CORPORATE THEME: QUALITY OF LIFE & SOCIAL INCLUSION

OBJECTIVE OL1:

Promote healthy lifestyles, recognising the strong links between active leisure activities and health, and ensure that access to our leisure and cultural facilities and events is inclusive and recognises the diversity within our communities.

Key Actions:

- (a) Project 03-11 "Leisure and Culture Best Value Improvement Plan": encourage the use of leisure facilities and activities, especially by target groups such as young people, and further develop the sporting infrastructure and capacity in Copeland.
- (b) Provide cultural and sporting activities through our own facilities and activities, including the Beacon, Civic Hall, sports facilities, Arts Development Officer and outreach activities within communities
- (c) Develop, with our partners, an integrated Cultural Strategy for West Cumbria to maximise the impact of cultural activities.
- (d) Work with the Primary Care Trust to re-establish a GP referral scheme and cardiac stage 4 rehabilitation sessions at the sports centre
- (e) Lead by example in supporting and promoting healthy and safe lifestyles to our employees
- (f) Project 03-07 "Improve Consultation and Communication": use our own communications resources to ensure people are aware of the leisure and cultural opportunities available to them
- (g) Project 03-14 "Implementing Electronic Government": improved access to leisure and cultural facilities and services
- (h) Project 03-05 "Capacity Building": target improvements in work-related ill-health

PROGRESS SINCE LAST REPORT		RAG Status	AMBER
Actions Completed	Impacts		
Cumbria Programmers Fund now available to both the Rosehill Theatre and the West Cumbria Touring Scheme	• Up to 50% of the cost of programming contemporary dance can be claimed back from the Fund. This will allow both the Rosehill Theatre and West Cumbria Touring Scheme to deliver performances and workshops targeted at developing an audience for contemporary dance in the area.		
West Cumbria Touring Scheme project Assistant has been appointed and commenced work.	 Increased audience development and fundraising capacity within the scheme. Unlocked capacity within the Arts Development team to fundraise and deliver additional work. 		
• The Museums Libraries & Archives Council North West has awarded four grants to The Beacon and projects are underway. The Beacon will be working with Young Cumbria, Bransty and St Bees Schools to develop a Romans Resource (£5K); and will be working with St James Juniors in the Learning Links project (£4K). As lead organisation in the Western Lake District Learning Network, The Beacon has gained £5K to appoint a Network Coordinator, and £12K for Action Research to work directly with schools across Cumbria (but Millom in particular)	will have a considerable impact on school use of The Beacon.		eing developed
Beacon Passport Card now gone and new charges panel on order to highlight the membership card scheme.	 It is anticipated that an enhar participation and attract a wi 		
Beacon activity programmes such as Dinosaur Eggs at Easter were fully booked	 Approximately 50 children be diversionary activities 	efitted from these	positive
 From 1st April, admission to The Beacon is now free for all educational groups. 	 Early indications show more requesting information and g 		schools –

PROGRESS SINCE LAST REPORT	RAG Status AMBER		
Actions Completed	Impacts		
 New Beacon Business Plan submitted to Heritage Lottery Fund along with a new application for funding. Decision will not now be made until September. Approach has been made to Coalfields regeneration trust to fill funding gap The Swimming lesson programme has been expanded from 62 to 82 classes 	 Information gained – especially Education and Access info – is being put to immediate effect, where funds allow. Project planning reports are being used to support other grant applications, for instance, the education grants mentioned above. The number of children learning to swim has risen from 505 to 653 and waiting lists have been dramatically reduced. 		
One National Pool lifeguard Training course has taken place and a number of people have signed up for the next two courses	4 newly qualified lifesavers in Copeland 3 of which have been employed at the Pool		
The Healthy Lifestyle Reward scheme (offering free sessions at CBC leisure facilities) has been successful with children gaining rewards quicker, and in greater numbers, than had been anticipated	• School children are being encouraged to adopt healthy lifestyles: eating, sustainable travel and become more active and healthy.		
 The April Executive granted authority to place adverts seeking expressions of interest from third parties interested in operating the Council's Leisure facilities 	The creation of an NPDB will enable reinvestment in the Leisure Services and help facilitate increased participation.		
Spring 2005 facilities user survey being undertaken	 Improved standards in line with customer demand. Retention and potential increase in participation/visitors. 		
A new 6 a side league has been launched in response to demand	 Early indications are that the league will increase the number of people participating in physical activity by 50 per evening on the night it is held. 		
The second Copeland Access to Sport Festival was held at Whitehaven Sports Centre. 70 children with physical and learning difficulties enjoyed a range of specially adapted sports and games	The festival is designed to encourage children with difficulties to take part in physical recreation through inclusive activities.		

