% of District Councils for performance for % household waste recycled	By Mar 06	Head of Lesiure & Environmental Services	Environmental and Cultural Services/Environme ntal	R
<ul> <li>Access to a broad range of educational opportunities, including education</li> </ul>	L6_04 Number of abandonned vehicles	Less than 275	Head of Lesiure & Environmental Services	Environmental and Cultural Services/Environme ntal	G
<ul> <li>opportunities locally</li> <li>Access to a broad range of cultural and sporting activities</li> </ul>	L6_05 200 businesses to be checked for valid waste transfer licence	By Mar 06	Head of Lesiure & Environmental Services	Environmental and Cultural Services/Environme ntal	G
<ul> <li>The systems and knowledge to minimise</li> </ul>	Promote an effective and secure housing ben	efit and cound	cil tax bene	fit service	
waste and maximising recycling, thereby reducing the amount of	L7_01 Benefit service BVPIs at or better than the District Council average performance <sup>#</sup>	By Mar 07	Head of Customer Services	Leader/Policy and Resources	R
<ul> <li>landfill waste</li> <li>Access to a quality service for housing</li> </ul>	L7_02 BFI Action Plan delivered	By Jan 06	Head of Customer Services	Leader/Policy and Resources	А
benefit and council tax benefit	*Note: The Corporate Plan target has been changed from 'within the top	25% of District Counc	ils' to 'at or better	than the District Council	average performance
<ul> <li>Active inclusive communities; increased resident satisfaction with their local neighbourhoods; villages and townscapes</li> </ul>					

### Quality of Life & Social Inclusion Directorate of Quality of Life

#### **Corporate Plan Performance Monitoring**

Apr – Mar 06

We will work with our partners in government,	<b>Objective</b> Target	Milestone	Lead Officer	Portfolio Holder/OSC	On Target at Year End		
public, private and voluntary sectors, in particular the	Promote and support communities to encoura	ige participat	ion and invo	olvement in cor	nmunity life		
West Cumbria Partnership (LSP), to achieve the following aims: Increasing overall	L8_02 Invest in community led arts projects to assist them in levering in additional funding at a ratio of £15 additional investment for every £1 of Copeland's money	By Mar 06	Head of Lesiure and Environmental Services	Environmental and Cultural Services/Social	R		
health and decreasing health inequalities Increasing overall community safety and	L8_03 6 'In Bloom' community groups and 6 awards in Cumbria in Bloom	By Mar 06	Head of Lesiure and Environmental Services	Environmental and Cultural Services/Environme ntal	G		
decreasing crime inequalities A decent and affordable home	L8_04 15 schools participating in the 'Learning through Landscapes' scheme	By Mar 06	Head of Lesiure and Environmental Services	Environmental and Cultural Services/Social	G		
<ul> <li>Access to a broad range of educational</li> </ul>	Ensure that the needs of the vulnerable within our communities are supported						
opportunities, including education opportunities locally	L9_01 Have in place a strategy that addresses social inclusion	By Jul 05	To be agreed	Health and Diversity/Social	R		
Access to a broad range of cultural and sporting activities	L9_02 Increase take-up of benefits by 5%	By Mar 06	Head of Customer Services	Leader/Policy and Resources	R		
<ul> <li>The systems and knowledge to minimise waste and maximising</li> </ul>	L9_03 Deliver the LPSA 6 target (focusing on the 20% most deprived wards – assist 70 disabled people into full-time employment and 50 into permitted paid work)	By Apr 06	Head of Regeneration	Economic Infrastructure/Policy and Resources	G		
recycling, thereby reducing the amount of landfill waste	L9_04 Contract out our Careline service whilst maintaining the standard of service of users	By Aug 05	Head of Regeneration	Housing and Community Safety/Social	А		
<ul> <li>Access to a quality service for housing benefit and council tax</li> </ul>	L9_05 Less than 2 weeks stay (by homeless residents) in Bed & Breakfast accommodation	By Mar 06	Head of Regeneration	Housing and Community Safety/Social	R		
<ul> <li>benefit</li> <li>Active inclusive communities; increased resident satisfaction with their local neighbourhoods; villages and townscapes</li> </ul>							

