## REVENUE BUDGET – SUMMARY MONITORING REPORT 2010/11 (Period 8 to 30 November 2010)

**EXECUTIVE MEMBER:** Cllr E Woodburn, Leader

**LEAD OFFICER:** Joanne Wagstaffe, Corporate Director of Resources

and Transformation

**REPORT AUTHOR:** Paul Robson, Management Accountant

## **Summary:**

This report indicates the management year end forecast against the current approved 2010/11 revenue budget, based on the financial position for the 8 month period to 30 November 2010.

Recommendations:

The Executive is asked to:

(i) note the projected year-end underspend of £423,647, against the current approved revenue budget of £16,164,560.

#### 1 INTRODUCTION

- 1.1 In accordance with Council's Financial Regulations, the Chief Finance Officer (Corporate Director of Resources and Transformation) is required to report to the Executive on the overall budget position, and, the monitoring and control of expenditure against budget allocations. It is the responsibility of Senior Leadership Team and individual budget managers to control income and expenditure within their service areas and to monitor performance, taking account of financial information provided by the CFO.
- 1.2 Full reports are produced quarterly and reported to Executive. This report is based on a new system of reporting significant variances that are identified between monthly budget monitoring reports, with a summary of the key budget figures. This will ensure that Members are kept informed on a timely basis of all significant financial issues affecting the Council.

- 1.3 Budget monitoring arrangements have recently changed to improve the overall process to ensure accuracy and completeness. These improvements will benefit not only finance and budget managers, but will improve the overall decision making process.
- 1.4 This will ensure that Members are kept informed on a timely basis of all significant financial issues affecting the Council.
- 1.5 Based on the latest financial position for the 8 month period to 30 November 2010, the year end forecast of £15,740,913 indicates an under spend £423,647 against the current approved revenue budget of £16,164,560.
- 1.6 This projected year-end under spend position of £423,647 against current approved budget shows an increase of £38,812 from the £384,835 reported in Period 7.

## 2 DETAILS

2.1 Table 1 below summarises the current budget position by department.

Department	Original Budget
	£'000
Chief Executive	1,646
Customer Services	865
Finance	1,612
Legal & Democratic Services	885
Policy & Performance	1,122
Development Strategy	2,853
Development Operations	2,450
Leisure & Environmental Services	4,692
Sub-total	16,125
Vacancy Management	(250)
Total	15,875

Current Approved Budget	Year-end Projection	Variance between Year-end Projection and Current Approved
£'000	£'000	Budget £'000
1.741	1,516	(225)
806	732	(74)
1,610	1,595	(15)
901	935	34
1,066	980	(86)
3,364	3,079	(285)
2,502	2,545	43
4,424	4,358	(66)
16,414	15,740	(674)
(250)	0	250
16,164	15,740	(424)

N A 1
Movement
in Variance
between
Periods 7
and 8
£'000
8
(122)
(86)
(9)
(8)
(190)
56
62
(289)
` '
250
(39)

2.2 Movements from those reported to Period 7 are commented on in the following paragraphs. Comments made in both the Quarter 2 and Period 7 revenue monitoring reports are still relevant.

- 2.3 The significant reasons for the change in this position are as follows:
  - Within Customer Services;
    - The budget for redundancies within the Revenues and Benefits Shared Service will not be required in full and the majority of the budget provision of £119k will be returned to reserves.
  - Within the Finance area;
    - Interest returns have improved by £18k, due an increase in the level of resources available for investments due to slippage in the capital programme and revenue budget savings.
    - A forecast £10k has been recharged to Managing Radioactive Waste Safely which is fully funded by DECC.
  - Within Development Strategy;
    - Forecast spending on the Local Development Framework within Planning Policy has dropped by £88k to reflect the decision to use in-house staff rather than consultants to deliver the project and general slippage on the project. Overall £300k will need to be carried forward to 2011/12 within earmarked reserves to reduce the budget requirement to deliver the project in future years.
    - Spending on homelessness is forecasted to be underspent by £25k due to the use of two rented properties rather than bed and breakfast accommodation. The current economic climate makes this area volatile to demand changes and will therefore be closely monitored to the year-end.
    - The empty shops programme is forecasted to under-spend by £27k due to slippage in the programme.
    - The Community Development Team is forecasting an underspend of £16k due to programme slippage.
  - Within Development Operations;
    - Forecast spending on the provision of new gallery facilities at the Beacon of £105k has been included for the first time. Funding for this project is from the Beacon Sinking Fund and so there is no impact on general fund balances.
    - Running costs for the Beacon and Tourism Information Centre are forecasted to reduce in total by £23k.
    - Development Control is forecasting further savings of £11k in legal and professional services and other supply based costs.