PROGRESS SINCE LAST REPORT	RAG Status AMBER	
Actions Completed	Impacts	
"Impact sales" have changed the approach to marketing of the Gym.	The number of new term payments for April 2005 has been increased from 89 for March April and all of May 2004 to 182 for March April and May (to17th) in 2005. This should lead to increased customer retention	
Leisure facilities access/membership leaflet distributed to all households receiving benefit notifications.	This project will begin to address some of the promotion issues identified through the ongoing facility and triennial satisfaction surveys. It will also encourage people who are disadvantaged to take part in physical activity.	
 Sports Development working with more partners to offer a wider programme of activities during the summer. 	• The number of young people taking part in the summer activities programme increased from 607 to 1615.	

ACTIVITIES PLANNED IN NEXT PERIOD		
Actions Planned	By Whom	By When
The Arts Department has planned three residencies to be delivered through the Touring Scheme	Peter Tyas	September 05 November 05 Spring 06
The Millom / Haverigg Residency will develop a portable 'cultural space' to be moved around the South of the Borough.	David Chapple	Summer '05

ACTIVITIES PLANNED IN NEXT PERIOD			
Actions Planned	By Whom	By When	
North Copeland Youth Partnership launch with two musical performance and a video (17 th July) in Lowca	David Chapple	July 05	
Richard Wood (Artist) will deliver outreach to Ehenside School in partnership with the Beacon.	Arts Team	June to July 05	
The Swimming Pool will launch a new Bronze Medallion lifesaving course.	Alan Burns/Wayne Rudd	Summer 2005	
The Sports Centre will launch a new style Summer holiday programme for children incorporating all day camps.	Stephen Cunningham/Joanne Lee	July 2005	
The Beacon will create a new Romans Resource with Youth Cumbria, Bransty School and St Bees School	Sue Palmer, Michelle Kelly (new Collections Officers starts 20 June)	Ongoing until March 2006	
The Beacon will take part in the Learning Links project with St James Juniors School,. Whitehaven	Sue Palmer, Michelle Kelly	Ongoing until March 2006	
The Beacon, along with Senhouse Roman Museum and Allerdale Borough Council, will appoint a temporary Learning Coordinator for the Western Lake District Learning Network with the aim of promoting museums services to schools	Sue Palmer (Jane Laskey & Philip Crouch)	By June 2005	
The Beacon will take part in the Action research Project (as part of the Learning Network), and work directly with schools in Whitehaven and Millom (to be confirmed)	Sue Palmer,. Michelle Kelly	By March 2006	

ACTIVITIES PLANNED IN NEXT PERIOD			
Actions Planned	By Whom	By When	
Sports Development will establish two community sports forums. 1 in the north and 1 in the south of the Borough, working with local sports clubs.	Kimberley Wilson	By December 2005	
A directory will be produced with Sports clubs contacts whilst establishing a baseline of participation within the sports clubs	Kimberley Wilson	By September 2005	
Sports Development will continue to be involved in the Community Sports Coaches Scheme with a minimum of 2 coaches being employed in Copeland	Kimberley Wilson	By March 2006	
Sports Development will work in partnership with Allerdale BC Sports Development to produce an annual Coach Education Programme	Kimberley Wilson	By March 2005	
Sports Development will work with Cumbria Sport to organise hosting the Cumbria Youth Games in Copeland in June 2006	Kimberley Wilson	June 2006	