We will work with our partners in government, public, private and voluntary sectors, in particular the West Cumbria Partnership (LSP), to achieve the following aims:

- Increasing overall health and decreasing health inequalities
- Increasing overall community safety and decreasing crime inequalities
- A decent and affordable home
- Access to a broad range of educational opportunities, including education opportunities locally
- Access to a broad range of cultural and sporting activities
- The systems and knowledge to minimise waste and maximising recycling, thereby reducing the amount of landfill waste
- Access to a quality service for housing benefit and council tax benefit
- Active inclusive communities; increased resident satisfaction with their local neighbourhoods; villages and townscapes communities;

Objective Target	Milestone	Lead Officer	Portfolio Holder/OSC	On Target at Year End
Promote respect for the local environment				
L10_01 Less than 495 fly tips in 2005/06	By Mar 06	Head of Lesiure and Environmental Services	Environmental and Cultural Services/Environm ental	G
L10_02 At least 30 fly tipping fines/prosecutions	By Mar 06	Head of Lesiure and Environmental Services	Environmental and Cultural Services/Environm ental	G
L10_03 At least 24 third party sites cleaned up as a result of enforcement action	By Mar 06	Head of Lesiure and Environmental Services	Environmental and Cultural Services/Environm ental	G
L10_04 At least 60 dog fouling fines/prosecutions	By Mar 06	Head of Lesiure and Environmental Services	Environmental and Cultural Services/Environm ental	R
L10_05 At least 8 environmental friends/community groups	By Mar 06	Head of Lesiure and Environmental Services	Environmental and Cultural Services/Environm ental	G
Give priority to tackling dereliction and encoura greenfield	iging brown	ield site de	velopment rati	ner than
L11_01 60% of new homes built on previously developed land	By Mar 06	Head of Regneration	Health and Diversity/Economic	R
L11_02 Local Plan enquiry complete	By Sep 05	Head of Regneration	Health and Diversity/Economic	А
L11_03 Adopt Local Plan	By Jul 06	Head of Regneration	Health and Diversity/Economic	А

#### Please comment below on ® Red performance

Reference number:	Comment:
L1-01	The production of a Health Strategy has been delayed due to resources being diverted to the Leisure Trust project. A draft strategy has been circulated for comment and it is anticipated it will be finalised in July.
L3-02	The CDRP has this year concentrated on developing a new strategy. All areas of concern now have a strategy and action plans to address the issues and task groups have been set up with encouraging signs. The two main areas of concern are criminal damage and violent crime. Plans have been developed to respond to the performance including nightsafe to tackle late night alcohol related violent disorder. A success being rolled out to other areas. The increase in next year's budget provision for CCTV will also aid performance. The reported increase of 18% at 5 months has now reduced to 8.2% at 11 months
L4-01	Executive agreed at its October meeting to revise the target to March 2007 to take account of Copeland Homes investment programme. The target in the 2006/07 plan will therefore be ammended to monitor against the percentage of Copeland Homes dwellings that meet the decent homes standard in line with the Copeland Homes investment programme.
L6-01	The amount of household waste generated per capita in Copeland is 457.8 kg for 2005/06. This figure represents a 0.6% reduction on the previous year. Copeland is one of the best performing local authorities against this BVPI in Cumbria but national upper quartile figures would require us to achieve 380kg and 411kg for average – (audited 04/05 figures). However Cumbria as a county is the worst performing in England against this BVPI where residents throw away more rubbish than any other in the rest of England.
L6-03	Copeland has achieved 14.4% household waste recycled for 2005/06. Upper quartile is 19.35% bottom quartile is 12.36%. Copeland is reviewing arrangements for doorstep recycling and introducing additional materials, such as plastics, in 2006/07.
L7-01	The recovery strategy is now in place and being implemented. The backlog has reduced from 10,859 to 153. The recovery strategy is delivering the current objectives but the backlog for 2005/06 distorts the headline figure. The position at year end is likely to be 96.5 days for new claims (32.5 excluding the backlog for quarter 4) Target is 36 days.
L8-02	Spend by others. The target spend by others is £418,500 against a CBC spend of £29,538. The actual out