- The forecast for running costs of administrative buildings has risen by £10k due to increased utility costs and reduced income at Cleator Moor Area Office.
- Within Leisure and Environmental Services;
  - In the Waste budget the forecasted income for the year has been reduced by £50k due to a reduction in the tonnage of waste collected that contributes to the generation of recycling credits.
- Corporately, the vacancy management budget of £250k has been deducted from the forecast as salary savings in excess of this figure have been recorded against individual service areas, rather than against the corporate provision.

### 3 IMPACT OF NEW REPORTING PROCESS

- 3.1 Reporting more frequently to Members will improve members understanding of the financial position of the council and will enable more timely discussions to be undertaken.
- 3.2 This is a new process for the Council which strives to provide better financial information through improved relationships between budget holders and the finance team. The primary objectives are to ensure that information is accurate and up to date.
- 3.3 This new process may take a number of months to bed in and during that time there may be some movement in year-end projections due to the complexity of predicting year end positions for our complex budgets.

## 4 CONCLUSION

The overall position is projecting a year-end underspend of £423,647 against the current approved revenue budget of £16,164,560.

All under-spends will be transferred to General Fund balances once realised at financial year end, and will only be transferred to ear-marked reserves for future use based on the current exercise being carried out by Corporate Leadership Team to identify future requirements.

# 5 FINANCIAL AND HUMAN RESOURCES IMPLICATIONS (INCLUDING SOURCES OF FINANCE)

5.1 The summary report sets out the current revenue budget for 2010/11 and the forecast year end position and this is summarised in section 2.

#### 6 PROJECT AND RISK MANAGEMENT

- 6.1 The budget monitoring process is carried out on a monthly basis.

  Management and finance staff work together to ensure financial reports are accurate and timely to assist the decision making process of the Council as a whole.
- 6.2 Budgets are monitored during the year with exceptions reported through Corporate Leadership Team and Executive during the year now on a monthly basis, with a more detailed monitoring report produced on a quarterly basis. At the year- end, the draft outturn prior to the external audit process must be reported formally. It is also good financial practice to report the year-end position on revenue reserves as a consequence of the outturn.

### 7 IMPACT ON CORPORATE PLAN

7.1 The budget and monitoring process is fully integrated into the planning process of the Council embracing all the objectives of the Council.

## **List of Appendices**

Appendix A – Approved Current Budget 2010/11

#### **List of Background Documents**

2010/11 Period 7 Management Accounts Reports

Revenue Budget Reports 2010/11

## **List of Consultees**

Senior Leadership Team, Budget Managers

#### CHECKLIST FOR DEALING WITH KEY ISSUES

Please confirm against the issue if the key issues below have been addressed. This can be by either a short narrative or quoting the paragraph number in the report in which it has been covered.

Impact on Crime and Disorder	None
Impact on Sustainability	None
Impact on Rural Proofing	None
Health and Safety Implications	None
Impact on Equality and Diversity Issues	None
Children and Young Persons	None
Implications	
Human Rights Act Implications	None
Section 151 Officer Comments	None
Monitoring Officer Comments	None

