

LAKE DISTRICT NATIONAL PARK PARTNERSHIP AGREEMENT

EXECUTIVE MEMBER: Councillor Hugh Branney
LEAD OFFICER: Julie Betteridge, Head of Regeneration and Community
REPORT AUTHOR: Julie Betteridge, Head of Regeneration and Community

WHAT BENEFITS WILL THESE PROPOSALS BRING TO COPELAND RESIDENTS?

The Partnership enhances the Council's strategic links with the LDNP and partner agencies and on-going service delivery and particularly enables rural development activity with two thirds of the borough in the Park boundary.

WHY HAS THIS REPORT COME TO THE EXECUTIVE? (eg Key Decision, Policy recommendation for Full Council, at request of Council,etc.)

Executive are being asked to endorse the new Memorandum of Understanding for the Lake District National Park Partnership.

RECOMMENDATIONS:

Executive are requested to

- a) agree to the Council entering into the Memorandum of Understanding for the Lake District National Park Partnership as attached at Appendix A and authorising the Head of Regeneration and Community to sign it on behalf of the Council; and
- b) support the early priorities for the 2014/15 Partnership Plan set out in 2.4.

1. INTRODUCTION

- 1.1 The LDNP Partnership strategically directs and manages the Partnership Plan which is complementary to our corporate priorities, coastal and rural regeneration plans and locality approach. Copeland Borough Council has been an active member of the partnership since it was formed in 2006.
- 1.2 The Partnership sets out and annually reviews its priorities and partnership plan under four key themes: vibrant communities, prosperous economy, spectacular landscape and world class visitor economy.
- 1.3 The Partnership has adopted whole valley planning with our full support - Wasdale Valley being an early pilot with Copeland Community Fund assistance. There are a range of sub groups regularly discussed by the Partnership including tourism, business development, climate change issues, still waters and farming and forestry.

2. PROPOSALS

- 2.1 The Partnership began its operation with an agreed 'terms of reference' which was subsequently included as part of a Partnership Agreement referred to as 'The Agreement'. This was a voluntary agreement intended as a goodwill commitment by

members of the Partnership to achieve the vision for the Lake District National Park in 2030. It allowed for an independent chairperson who was recruited in 2006.

2.2 Whilst the values from the original Terms of Reference within 'The Agreement' still remain valid the first review of the agreement has now taken place. The December 2012 Partnership meeting participated in the review of the existing agreement. The comments and feedback have now been incorporated into a new partnership agreement, the Memorandum of Understanding attached at Appendix A, which is being proposed to replace the existing partnership agreement.

2.3 Whilst the Memorandum is a legal document it is not legally binding. It provides the framework for the activities of the Partnership to help ensure it has the greatest impact. The Partnership under this this new Memorandum will continue to review and agree an overall vision for the Partnership every five years and agree an annual action plan. The Memorandum sets out the functions of the Partnership and relationship between it and the partners:

- The term and appointment of Chairman and Deputy Chairman is set out;
- Formalises the current quarterly partnership meeting into a Partnership Committee,;
- Any decision taken by the Partnership Committee does not infer a supporting decision from a partner;
- Requests a commitment from partners to pursue the Partnership aims as far as practical bearing in mind partner's own legal requirements, organisation objectives and strategic framework of operation;
- The Partnership aims and decisions are not binding on any one partner;
- Each partner has one vote;
- Partner reps at the Partnership will represent the views of their partner organisation in any discussions and report back on decisions to their partner organisations;
- Partners can refuse to endorse any decision made at the Partnership Committee.

2.4 The Partnership at its June 2013 meeting considered the existing priorities and whilst keeping the essence of the existing seven priorities has added a further priority for the next year. The eight priorities being developed into the 2014/15 annual plan are:

- Securing profitable Farming and Forestry
- Strengthening the rural economy
- Progressing sustainable transport
- Practising valley planning
- Delivering affordable housing
- Improving the natural environment
- Strengthening tourism sectors
- Leading climate change thinking and carbon reduction

3. ALTERNATIVE OPTIONS TO BE CONSIDERED

3.1 The Partnership has supported the new Memorandum of Understanding and Copeland Borough Council, as an individual partner, now have a choice to endorse and sign the new Memorandum of Understanding to be a formal member of the

Partnership or not to.