	turn is a spend by others of £486,955 against a spend by Copeland of £47,392. The CBC spend is elevated by a carry forward from 2004/05 of £18,880. Vacancies in the department delayed some expenditure and although an increase in activity has taken place it may not be complete until the new financial year.
L9-01	It has not been possible to allocate this item due to capcaity issues over the past year. However it is now intended that the Head of Regeneration will review existing related strategies identifying relevant policeis and bring these together in a draft Exclusion policy statement any gaps identified in this process will be filled with reference to members.
L9-02	The Cumbria initiative has employed two members of staff on February 1 <sup>st</sup> to work towards an increase in the take up of benefits. The initiative was formally launched in Copeland on 29 <sup>th</sup> March at Whitehaven Civic Hall.
L9-05	The end of year figure for this objective was a 5-week average stay for people placed in Bed and Breakfasts, (1/4/05 to 31/03/06.) The year's increase was adversely affected by changes in legislation, as has been seen nationally.
L 10-04	The current level of fines/prosecutions is 48. The shortfall was caused by capacity issues within the Enforcement Unit and improved social responsibility of dog owners.
L11-01	Building Control monthly completion records show a 45% rate. Full site visits still to be completed. 18.2% for 2003/04 and 26.3% for 2004/05.

# **Creating and Sustaining a Healthy Local Economy**

Directorate of Economic Prosperity-& Sustainability Corporate Plan Performance Monitoring Apr – Mar 06

We will work with our partners in government, public, private and roluntary sectors, in	<b>Objective</b> Target	Milestone	Lead Officer	Portfolio Holder/OSC	On Target at Year End
articular the West cumbria Partnership _SP), to achieve the	Develop a stable and diverse economy				
Ilowing aims: A stable economy by creating new jobs in a	E1_01 Increase the number of jobs created by 428	By Apr 06	Head of Regneration	Business Growth/Economic	G
range of industries and sectors An effective communications	E1_02 With partners establish a baseline for economic performance in West Cumbria	By Mar 05	Head of Regneration	Business Growth/Economic	G
and transport infrastructure	Influence responsible bodies to increease the qualifications	range of job o	options by in	proving the leve	el of skills &
Improved changes for local people to take up employment opportunities when	E2_01 Prepare report on needs and resource gaps	By Jan 06	Head of Regneration	Economic Infrastructure/Economi c	R
they arise Sustainable	E2_02 Produce a council policy on the skills development of Copeland's people	By Apr 06	Head of Regneration	Economic Infrastructure/Economi c	R
<ul> <li>population numbers</li> <li>The opportunity for local people to</li> </ul>	E2_03 Establish a skills baseline and define targets for improvement	By Apr 06	Head of Regneration	Economic Infrastructure/Economi c	R
influence decisions about investment in the local economy	E2_04 Secure inclusion of a commitment to retrain current workforce for decommissionng in the NDA Strategy	By Feb 06	Head of Regneration	Economic Infrastructure/Economi c	G
<ul> <li>Creating a step change in the delivery of economic regeneration through the delivery of key strategic projects</li> </ul>	E2_05 Secure inclusion of a commitment to produce workforce redeployment plans to deal with any downsizing identified in nuclear site plans in the NDA Strategy	By Apr 06	Head of Regneration	Leader/Economic	G
	E2_06 Report on proposals for a campaign for attracting skilled and entrepreneurial individuals in key sectors to Copeland	By Dec 05	Head of Regneration	Leader/Economic	R

## Creating and Sustaining a Healthy Local Economy Directorate of Economic Prosperity-& Sustainability Corporate Plan Performance Monitoring Apr – Mar 06

We will work with our partners in government, public, private and voluntary sectors, in particular the West Cumbria Partnership (LSP), to achieve the following aims:

- A stable economy by creating new jobs in a range of industries and sectors
- An effective communications and transport infrastructure
- Improved changes for local people to take up employment opportunities when they arise
- Sustainable population numbers
- The opportunity for local people to influence decisions about investment in the local economy
- Creating a step change in the delivery of economic regeneration through the delivery of key strategic projects

