

## BUDGET STRATEGY

	2007/08	2008/09	2009/10	2010/11
<b>General Fund</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Base budget b/fd</b>	<b>10,158</b>	<b>10,606</b>	<b>11,078</b>	<b>11,230</b>
3% savings target (Gershon)	-338	-318	-332	-337
other savings		-157	-143	-138
interest on investments	-81	127	138	182
recurring net growth (baselined)	340			
concessionary fares shortfall		140		
fees and charges increase - inflation	-76	-75	-78	-82
inflation - general	283	285	297	310
inflation - increments	170	170	170	170
Singe status	150	300	100	50
<b>Revised Base Budget</b>	<b>10,606</b>	<b>11,078</b>	<b>11,230</b>	<b>11,385</b>
<b>Additional Expenditure to be Funded from General Reserves</b>				
one offs	874			
pension		150	100	
public buildings condition survey backlog work		190	190	140
training		210	210	210
contingency	156			
concessionary fares shortfall	140			
<b>Total exp. funded from general reserves</b>	<b>1,170</b>	<b>550</b>	<b>500</b>	<b>350</b>
<b>Total Net Operating Budget</b>	<b>11,776</b>	<b>11,628</b>	<b>11,730</b>	<b>11,735</b>
<b>Additional exp. To be Funded from Earmarked Reserves</b>				
renovation grants	500	500	500	100
<b>Total Funded from Reserves</b>	<b>1,670</b>	<b>1,050</b>	<b>1,000</b>	<b>450</b>
<b>Total Net Operating Budget</b>	<b>12,276</b>	<b>12,128</b>	<b>12,230</b>	<b>11,835</b>
<b>Funded by:</b>				
<b>Taxation</b>				
RSG/NNDR (2% increase)	7,029	7,151	7,187	7,222
Concessionary		208	213	219
Homelessness		35	35	35
Levy on Collection Fund (inflation 3%)	3,577	3,684	3,795	3,909
<b>Surplus/deficit on collection fund</b>				
<b>Total Taxation</b>	<b>10,606</b>	<b>11,078</b>	<b>11,230</b>	<b>11,385</b>
% increase in base budget year on year		4.45%	1.37%	1.38%
<b>Use of Reserves</b>				
<b>Unallocated Reserves</b>	<b>1,170</b>	<b>550</b>	<b>500</b>	<b>350</b>
<b>earmarked reserves</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>100</b>
<b>Total Reserves Utilised</b>	<b>1,670</b>	<b>1,050</b>	<b>1,000</b>	<b>450</b>
<b>Total Funding</b>	<b>12,276</b>	<b>12,128</b>	<b>12,230</b>	<b>11,835</b>

## Analysis of Reserves

### General Reserves

<b>o/b (GF £2,442+Earmarked £6,451)</b>	<b>2,442</b>	<b>2,833</b>	<b>2,283</b>	<b>1,783</b>
risk based transferred in from GF	1,156			
transfer from HRA	110			
2nd home discount	100			
transfer from set aside (adj. A)	185			
planning delivery grant	10			
To (+) / From (-) Reserves	-1,170	-550	-500	-350
<b>c/b</b>	<b>2,833</b>	<b>2,283</b>	<b>1,783</b>	<b>1,433</b>

### Earmarked Reserves

<b>o/b</b>	<b>6,452</b>	<b>4,946</b>	<b>4,446</b>	<b>3,946</b>
RTB (renovation grants)	-500	-500	-500	-100
transfer to GF (risk based)	-1,156			
single status (back pay)	150			
<b>c/b</b>	<b>4,946</b>	<b>4,446</b>	<b>3,946</b>	<b>3,846</b>
<b>c/b represented by:</b>	<b>4,946</b>	<b>4,446</b>	<b>3,946</b>	<b>3,846</b>
renovation grants	1,100	600	100	0
sinking funds	1,090	1,090	1,090	1,090
earmarked	2,756	2,756	2,756	2,756