Please say if this report will require the making of a Key Decision YES/NO

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	Original Approved Budget	Current Approved Budget 2010/11	Year End Projection	Variance	Period 7 Reported Variance to Current Approved	Movement in Variance between periods 7 and 8	Note
Chief Executives	ea	લ	ભ	લ	Budget £	ત્મ	
Chief Executive Corporate Management Corporate Initiatives	193,085 224,524 151.182	193,710 373,333 90,411	189,189 240,300 83,811	(4,521) (133,033)			
Community Partnerships (LSP, etc) Corporate Director of People & Places	8,302	3,805	1,316	(2,489)			
Management Information Systems Corporate Director of Resources and Transformation	571,505 103,347	572,244 ·102,361	522,997 121,368	(49,247)			
Nuclear	290,330	352,627	247,015	(105,612)	(232.842)	(42.249)	22
Customer Services Customer Services	605 956	577 954	59A 809	76 9F			
Revenues & Benefits	259,366	228,373	137,030	(91,343)		7 A A A A A A A A A A A A A A A A A A A	
Finance	865,322	806,327	731,839	(74,488)	48,540	(123,028)	2.2
Accountancy Services Concessionary Fares Corporate Treasury Management Corporate Insurance	572,680 645,915 (17,812) 283,867	528,904 645,915 (15,072) 283,867	550,368 591,479 159,931	21,464 (54,436) 175,003 (89,371)			
Total - Finance	1,611,575	1,569,755	1,594,764	25,009	71,103	(46,094)	2.2
Legal & Democratic Services Democratic Services Elections Land Charges Legal Services	354,623 51,972 (57,619) 645,137 (109,066)	350,623 51,073 (45,619) 633,508 (109,066)	398,750 38,476 (46,746) 648,756 (104,066)	48,127 (12,597) (1,127) 15,248 5,000		1	
Total - Legal	885,047	880,519	935,170	54,651	42,964	11,687	2.2
Policy & Performance Communications Human Resources Policy & Performance Team Process Improvement Team	104,936 620,709 160,389 236,137	109,674 568,936 160,302 227,584	118,671 474,117 155,603 231,755	8,997 (94,819) (4,699) 4,171			
Total - Policy & Performance	1,122,171	1,066,496	980,146	(86,350)	(78,286)	(8,064)	2.2
Development Strategy Housing and Homelessness Economic Development Planning Policy WNF/Regeneration Delivery Plan Sustainability Development Strategy (including HoS) Total - Development Strategy incl Regeneration Delivery Plan	502,385 279,005 535,220 1,310,270 55,496 170,360 2,852,736	531,214 621,751 604,214 1,281,838 43,000 232,178 3,314,195	509,528 618,530 303,476 1,275,942 45,507 326,359	(21,686) (3,221) (300,738) (5,896) 2,507 94,181	(95,213)	(139,640)	2.2
Development Operations Head of Development Operations Admin Buildings Beacon & TiC Building Control	80,446 1,081,575 437,545 102,889	78,382 1,081,575 434,832 112,670 160,944	40,048 1,096,706 513,952 142,306 116,652	(38,334) 15,131 79,120 29,636 (44,292)			
Property Public Buildings Procurement	242,604 287,116 41,529	240,034 392,316 41,363	222,737 374,394 38,965	(17,297) (17,922) (2,398)			
Total - Development Operations	2,450,435	2,542,116	2,545,760	3,644	(13,020)	16,664	2.2
Leisure & Environmental Services Cultural Services Emergency Planning Enforcement Environmental Health Leisure & Environmental Services Management Open Spaces	968,045 20,114 (71,904) 714,743 257,247 930,749 1,872,907	947,908 20,114 (80,752) 710,422 222,738 772,508 1,851,544	947,898 20,114 (104,585) 701,805 221,920 775,108	(10) 0 (23,833) (8,617) (818) 2,600 (55,491)			
Total - Leisure & Environmental Services	4,691,901	4,444,482	4,358,313	(86,169)	(128,081)	41,912	2.2
Sub-Total	16,125,152	16,414,560	15,740,913	(673,647)	(384,835)	(288,812)	
deduct Vacancy Management	(250,000)	(250,000)	0	250,000	0	250,000	2.2
NET EXPENDITURE	15,875,152	16,164,560	15,740,913	(423,647)	(384,835)	(38,812)	