<b>Objective</b> Target	Milestone	Lead Officer	Portfolio Holder/OSC	On Target at Year End
Create a physical environment that increases Co	opeland's abili	ty to compete	e in future global ec	onomy
E3_01 Seek governmental agreement not to detrunk A595 south of Calderbridge	By Apr 06	Head of Regeneration	Economic Infrastructure/Economic	G
E3_02 Continue to influence government action to ensure A595 Parton/Lillyhall improvement is completed	By Apr 06	Head of Regeneration	Economic Infrastructure/Economic	G
E3_03 Secure commitment to funding for Pow Beck link road and Coach Road	By Apr 06	Head of Regeneration	Economic Infrastructure/Economic	А
E3_04 Ensure RES/RSS/Local Transport Plans prioritise highway improvements within Copeland and to A66 within Regional Transport Strategy	By Dec 06	Head of Regeneration	Economic Infrastructure/Economic	А
E3_05 Increase business floor space by 6000m <sup>2</sup>	By Apr 06	Head of Regeneration	Business Growth/Economic	G
E3_06 Complete Cleator Moor former Co-op Building	By Apr 06	Head of Regeneration	Business Growth/Economic	G
E3_07 Ensure completion of 5000m <sup>2</sup> of new business space at West Lakes	By Oct 06	Head of Regeneration	Business Growth/Economic	А
E3_08 Develop action plan to re-launch 1 Copeland industrial estate	By Feb 06	Head of Regeneration	Business Growth/Economic	G
E3_09 Gain commitment to additional education floor space at Westlakes	By Apr 06	Head of Regeneration	Business Growth/Economic	G
E3_10 Secure commitment to a major development that brings new jobs to Whitehaven Town Centre	By Mar 06	Head of Regeneration	Leader/Economic	G
E3_11 Develop a pilot initiative for attracting small ICT based businesses to Copeland	By Apr 06	Head of Regeneration	Business Growth/Economic	R
E3_12 Complete expenditure of Cleator Moor THI*	*By Sept 06 (Note: ;previous version showed wrong date of Dec 05)	Head of Regeneration	Business Growth /Economic	А

We will work with our partners in government, public, private and voluntary sectors, in particular the West Cumbria Partnership (LSP), to achieve the following aims:

- A stable economy by creating new jobs in a range of industries and sectors
- An effective communications and transport infrastructure
- Improved changes for local people to take up employment opportunities when they arise
- Sustainable population numbers
- The opportunity for local people to influence decisions about investment in the local economy
- Creating a step change in the delivery of economic regeneration through the delivery of key strategic projects

Objective Target	Milestone	Lead Officer	Portfolio Holder/OSC	On Target a Year End
Create a businese environment that increases economy	Copeland's	ability to com	pete in the futu	ire global
E4_01a Achieve outputs from Connected Copeland Business Support Project – 120 SMEs assisted	By Dec 06	Head of Regeneration	Business Growth/Economic	G
E4_01a Achieve outputs from Connected Copeland Business Support Project – 80 SMEs introducing new processes	By Dec 06	Head of Regeneration	Business Growth/Economic	G
E4_01a Achieve outputs from Connected Copeland Business Support Project – £900k increased sales	By Dec 06	Head of Regeneration	Business Growth/Economic	G
E4_02 Ensure maximum broadband connectivity for all parts of the Borough	By May 06	Head of Regeneration	Resources and Local Demcracy/Economi c	G
E4_03 Develop proposals for an 'ICT Development Zone'	By Mar 06	Head of Regeneration	Resources and Local Democracy/Econom ic	R
E4_04 Agree initial proosal for university campus development through West Cumbria Strategic Forum	By Apr 06	Head of Regeneration	Business Growth/Economic	G
E4_05 Ensure University campus proposals inclused in NDA Strategic Plan and Socio Economic Plan	By Apr 06	Head of Regeneration	Business Growth/Economic	G
E4_06 Ensure University campus proposals included in new Regional Economic Strategy	By Feb 06	Head of Regeneration	Business Growth/Economic	G
E4_07 New tourism promotional package operational	By Apr 06	Head of Regeneration	Deputy Leader/Economic	G
E4_08 Secure funding for Beacon Refurbishment	By Oct 05	Head of Regeneration	Deputy Leader/Social	R
E4_09 Secure solution to revenue funding of West Cumbria Cycleways	By Mar 06	Head of Regeneration	Economic Infrastructure/Enviro nmental	G
E4_10 Develop a tourism and cultural strategy options paper	By Dec 06	Head of Regeneration	Deputy Leader/Economic	G
E4_11 Secure major retail development commitment	By Mar 06	Head of Regeneration	Leader/Economic	G
E4_12 Prepare site options to facilitate refurbishment or redevelopment of hospital facilities within Copeland	By Sep 05	Head of Regeneration	Leader/Economic	G
E4_13 Review with health and other major employers the difficulties of recruitment of skilled personnel and potential for joint approach to resolving the issue _ 10 -	By Dec 05	Head of Regeneration	Leader/Economic	R