4. CONCLUSIONS

- 4.1 The new Memorandum of Understanding will continue to support the value and active role we currently undertake as a member of the Lake District National Park Partnership.
- 4.2 The Council has a key role within the Lake District National Park as the strategic housing authority. We currently report on a range of activities and issues in the Plan monitoring and in developing strategy and joint approaches at the Partnership and will continue to do so within the framework of the new Memorandum.
- 4.3 The Executive is recommended to endorse and sign the Memorandum of Understanding for the Lake District National Park Partnership at Appendix A.

5. STATUTORY OFFICER COMMENTS

- 5.1 The Monitoring Officer's comments are: The memorandum of understanding provides a non-binding framework for collaborative working between a large number of agencies. There is power to withdraw from the partnership by giving one month's notice. The memorandum is acceptable from a legal view point. Care needs to be taken with clause 14 as this is extremely wide and if the right is exercised care will need to be taken with data protection and copyright issues before any intellectual property is released.
- 5.2 The Section 151 Officer's comments are: The memorandum provides a non binding framework to facilitate workings between and amongst a large number of partners. The authority has the right to withdraw from this partnership by giving one months notice. The partnerships activities are a mix of this authorities statutory and discretionary services, and in the current climate we need to be cautious when allocating diminishes resources, that this contribution to the partnership and its work ties with the councils policies and plans.
- 5.3 EIA Comments: The Lake District National Park Partnership works within an equality framework of the Park and its partners. The Partnership 5 year plan is assessed for equality impact and is particularly strong with regard to rural proofing.
- 5.4 Policy Framework: The Partnership picks up on a range of statutory and discretionary activities of the Council and
- 5.5 Other Consultee Comments, if any: Our member representative, Cllr Keith Hitchen, keeps links with our three localities which include wards and neighbourhoods within the Lake District National Park boundary.

6. HOW WILL THE PROPOSALS BE PROJECT MANAGED AND HOW ARE THE RISKS GOING TO BE MANAGED?

- 6.1 The Council has identified this partnership as one of its strategic partnerships and annually uses our partnership assessment tool, based on CIPFA guidance to both

understand the strategic fit and risks to the council from engagement in the partnership.

- 6.2 The member and officer attending the Partnership report through existing mechanisms and keep the Council informed of any risks arising from the Partnership meetings and activity.

7. RESOURCE REQUIREMENTS

- 7.1 The Council has two key resource requirements relating to engagement with the Partnership under this Partnership Agreement. Firstly, the Council is offering its support to the Partnership and the Partnership Plan through attendance when possible through its quarterly meetings and feedback on priorities and projects outside of the meeting as required. Secondly, the Council is highlighting that where it is appropriate it will be ensuring that the vision and priorities for the Lake District Partnership Plan are considered within existing delivery and in developments which we currently do as part of our statutory housing authority requirement, our core statutory services delivering in the Copeland Lake District areas and our community regeneration through our localities and partnership approach.

8. WHAT MEASURABLE OUTCOMES OR OUTPUTS WILL ARISE FROM THIS REPORT?

- 8.1 Active engagement with Lake District National Park Partnership to enable the Council's participation in priority setting activities and ensuring partnership activity and benefit in the borough. An early priority is the whole valley planning activities within Wasdale.
- 8.2 Liaison and joint working on strategic and statutory activities including housing developments.

List of Appendices

Appendix A - Memorandum of Understanding

List of Background Documents:

Lake District National Park Partnership Plan, Partnership Meeting Minutes and papers.

Appendix A

MEMORANDUM OF UNDERSTANDING

1 The Partners

This Memorandum of Understanding (“MOU”) is entered into by the parties contained in Annex 1 (as may be reviewed from time to time) who will collectively act as the Lake District National Park Partnership (“the Partnership”).

2 Purpose & Vision

2.1 This MOU outlines the purpose and structure of the Partnership and establishes a commitment towards good practice in the way the Partners work with each other. It is an opportunity for the Lake District and Cumbria to celebrate its approach to joint working in the region and beyond.

2.2 The vision for the Lake District National Park (‘the National Park’) as developed by the Partners is:

‘The National Park will be an inspirational example of sustainable development in action, a place where a prosperous economy, world class visitor experiences and vibrant communities all come together to sustain the spectacular landscape, its wildlife and cultural heritage. Local people, visitors and the many organisations working in the National Park or have a contribution to make to it, must be united in achieving this.’ (‘the Vision’)

2.3 This MOU is not a contract. It is a ‘ways of working document’ which provides the overarching framework for the activities of the Partnership. It sets out the functions of the Partnership and the relationship between it and the Partners to ensure the efficient and effective implementation of the Vision.