STATUS OF PREVIOUSLY REPORTED ISSUES & RISKS [Note: An issue is something that is actually impacting delivery now & action is required; a risk is something that may impact delivery if no actions are taken in mitigation]			
Description	Actions taken	Status	
ISSUES			
The restructure has not in the short term, addressed the Council's capacity to deliver, in the community.	Community Development Managers Post has been externally advertised.	Remains an Issue	
RISKS			
Possibility that Copeland is missing out on significant funding for community development projects because we have not established a sinking fund	A bid has been submitted as part of the budget process and the NPDB report recommends any savings accruing be reinvested back into the service.	Remains a Risk	
Risk that we do not obtain funding for the Beacon Redevelopment	The new Beacon Business Plan has been submitted to the Heritage Lottery Fund along with the revised application. A decision is due from them in September. A funding refusal by Northern Rock has resulted in a £350K shortfall. Beacon Steering Group met on 28 April to investigate other options. An approach has been made to the Coalfields Regeneration Trust. CEO visiting in June. Other funding sources are also being explored. Note difficulty in securing an educational consultant to do preparatory study required by HLF has resulted in slight delay on programme. As this was very tight it we now know application will not be decided until the next HLFI meeting in September.	Remains a Risk	
Risk that PCT will not continue to support the cardiac rehabilitation scheme; having difficulty proving that GP referral schemes are impacting on public health	Recent dialogue with the PCT has indicated that a referral scheme may be possible shortly.	The risk has been substantially reduced	

CURRENT ISSUES & RISKS [Note: An issue is something that is actually impacting delivery now & action is required; a risk is something that may impact delivery if no actions are taken in mitigation]			
Description	Potential Impact	Action Required (by whom, by when)	
ISSUES			
•	•		
RISKS			
•	•		
REVIEWERS COMMEN Policy Unit: Corporate Team:			
Portfolio Holder: Cllr Geo Leader's Comment:	off Blackwell		
Executive Committee:			

OBJECTIVE OL2: Lobby to maintain and enhance the range of primary and acute healthcare facilities available within West Cumbria **Key Actions:** • Work with the Acute Trust through established partnerships, and by lobbying and the engagement of the local community, to ensure that facilities and services at the West Cumberland Hospital are at least maintained at current levels. PROGRESS SINCE LAST REPORT **RAG Status AMBER Actions Completed Impacts** • No further developments since the previous report **ACTIVITIES PLANNED IN NEXT PERIOD Actions Planned** By Whom By When

STATUS OF PREVIOUSLY REPORTED ISSUES & RISKS [Note: An issue is something that is actually impacting delivery now & action is required; a risk is something that may impact delivery if no actions are taken in mitigation]			
Description	Actions taken	Status	
ISSUES	·		
		Remains an Issue	
RISKS			
		Controls in place	

John Stanforth

TBC

Respond to next round of consultation

CURRENT ISSUES & RISKS [Note: An issue is something that is actually impacting delivery now & action is required; a risk is something that may impact delivery if no actions are taken in mitigation]				
Description	Potential Impact	Potential Impact Action Required (by whom, by when)		
ISSUES				
RISKS				
REVIEWERS COMMEN	TS			
Policy Unit:				
Corporate Team:				
Portfolio Holder: Cllr Geo	ff Blackwell			
Executive Committee:				

OBJECTIVE OL3: Use our powers to enhance community safety and prevent crime, particularly through the West Cumbria Crime & Disorder Reduction Partnership.

Key Actions:

- Develop a single Crime and Disorder Reduction Strategy for West Cumbria (to replace the current two) which, amongst other things, will establish key projects in Copeland and target hotspots where levels of crime are higher than the local average
- Use Anti Social Behaviour Orders (ASBOs) to reduce crime and fear of crime generated by small numbers of individuals in their communities
- Ensure that community safety is taken into account when considering plans for new developments in our various licensing responsibilities
- Use our leisure facilities and activities to provide positive diversionary activities for young people
- Project 03-19 "Council Re-structure" ensure community safety is fully integrated into the management arrangements of the council

PROGRESS SINCE LAST REPORT RAG Status GREEN

Actions Completed	Impacts
2005 – 2008 Community Safety Strategy and Audit completed and adopted by the CDRP on time, focusing on key hotspots. Spending Plan for 2005/6 completed on time, agreed by CDRP and GONW.	Clear focus achieved for partner activity through the CDRP

PROGRESS SINCE LAST REPORT		RAG Status	GREEN
Actions Completed	Impacts		
 Strong management support now in place for the CS Co- ordinator from both Allerdale and Copeland Councils. Head of Regeneration has corporate responsibility for CS. Secondment from Cumbria Police to provide additional resource will also assist in giving support and guidance. 	CDRP team strengthened and better a upon it. S17 has not being implement to deliver spending plan, strategy etc.	ted due to pressure	-
Joint CDRP well established and new management structure proposed and agreed. There will now be a top strategic group comprised of senior officers from the statutory partners supported by an operationally focused management group. The MG will manage the workload of the thematic task groups.	 CDRP now better organised through the division of functions to deliver strategy 		ctions to
ASBOs are being used by the Police but not by the Council at present.			