We will work with our partners in government, public, private and voluntary sectors, in particular the West Cumbria Partnership (LSP), to achieve the following aims:

- A stable economy by creating new jobs in a range of industries and sectors
- An effective communications and transport infrastructure
- Improved changes for local people to take up employment opportunities when they arise
- Sustainable population numbers
- The opportunity for local people to influence decisions about investment in the local economy
- Creating a step change in the delivery of economic regeneration through the delivery of key strategic projects

<b>Objective</b> Target	Milestone	Lead Officer	Portfolio Holder/OSC	On Target at Year End	
Create a step change in the rate of transformation	tion of Cop	eland's econor	ny		
E5_01 Agree a process with partners to clarify transformation vision	By Jul 05	Head of Regeneration	Leader/Economic	G	
E5_02 Finalise transformation vision	By Dec 06	Head of Regeneration	Leader/Economic	G	
E5_03 Influence Regional Economic Strategy policies to support our plans	By Oct 05	Head of Regeneration	Leader/Economic	G	
E5_04 Influence Regional Spatial Strategy to support our plans	By Sep 05	Head of Regeneration	Leader/Econimic	G	
E5_05 Influence Regional Housing Strategy to support our plans	By Oct 05	Head of Regeneration	Leader/Economic	G	
E5_06 Agree project plans and funding for key transformational schemes through WCDF	By Apr 06	Head of Regeneration	Leader/Economic	R	
E5_07 Increase £ levered by Council expenditure	By May 06	Head of Regeneration	Leader/Economic	*	
E5_08 Agree first operational plan for Egremont and Millom and start implementing	By Sep 05	Head of Regeneration	Business Growth/Economic	G	
E5_09 Agree second year delivery plan within NW Coalfields Programme	By Aug 05	Head of Regeneration	Economic Infrastructure/Econo mic	G	
E5_10 Retain the same number of jobs in the Copeland travel to work area as in 2002	By Dec 05	Head of Regeneration	Economic Infrastructure/Econo mic	G	
E5_11 Deliver the Economic Development Best Value Review action plan according to agreed timescales	By Dec 05	Head of Regeneration	Economic Infrastructure/Econo mic	R	
Transform the perceptions of Copeland held by other commnuities in the UK as a result of the presence of the nuclear industry					
E6_01 Image building programme begins	By Apr 07	Head of Regeneration	Leader/Economic	G	

#### Please comment below on (R) Red performance

Reference number:	Comment:
E2 01-03	The issue will be picked up by the West Cumbria Masterplan work which, after identifying sectors for development, will incorporate related policies into an integrated plan for the future. A prospectus has been prepared for the latter and was formally put to tender at the end of January. Action plan outputs are programmed for the summer.
E2-06	Now being rolled into the Masterplan work, reporting in October
E3-11	This objective has been built into the Masterplan work currently being undertaken. Being reported in October.
E4-03	This objective has been built into the Masterplan work.
E4-08	Three sources of funding secured. Final source (West Lakes Renaissance) causing delays and difficulties. Timing of scheme uncertain. Negotiations proceeding.
E4-13	No immediate prospect of delivery this finacial year. Could be rolled forward to next corporate plan Not recommended as possible external commission
E5-06	A report was presented to OSC P&R in April showing findings from the External Audits follow up of their audit report. This identified a number of action still outstanding. The report however did recognize that most of the actions have been completed since the review took place in January External Audit have followed up the Corporate Governance. The remaining few actions are almost complete and a full review will be presented to audit committee on May 31st.
E5-07 *	The performance figures for these two objects are calculated once yearly at the end of the full year. Work is currently being undertaken to produce them and they will be reported as soon as possible.
E5-11	Final draft report and action plan has been agreed by steering group and OSC now to go to executive.