2.4 This MOU does not affect the statutory role and function of the Partners and builds on the existing working relationships between the Partners.

2.5 This MOU is not legally binding on any Partner and the detailed working arrangements of the Partnership may be changed by agreement of the majority of Partners.

2.6 The Partners will work together to review and agree the overall vision for the National Park, the special qualities and key delivery aims every five (5) years. They will also agree an annual action plan that achieves both the Vision and the delivery aims of the Partnership. The Partnership is entitled to agree strategic position statements, particularly in relation to priority action areas. It is intended that the Partners will pursue these aims as far as practical, bearing in mind their own legal requirements, organisation’s objectives and strategic framework of operation.

2.7 The Partnership aims to capture a genuine enthusiasm amongst the Partners to resolve conflict, reduce duplication and work together towards achieving the Vision.

3 Duration

3.1 This MOU will run from (date to be confirmed) 2013 until either it is amended or it is terminated by the Partners.

3.2 Every five years this MOU and the Partnership's values will be reviewed by the Partners and amended if appropriate.

4 Role and Function of the Partnership

4.1 The Partnership will:-

- Develop, agree, and continuously review, the Vision by engaging others;
- Develop, agree and monitor a rolling five year management plan for the Lake District National Park ("the Partnership's Plan"), with clear priority actions, outcomes and success measures, ensuring agreement and participation by all Partners; and
- Provide strategic advice and recommendations to the Partners in creating, monitoring and reviewing policies for developing and managing the National Park and issues related to its future. This will include regularly reviewing the Partnership Plan, the Local Plan for the National Park and the State of the Park Report.

4.2 This will be achieved through the values of the Partnership:-

- Trust, openness and integrity
- Working together to achieve excellence
- Adding value, and inspiring change
- Being creative and ensuring connectivity
- Demonstrating a willingness to learn
- Advocating success
- Ensuring a commitment to deliver

4.3 The Partners will encourage and facilitate effective working relationships between each other in those topics relevant to the delivery of the Vision.

4.4 The Partners agree to:

- collaborate and co-operate. Establish and adhere to the governance structure set out in this MOU to ensure that activities are delivered and actions taken as required;
- be accountable. Take on, manage and account to each other for performance of the respective roles and responsibilities set out in this MOU;
- be open. Communicate openly about major concerns, issues or opportunities relating to the Partnership;
- learn, develop and seek to achieve full potential. Share information, experience, materials and skills to learn from each other and develop effective working practices, work collaboratively to identify solutions, eliminate duplication of effort, mitigate risk and reduce cost;
- adopt a positive outlook. Behave in a positive, proactive manner;

- adhere to statutory requirements and best practice. Comply with applicable laws and standards including EU procurement rules, data protection and freedom of information legislation;
- act in a timely manner;
- manage stakeholders effectively;
- deploy appropriate resources. Ensure sufficient and appropriately qualified resources are available and authorised to fulfil the responsibilities set out in this MOU and the Partnership's Plan; and
- act in good faith to support achievement of the Partnership

5 Legal Status & Enforceability

- 5.1 The Partnership is an un-constituted body. Its operation and work programme will be agreed by a committee comprising representatives from the Partnership ("Partnership Committee") as referred to within Clause 6 below.
- 5.2 Nothing in this MOU shall constitute a legal agreement or the formation of a partnership as recognised under the Partnership Act 1890 between the parties and no Partner shall be entitled to enforce any rights or liabilities against any other Partner in relation to any issues arising under this MOU.

6 Partnership Committee

- 6.1 The Partnership Committee shall be represented by the members contained in Annex 2 (as may be reviewed from time to time):-
- 6.2 The Chair of the Committee will be an independent person appointed by an appointment panel made up of two Partners and the Lake District National Park Authority ('LDNPA'). The position will be advertised and no representatives or members of the Partners may apply. The Chair will be appointed for a period of three years or until they resign or are removed by a vote of 'no confidence' by the Partners, whichever is sooner. *The number of times an independent person may be consecutively appointed as Chair is twice.*
- 6.3 The Vice-Chair of the Committee will be the Chairman of the Lake District National Park Authority.
- 6.3 The Committee will meet together for the dispatch of business. They will adjourn and regulate their meetings as they see fit. They will usually meet quarterly, but in any event will meet at least once a year.
- 6.4 Each Partner will have one vote even though they may have more than one representative on the Committee.
- 6.5 The Partnership may invite any organisation to be a member of the Partnership. The application must be supported by two existing members. Any new member will be invited to have a representative sit on the Committee. The Committee may appoint any other person it feels appropriate to sit on the Committee. Any representative

appointed under this clause will have the same role, responsibility and voting rights on the Partnership Committee as the existing Partners.