ACTIVITIES PLANNED IN NEXT PERIOD		
Actions Planned	By Whom	By When
No update received		

STATUS OF PREVIOUSLY REPORTED ISSUES & RISKS [Note: An issue is something that is actually impacting delivery now & action is required; a risk is something that may impact delivery if no actions are taken in mitigation]					
Description	Actions taken	Actions taken			
ISSUES	·				
			Remains an Issue		
RISKS					
		Controls in place			
CURRENT ISSUES & RISKS [Note: An issue is something that is actually impacting delivery now & action is required; a risk is something that may impact delivery if no actions are taken in mitigation]					
Description	Potential Impact	Action Required ((by whom, by when)		
ISSUES					
RISKS					

REVIEWERS COMMENTS
Policy Unit:
Corporate Team:
Portfolio Holder: Cllr Geoff Blackwell
Executive Committee:

OBJECTIVE OL4: take action to ensure that all people in Copeland have a decent home

Key Actions:

- Transfer of council homes to a new Housing Association, "Copeland Homes" to allow more investment to be made in them over the next ten years
- Work with Copeland Homes to monitor delivery of their Business Plan
- Designate renewal areas and target resources at the areas in most need through our Neighbourhood Renewal Strategy
- Project 03-19 "Council Restructure": Ensure the council's strategic housing role is appropriately resourced

PROGRESS SINCE LAST REPORT

RAG Status

RED

Actions Completed	Impacts
 Monitoring system not established for monitoring delivery of business plan performance. 	Do not have the performance information
"Options for resolving capacity of housing function still under review. Will be considered by Exec in March" – not undertaken. However, housing renewal post changed in restructure to Community Renewal Manager also having responsibility for community regeneration.	 Proactive work in Cleator Moor / Pica delayed. Current budget for housing renewal is committed. However in the light of our policy all eligible grant applications for Cleator Moor and Pica are still being approved. Dedicated staff input to proposed West Cumbria Renewal area delayed.
Housing Officer's report on homelessness to Copeland Home / CBC liaison meeting delayed due to illness.	Detailed Copeland Homes baseline still to be established. Will be in place March 05
• Government confirmed commitment to housing market renewal funding for Furness and West Cumbria - £7m allocated to the area. Review of low demand housing underway led by WLR. Second phase of work by consultants to include areas outside main settlements.	Await review

PROGRESS SINCE LAST REPORT	RAG Status	RED
Actions Completed	Impacts	
 "Assistance to Trusteel house owners agreed. Project on hold until resources for project delivery are identified as part of the restructuring review" – this was not achieved as contract capacity reduced. Agreement reached to use external resource – Copeland Homes approached. 	Proactive work in Millom delayed.	

ACTIVITIES PLANNED IN NEXT PERIOD			
Actions Planned	By Whom	By When	
Arrange meeting with GONW to discuss housing related issues faced and options to tackle capacity	Head of Regeneration	End June 05	

STATUS OF PREVIOUSLY REPORTED ISSUES & RISKS [Note: An issue is something that is actually impacting delivery now & action is required; a risk is something that may impact delivery if no actions are taken in mitigation]				
Description	Actions taken		Status	
ISSUES			1	
Community Renewal Manager to be recruited.	Post to be advertised		Remains an Issue	
Work on designating Housing Renewal Areas not commenced	Awaiting Community Regeneration Man	nager	Remains an Iasue	
Council needs information on performance of Copeland Homes	Continuing to develop reporting mechanisms with Copeland Homes Remains an Issue			
Resources not in place	Continuing with recruitment processes	Remains an Issue		
RISKS				
	Controls in place			
CURRENT ISSUES & RISKS [Note: An issue is something that is actually impacting delivery now & action is required; a risk is something that may impact delivery if no actions are taken in mitigation]				
Description	Potential Impact Action Required (by whom, by when)			
ISSUES				
RISKS				

OBJECTIVE OL5

Promote and support activities, often generated within communities themselves, which help to develop active communities which encourage everyone to take part in community life

Key Actions:

- Work with the Cumbria Association of Local Councils (CALC) to promote the Quality Parish initiative and initially seek to work with one Copeland parish as a pilot within Copeland.
- Support clubs and projects within communities through our arts and sports development activities, and through financial grants for sports and leisure facilities and activities
- Work with town councils and parish councils and other community groups to ensure that local environmental issues are tackled.