# Managing the Impact of the Nuclear Industry Directorate of Economic Prosperity-& Sustainability Corporate Plan Performance Monitoring Mar – Apr 06

We will work with our	Objective Target	Milestone	Lead Officer	Portfolio Holder/OSC	On Track at Year End			
partners in government, public, private and voluntary sectors, in particular the	Work with all relevent partners to ensure facil manner possible	Work with all relevent partners to ensure facilities are operated in the safest and most secure manner possible						
West Cumbria Partnership (LSP), to achieve the following aims: Scrutinise safe operation of the industry Maximise the benefits	N1_01 Keep under review reports of the Nuclear Installations Inspectorate and the Environment Agency through the Council's attendance and involvement in the West Cumbria Sites Stakeholder Group & its sub- committees	By Apr 06	Head of Sustainability & Nuclear Policy	Leader/Economic	G			
the industry can provide	Review and Strengthen Copeland's own polic			-	•••			
<ul> <li>Involve local people in decision making</li> </ul>	decisions that may have a positive socio, eco	nomic or en		pact on the are	a			
decision making	N2_01 Council Nuclear Issues Policy Statement in place	By Dec 05	Head of Sustainability & Nuclear Policy	Leader/Economic	R			
	N2_02 Nuclear related policies confirmed in Copeland Local Plan	By Apr 06	Head of Sustainability & Nuclear Policy	Leader/Economic	А			
	Lobby to get acceptance of the principle of compensatory measures to offset nuclear detriment							
	N3_01 Principles for compensation included in CORWM report on implementation phase	By Apr 06	Head of Sustainability & Nuclear Policy	Leader/Economic	А			
	N3_02 Seek inclusion of compensatory measures secured through partnership approach for consideration in DEFRA's draft Low Level Waste Consultation document	By Jan 06	Head of Sustainability & Nuclear Policy	Leader/Economic	A			
	N3_03 Complete a joint study on options for delivering	By Mar 06	Head of Sustainability &	Leader/Economic	G			

#### Managing the Impact of the Nuclear Industry Directorate of Economic Prosperity-& Sustainability

#### Directorate of Economic Prosperity-& Sustainability Corporate Plan Performance Monitoring Mar – Apr 06

We will work with our	Objective Target	Milestone	Lead Officer	Portfolio Holder/OSC	On Target at Year End			
partners in government, public, private and voluntary sectors, in particular the	Maximise the contribution to socio economic issues from the Nuclear Decommissioning Authority (NDA)							
West Cumbria Partnership (LSP), to achieve the following aims:	N4_01 Secure development of NDA/Tier 1 contractors aocio economic plans	By Feb 06	Head of Sustainability & Nuclear Policy	Leader/Economic	G			
<ul> <li>Scrutinise safe operation of the industry</li> <li>Maximize the banefits</li> </ul>	N4_02 Secure increase to socio economic funding support to exceed the previous £3 million per annum	By Apr 06	Head of Sustainability & Nuclear Policy	Leader/Economic	G			
<ul> <li>Maximise the benefits the industry can provide</li> <li>Involve local people in decision making</li> </ul>	N4_03 Ensure NDA strategy includes commitment to work in partnership with the local community with decisions reached by mutual consent	By Apr 06	Head of Sustainability & Nuclear Policy	Leader/Economic	G			
ussion matang	N4_04 Ensure NDA prioritisation process includes somoothing the jobs curve as a key criterion in programme planning. Principle included in strategy	By Apr 06	Head of Sustainability & Nuclear Policy	Leader/Economic	G			
	Maximise economic development opportunities arising from nuclear industry, including training and job opportunities and spending through local business							
	N5_01 Seek to achieve 50 jobs in follow on investment	By Apr 06	Head of Sustainability & Nuclear Policy	Leader/Economic				
	N5_02 Secure commitment to invest in major Nuclear College / Research Lab	By Apr 06	Head of Sustainability & Nuclear Policy	Leader/Economic	G			
	N5_03 Seek agreement to workforce training deployment plans funded by the NDA within their strategy	By Dec 05	Head of Sustainability & Nuclear Policy	Leader/Economic	G			
	N5_04 Seek final approval of a Framework for support to local suppliers through Annex 6 of the MOA	By Oct 05	Head of Sustainability & Nuclear Policy	Leader/Economic	А			
	N5_05 Start implementation of supply chain development programme	By Mar 06	Head of Sustainability & Nuclear Policy	Leader/Economic	G			
	N5_06 Establish an agreed mechanism to monitor the Memorandum of Agreement	By Oct 05	Head of Sustainability & Nuclear Policy	Leader/Economic	А			