- 6.6 Decisions reached by the Committee will be reached by a majority of votes. In the case of an equal number of votes being cast, the Chair of the Committee shall be entitled to a second or casting vote in addition to any other vote he or she may have.
- 6.7 The quorum for a meeting of the Committee will be 30% of the Committee membership and there will be no quorum unless the LDNPA member or a nominated representative of the LDNPA is present in person.
- 6.8 Whenever a private sector Committee member has a financial interest or a public sector Committee member has a disclosable pecuniary interest (as defined in The Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012) in a matter to be discussed at a Partnership Committee meeting (or a sub-committee or task and finish group) the Committee member will:
- (i) Declare such an interest before any discussion begins on the matter; and
 - (ii) Unless the Partnership Committee resolves otherwise
 - Withdraw from the meeting for that item
 - Not be counted in the quorum for that part of the meeting
 - Not be entitled to vote on the matter
- 6.9 The Committee may conduct its business through sub-committees or task and finish groups provided that:-
- (i) The sub-committee or task and finish group has been agreed by a meeting of the Partnership Committee;
 - (ii) Each sub-committee or task and finish group is chaired by a member of the Partnership Committee.

7 The Relationship between the Partnership & the LDNPA

- 7.1 Whilst the LDNPA established the Partnership, it is an equal partner. The Partners recognise that the LDNPA has specific responsibilities to develop and monitor the Partnership Plan and the Local Plan for the National Park and to produce a State of the Park Report. These are critical documents in achieving the Vision and the Partners will provide collective advice on these documents.
- 7.2 The LDNPA facilitates the Partnership. This is coordinated by a dedicated Partnership support team (“Partnership Support Team”) made up of people employed by the LDNPA. The Partnership Support Team will work closely with all Partners and the Chair of the Partnership Committee to ensure effective partnership working. The Partnership Support Team shall provide a management and administrative resource that will:-
- Coordinate Partnership meetings, prepare agendas and minutes
 - Deal with any communication by email, website links, letter and e-news relating to the Partnership

- Facilitate the preparation of the Partnership's Plan, its annual review together with its associated monitoring
- Produce monitoring reports, annual reports and the State of the Park Report
- Facilitate other specialist sub groups
- Deal with Partnership responses to local, regional and national consultations, topics or issues

8 Communications Protocol

- 8.1 All Partners are responsible for communication of the Partnership's work both internally (within partner organisations) and externally (to their networks and audiences outside).
- 8.2 Communication between Partners includes consulting with their organisation and networks on the work of the Partnership and communicating decisions and achievements on issues relating to people living, working and visiting the National Park.
- 8.3 The Partnership Support Team will produce a general communication plan to guide the Partnership on issues relating to general communication. This will be reviewed and updated annually. The Partnership Support Team will also produce a communication guide, intended as a checklist to aid communication of all Partners.

9 The Partnership's Plan & Managing Performance

- 9.1 To make progress towards delivering the Vision, the Partnership is committed to updating and monitoring the progress and delivery of the Partnership's Plan by considering performance indicators and delivery of actions within the Partnership's Plan. Every Partner involved in the delivery of the Partnership's Plan is responsible for ensuring effective updating of the actions and performance indicators. Each Partner will understand and manage risks to delivering the Partnership's Plan.
- 9.2 The Partnership will agree a monitoring cycle for the Partnership's Plan, revolving around the meetings of the Partnership and the requirement for review of the Partnership's Plan.
- 9.3 The Partnership Plan sub group leads the monitoring and review process. This group is made up of nominated Partners for each of the Vision themes, as well as other interested Partner organisations. The sub group is open for any Partner to join.
- 9.4 All Partners agree to share relevant data with each other. This data will be used to monitor delivery of the Partnership's Plan, the setting of priorities and recording progress towards the Vision.
- 9.5 Poor performance (including lack of updates from Partners) will be highlighted as part of the monitoring process. Challenge by the Partnership of individual Partners, based on an adoption of the values, is encouraged.
- 9.6 Success will be highlighted as part of the monitoring process and all Partners will promote success via their own networks.