PROGRESS SINCE LAST REPORT **RAG Status GREEN Actions Completed Impacts** One Parish Council has now been identified to work with us to Clerk has appropriate qualification and steps being taken to attain Quality Parish status satisfy the electoral mandate requirement Encouragement and support to parishes that wish to apply for Continue to work with CALC on a Quality Parish Development quality parish status. plan. Meeting taken place with CALC to plan next steps Executive have considered a further report on Quality Parishes Parish Review Working Party meeting on 31st May will and the development of a Parish Charter consider a report on further developing Quality Parishes and a draft Parish charter

ACTIVITIES PLANNED IN	NEXT PERIOD				
Actions Planned		By Who	m	By When	
Parish Review Working Party		Director (Quality of Life	31st May 2005	
Quarterly three tier meeting		Director (Quality of Life	21 st June 2005	
Quality Council steering group		Director (Quality of Life	8 th June 2005	
STATUS OF PREVIOUSLY [Note: An issue is something that is actually	impacting delivery now & action	n is required; a risk is some	thing that may impact del	livery if no actions are taken	
Description ISSUES	Actions to	Actions taken Status			
ISSUES					Remains an Issue
RISKS					
CURRENT ISSUES & RISK [Note: An issue is something that is actually		n is required; a risk is some	ething that may impact del	livery if no actions are taker	Controls in place
Description	Potential	Potential Impact Action Required (by wh		m, by when)	
ISSUES					
RISKS					

REVIEWERS COMMENTS
Policy Unit:
SMT:
Portfolio Holder: Cllr Geoff Blackwell
Executive Committee:

OL6: Ensure the needs of the vulnerable within our communities are supported so that they can remain within their communities through our Supporting People Strategy

OL7: Protect local environments from the detrimental effects of matters such as littering, fly-tipping and car parking

OL8: Provide an effective and secure Housing Benefit and Council Tax Benefit service to the standards set out in the BFI/DWP Performance Standards

OL9: Work with partners to promote the development of further and higher education facilities within West Cumbria

OL10: Implement our Waste Strategy – minimising waste and maximising recycling

OL11: Give priority to tackling dereliction and recycling previously used buildings and sites rather than developing Greenfield locations

PROGRESS SINCE LAST REPORT			
Actions Completed	Impacts		
OL6		RAG Status:	RED
Careline negotiations continuing on pensions staffing and Copeland Homes SLA. ACTIVITIES PLANNED IN NEXT PERIOD	Delay in reporting to Executive Executive	ve. Should now be reported	ed to June
Actions Planned	By Whom	By When	
OL6			
Report on Careline received by Executive	Head of Regeneration	Jun 05	

PROGRESS SINCE LAST REPORT				
Actions Completed	Impacts			
OL7		RAG Status:	AMBER	
The Clean and Green Team are now in operation cleaning up areas identified as having a detrimental impact on the local environment	A number of areas have beneft publicity has been reported	ited from the team's atter	ntion and positive	
 Chewing gum cleaning has been carried out in the major shopping areas 	Significant improvements have been made and noted			
• Established joint working arrangement with the Environment Agency to support the Enforcement Unit in addressing illegal fly tipping activities by rogue traders.	• The inspection of business in Copeland found a number of traders operating without a trade waste disposal licence, the Environment Agency are investigating and monitoring these traders, to ensure waste is disposed of by legal means.			
 Established partnership arrangement with CDRP to address issues of "boy racers" using council car parks 	 Improving the residents quality of life especially during late evening when this activity is most prevalent 			
Established a new approach to addressing the removal of littering on private land	 More effective outcome for removal of litter, 5 litter abatement orders issued have resulted in cleaner environments 			
ACTIVITIES PLANNED IN NEXT PERIOD				
Actions Planned	By Whom	By When		
OL7				
Poster campaign aimed at reducing fly tipping through improved awareness of bulky service to be carried out.	Waste Team	End June 2005		