#### A Quality Council Delivering Quality Services Directorate of Chief Executive Corporate Plan Performance Monitoring

	Objective Target	Milestone	Lead Officer	Portfolio Holder/OSC	On Target at Year End				
We will continually review and improve the	Seek a better informed community with the o	Seek a better informed community with the opportunity to be involved in decisions							
way we work so that the council:	N6_01 Establish and secure funding for effective engagement processes	By Dec 05	Head of Sustainability & Nuclear Policy	Leader/Economic	R				
<ul> <li>Uses its systems and resources efficiently</li> </ul>	N6_02 Establish an interactive website to provide information and collect views from citizens	By Oct 05	Head of Sustainability & Nuclear Policy	Leader/Economic	G				
<ul> <li>Delivers services that meet the needs of</li> </ul>	Put in place sufficient resources for the Council to take a strong community leadership role in representing the community on nuclear issues								
<ul> <li>customers</li> <li>Has in place secure corporate governance arrangements</li> </ul>	N7_01 Secure ongoing commitment to external funding to support the Council's community leadership role	By Apr 06	Head of Sustainability & Nuclear Policy	Leader/Economic	R				
	N7_02 Secure secondment to supplement existing resources	By Apr 05	Head of Sustainability & Nuclear Policy	Leader/Economic	G				
	N7_03 Recruit dedicated permanent staff	By Aug 05	Head of Sustainability & Nuclear Policy	Leader/Economic	G				

#### Please comment below on (R) Red performance

Reference number:	Comment:
N2-01	This is underdway and a number of contributory documents have been approved by Council. These include the reaponse to the NDA Strategy and relevant local plan policies. These and other policies need to be brought together to create a definitive document to make the Councils position clear. Condisidered by nuclear Working Party on May 5th subject to further consultation before going to Council
N6-01	No agreement has been reached on the provision of specific funding for the Council to engage its public in developing community leadership policies relating to nuclear issues. This remains a medium term objective and a draft lobbying campaign will be developed for member consideration by October.
N7-01	Not completed - requires lobbying plan. To be completed by September.

#### A Quality Council Delivering Quality Services Directorate of Chief Executive Corporate Plan Performance Monitoring

Apr – Mar 06

We will continually	Objective Target	Milestone	Lead Officer	Portfolio Holder/OSC	On Target at Year End		
review and improve the	Deliver our key objectives by using effective,	secure proce	esses and	procedures			
way we work so that the council: Uses its systems	Q1_01 Exernal inspections recognise improving performance management within the council	By Mar 06	Head of Policy & Performance	Deputy Leader/Policy and Resources	А		
<ul> <li>and resources efficiently</li> <li>Delivers services that meet the needs of customers</li> <li>Has in place secure corporate</li> </ul>	Q1_02 Our own annual internal assessment of performance management using the Audit Commission/IdeA framework shows overall improvement	By Mar 06	Head of Policy & Performance	Deputy Leader/Policy and Resources	R		
	Q1_03 Corporate Governance Action Plan Milestones met	By Apr 06	Head of Finance & Business Development	Deputy Leader/Policy and Resources	R		
governance arrangements	Achieve greater efficiencies for the people of	Copeland					
arangomento	Q2_01 £310k Gershon Efficiency savings delivered	By Mar 06	Head of Policy & Performance	Deputy Leader/Policy and Resources	A*		
	Q2_02 Communications BVR milestones met	By Mar 06	Head of Policy & Performance	Deputy Leader/Policy and Resources	R		
	Continue to develop the way we put customers at the heart of everything we do						
	Q3_01 100% e-enabled transactions (BVPI 157)	By Dec 05	Head of Customer Services	Deputy Leader/Policy and Resources	А		
	Q3_02 50% Customers overall satisfied with the Council	By Feb 06	Head of Customer Services	Deputy Leader/Policy and Resources	G		
	Q3_03 40% Complainants satisfied with the handling of complaints	By Feb 06	Head of Customer Services	Deputy Leader/Policy and Resources	А		
	Q3_04 Achieve Level 1 of the Equality Standard for Local Government	By Mar 06	Head of Legal & Democractic Services	Health and Diversity/Policy and Resources	G		