- 9.7 The Partnership will produce the following reports to record and help manage performance:-
- An annual monitoring report will capture progress on delivery of actions from the Partnership's Plan
 - An annual report, will summarise the overall performance of the Partnership (including delivery of the Partnership's Plan)
 - An annual State of the Park Report will include data which captures the condition and health of the National Park against key indicators. These key indicators will inform the Partnership whether the achievement of the Vision is being realised on the ground.

10 Scrutiny and Improvement

- 10.1 The Partnership is committed to reviewing the way it functions as an entity. Scrutiny and improvement will help the Partnership remain relevant and effective, having the greatest impact to achieve the Vision.
- 10.2 The Partnership will review and develop an Improvement Plan for the Partnership at least every 3 years.
- 10.3 Independent scrutiny of the Partnership will take place every five years through the existing National Park Authorities Performance Assessment (NPAPA) peer review process or any other process that replaces it.

11 Partnership & Financial Accountability

- 11.1 Partners are accountable to each other, to other relevant organisations and to those people who live, work, and visit the National Park. Accountability depends upon effective communication and the openness of the Partnership's processes and meetings. Minutes of the meetings, agendas, reports, delivery plans and newsletters are available either on the website (www.lakedistrict.gov.uk/partnership) or from the LDNPA.
- 11.2 Partnership Committee members are accountable for the commitments they make to the Partnership on behalf of their Partner organisation. They provide feedback on those commitments, on the business of the Partnership and on their organisation's achievements relating to the Vision to their Partner organisation. A Partnership communication guide is available for all Partners.
- 11.3 If the Partnership is in a position to manage financial resources, the Partnership will appoint an accountable body for those resources.

12 Assurance

- 12.1 The Partners will promptly do all things which may be reasonably required for the purpose of giving full effect to the Partnership Plan.

13 Variation and Waiver

13.1 No variation of this MOU will be valid unless it is in writing and signed by or on behalf of each of the Partners.

13.2 The Partners cannot assign or in any other way dispose of the MOU or any part of it to any person, firm or company.

14 Intellectual Property Rights

14.1 All intellectual property rights in any information or material that is produced by one Partner to the other Partners or to the Partnership will remain the property of the Partner that owns such intellectual property rights prior to such an introduction.

14.2 Each Partner grants an irrevocable licence to the other Partners to use their intellectual property for the purposes of the Partnership.

15 Information

15.1 The Partners acknowledge that the LDNPA and other public sector partners are subject to the requirements of the Freedom of Information Act 2000 (FOIA) and the Environmental Regulations 2004 (EIR). The Partners shall assist and cooperate with the LDNPA and public sector partners where necessary to comply with these requirements.

15.2 The Partners shall provide all necessary assistance to enable any public sector partner to respond to a request for information within the time for compliance and if requested to will permit the public sector partner to inspect such records as they may require to comply with the request.

16 Limitations of Liability

16.1 The Partners total liability arising under, or in connection with the MOU, whether in tort (including negligence or breach of statutory duty), contract, misrepresentation, restitution or otherwise, shall be limited to £1 (One Pound).

16.2 A Partner will not be liable to other Partners for any direct, special or consequential loss or damage; or any loss of profits, turnover, business opportunities or damage to goodwill (whether direct or indirect).

17 Termination

17.1 The Partnership may require (a) Partner(s) to leave the Partnership by notice in writing with immediate effect with no liability to the Partner(s) where:

(i) A Partner undergoes a change of control, within the meaning of Section 416 of the Income and Corporation Taxes Act 1988 which impacts adversely and materially on the Memorandum or the Project; or

(ii) A Partner becomes insolvent, bankrupt, enters into liquidation, enters into a voluntary arrangement, appoints a receiver or such similar event in any jurisdiction save for the purposes of a solvent reconstruction or amalgamation; or

- (iii) A Partner is guilty of any fraud or dishonesty or acts in any manner which in the opinion of the Partners is likely to bring the Partners into disrepute or is materially adverse to the interests of the Partners; or
- (iv) A Partner suffers or allows any execution, whether legal or equitable, to be levied on its property or obtained against it, or is unable to pay its debts within the meaning of Section 123 of the Insolvency Act 1986 or the Partner ceases to trade

17.2 Without prejudice to any other rights or remedies which Partners may have, a Partner may leave the Partnership by giving one months' written notice to the other Partners

17.3 Upon leaving the Partnership in accordance with Clause 18, the leaving Partner shall return any information or materials it holds to the Partner that provided the information