#### A Quality Council Delivering Quality Services Directorate of Chief Executive Corporate Plan Performance Monitoring

Head of Policy & performance Head of Policy & performance Head of Policy & performance	Leader/Policy and Resources         Leader/Policy and Resources         Leader/Policy and Resources         Leader/Policy and Resources         Besources         Resources         Besources         Democracy/Policy and Democracy/Policy and	A A A ation to				
Policy & performance Head of Policy & performance Head of Policy & performance gned and Chief	Resources Leader/Policy and Resources Leader/Policy and Resources enable the organis Resources and Local	A A ation to				
Policy & performance Head of Policy & performance gned and Chief	Resources Leader/Policy and Resources enable the organis Resources and Local	A ation to				
Policy & performance gned and Chief	Resources enable the organis Resources and Local	ation to				
Chief	Resources and Local					
		<u> </u>				
	Resources	G				
Chief Executive	Resources and Local Democracy/Policy and Resources	А				
Enhance the Council's ability to develop policy and provide quality services through training and development						
Chief Executive	Resources and Local Democracy/Policy and Resources	G				
Chief Executive	Resources and Local Democracy/Policy and Resources	G				
Chief Executive	Resources and Local Democracy/Policy and Resources	R				
	Executive Chief Executive Chief	Chief ExecutiveDemocracy/Policy and ResourcesChief ExecutiveResources and Local Democracy/Policy and ResourcesChief ExecutiveResources and Local Democracy/Policy and Resources and Local Democracy/Policy and				

#### Please comment below on (R) Red performance

Reference number:	Comment:
Q1-02	Audit Commission/IdeA framework not used in 05/06. Assessment carried out by a number of means including quarterly plan monitoring/preparing for performance management software implementation.
Q1-03	
Q2-01	*Subject to audit and inspection.
Q2-02	The target was delayed due to the appointment of the Communications Manager
Q6-03	No longer a national target. Will get picked up as part of the development of the Pay & Workforce Strategy

# **Performance Indicator - Performance Monitoring**

Apr – Mar 06

Red – Two or more PI's are not on target Amber – Majority of the PI's are on target Green – All PI's on target

Performance Indicator	Lead Officer	Portfolio Holder	On Target	Upper Quartile Performance	Trend
Equal Treatment and Access for All	Martin Jepson	Health and Diversity	Green	Yes	Improving
Our Finances	Sue Borwick & Jane Salt	Resources and Local Democracy	Amber	No	Static
Our Employees	Hilary Mitchell	Resources and Local Democracy	Amber	Yes	Static
Access	Sue Borwick	Health and Diversity	Green	Yes	Improving
E-Government	Hilary Mitchell	Resources and Local Democracy	Green	Yes	Improving
Housing	Mike Tichford	Housing and Community Safety	*		
Benefits	Jane Salt	Leader	Red	No	Declining
Environment	Keith Parker	Environmental and Cultural Services	Green	No	Improving
Planning	Mike Tichford	Health & Diversity	Amber	No	Static
Environmental Health	Keith Parker	Environmental and Cultural Services	Red	No	Static
Culture and Recreation	Keith Parker	Environmental and Cultural Services	Green	Yes	Improving
Community Safety	Mike Tichford	Housing and Commuity Safety	Green	Yes	Improving
Community Legal Services	Martin Jepson	Resources and Local Democracy	New Indicator	N/A	N/A

#### Please comment below on (R) Red PI performance

PI number:	Comment:	
BVPI 12	New monitoring arrangements have been introduced to tackle sickness absence. Long term sickness has been tackled successfully	
Housing	Figures are not yet available	
Benefits	There is a variety of reasons for the performance results and a list of actions are being undertaken	
Planning	Poor performance has been the result of high turnover in the section. This is now being addressed.	
Environmental Health	An Enforcement Policy has been introduced which will improve the PI score	