18 CONTRACTS (RIGHTS OF THIRD PARTNERS) ACT 1999

18.1 The Partners do not intend that any term of the MOU shall be enforceable by virtue of the Contracts (Right of Third Partners) Act 1999 by any person that is not a party to it

19 GOVERNING LAW

19.1 This MOU and all disputes or claims arising out of or in connection with the activities of the Partners shall be governed by and construed in accordance with the law of England

SIGNED on behalf of
ACTION WITH COMMUNITIES
IN CUMBRIA

SIGNED on behalf of
ALLERDALE BOROUGH COUNCIL

SIGNED on behalf of
COPELAND BOROUGH COUNCIL

SIGNED on behalf of
COUNTRY LAND AND BUSINESS
ASSOCIATION

SIGNED on behalf of
CUMBRIA ASSOCIATION OF LOCAL
COUNCILS

SIGNED on behalf of
CUMBRIA COUNTY COUNCIL

SIGNED on behalf of
CUMBRIA TOURISM

SIGNED on behalf of
CUMBRIA WILDLIFE TRUST

SIGNED on behalf of
EDEN DISTRICT COUNCIL

SIGNED on behalf of
ENGLISH HERITAGE

SIGNED on behalf of
ENVIRONMENT AGENCY

SIGNED on behalf of
FORESTRY COMMISSION

SIGNED on behalf of
FRIENDS OF THE LAKE DISTRICT

SIGNED on behalf of
LAKE DISTRICT LOCAL ACCESS
FORUM

SIGNED on behalf of
LAKE DISTRICT NATIONAL PARK
AUTHORITY

SIGNED on behalf of
LAKE DISTRICT NATIONAL PARK
PARTNERSHIP'S BUSINESS TASK
FORCE

SIGNED on behalf of
LOCAL ENTERPRISE PARTNERSHIP,
CUMBRIA

SIGNED on behalf of
NATIONAL FARMERS' UNION

SIGNED on behalf of
NATIONAL TRUST

SIGNED on behalf of
NATURAL ENGLAND

SIGNED on behalf of
NURTURE LAKELAND

SIGNED on behalf of
ROYAL SOCIETY FOR THE
PROTECTION OF BIRDS

SIGNED on behalf of
SOUTH LAKELAND DISTRICT
COUNCIL

SIGNED on behalf of
UNITED UTILITIES

ANNEX 1 – THE PARTNERS

- 1.1 Action with Communities in Cumbria
- 1.2 Allerdale Borough Council
- 1.3 Copeland Borough Council
- 1.4 Country Land and Business Association
- 1.5 Cumbria Association of Local Councils
- 1.6 Cumbria County Council
- 1.7 Cumbria Tourism
- 1.8 Cumbria Wildlife Trust
- 1.9 Eden District Council
- 1.10 English Heritage
- 1.11 Environment Agency
- 1.12 Forestry Commission
- 1.13 Friends of the Lake District
- 1.14 Lake District Local Access Forum
- 1.15 Lake District National Park Authority
- 1.16 Lake District National Park Partnership's Business Task Force
- 1.17 Local Enterprise Partnership, Cumbria
- 1.18 National Farmers' Union
- 1.19 National Trust
- 1.20 Natural England
- 1.21 Nurture Lakeland
- 1.22 Royal Society for the Protection of Birds
- 1.23 South Lakeland District Council
- 1.24 United Utilities

ANNEX 2 – PARTNERSHIP COMMITTEE MEMBERS

Organisation	Membership
South Lakeland District Council	1x member, 1x officer
Eden District Council	1x member, 1x officer
Copeland Borough Council	1x member, 1x officer
Allerdale Borough Council	1x member, 1x officer
Cumbria County Council	1x member, 1x officer
Lake District National Park	1x member, 1x officer
Cumbria Association of Local Councils	1x Parish Councillor, 1x officer
Cumbria LEP	1x representative
Business Task Force	1x representative
Cumbria Tourism	1x officer, 1x member
Cumbria Wildlife Trust	1x representative
Natural England	1x representative
English Heritage	1x representative
Forestry Commission	1x representative
Environment Agency	1x representative
Royal Society for Protection of Birds	1x representative
United Utilities	1x representative
Nurture Lakeland	1x representative
National Trust	1x representative, 1 x member
Country Land and Business Association	1x representative
National Farmers Union	1x representative
Friends of the Lake District	1x representative
Action with Communities in Cumbria	1x representative
Lake District Local Access Forum	1x representative