PROGRESS SINCE LAST REPORT				
Actions Completed	Impacts			
OL8		RAG Status:	GREEN	
 Additional funding identified to extend the contract with the consultants to the project to the first week of April 	Ensures project signed off by experience of the experience of	sternal consultants		
System go live 14 March	 New system up and running for annual billing and benefit annual uprating 			
Targets identified as part of service plan	Standards set and agreed with s	Standards set and agreed with staff		
BFI action plan agreed by Executive	Improvement to service delivery			
 Additional resources identified to retain the service of the acting Revenues and Benefits Manager 	Maintain implementation of action plans			
ACTIVITIES PLANNED IN NEXT PERIOD				
Actions Planned	By Whom B	y When		
OL8				
Recruit into vacant posts	Head of Customer Services E	nd Aug 05		

PROGRESS SINCE LAST REPORT			
Actions Completed	Impacts		
OL9		RAG Status:	GREEN
The development of further and higher education has been established as a LSP priority and included as objectives in the Community Strategy.	 LSC are consulting on their S Training. The item is subject Economic Wellbeing review Lobbying for a University of commitment to a University of Harris) has been appointed to speak with the LSP Wellbein will be an undergraduate cam research institute as well. 	of a report on the agenda of group in May. Cumbria. HEFCE have most Cumbria, and a project is manage its creation. He was group shortly. It is inten	ade a manager (Martin vill be coming to ded that there
West Lakes Renaissance (WLR) has included an action in their business plan.	 NWDA have made a commitment to support the establishment of a HEd facility in West Cumbria, with CIIA. WLR are leading on that aspect of HEd development. 		
ACTIVITIES PLANNED IN NEXT PERIOD			
Actions Planned	By Whom	By When	
OL9			
Continue to engage with LSC etc through the LSP Economic Wellbeing Group	LSP Representatives	May / Aug / Nov 05	

PROGRESS SINCE LAST REPORT			
Actions Completed	Impacts		
OL10		RAG Status:	GREEN
Doorstep Collections Limited have met with the Environment OSC, as part of this they confirmed their roll out programme for new kerbside boxes and extending the range of materials collected	Implementation is delayed from the projected start date and SLA requirements		
ACTIVITIES PLANNED IN NEXT PERIOD			
Actions Planned	By Whom	By When	
OL10			
Range of materials collected from kerbside to be extended	Waste Services Manager/Doorstep Collections Limited	August 05	
 Information/publicity campaign to be carried out to inform residents of forthcoming changes to refuse collection, restricting number of bags collected for those properties outside the wheeled bin scheme. 	Waste Team	August 05	
Meet with Doorstep Collections Ltd to agree plan of action to monitor performance against signed Service Level Agreement	Waste Services Manager	June 2005	
Work with consultants under the Cumbria wide ROTATE project to produce a plan for extending green waste collections in Copeland.	Waste Services Manager	July 2005	
 Carry out a survey of all recycling sites with a view to developing a plan to improve facilities for users. 	Waste Management Officer/Waste Supervisor	September 2005	

PROGRESS SINCE LAST REPORT			
Actions Completed	Impacts		
OL11		RAG Status:	GREEN
BVPI at the end of 2004/05 show improved performance	• 26.3% of new developments compared with 18.2% in 200		prown-field sites
ACTIVITIES PLANNED IN NEXT PERIOD			
Actions Planned	By Whom	By When	
OL11			
All future approvals will be restricted within the new Local Plan	Head of Regeneration	Ongoing	

STATUS OF PREVIOUSLY REPORTED ISSUES & RISKS			
[Note: An issue is something that is actually impacting delivery now & action is required; a risk is something that may impact delivery if no actions are taken in mitigation] [Indicate in brackets which Objective actions completed against]			
Description	Actions taken	tatus	
ISSUES			
[OL7] The Council's Enforcement and Technical Services Manager has tendered his resignation; without an operational manager the risk is that performance of the whole enforcement and technical services unit will fall	Position of enforcement manager is currently being advertised, post should be filled shortly.	Remains an issue	
Car Parking Income is behind profile [OL7]	 Car parking income remains behind profile albeit that Pay and Display ticket income is ahead of profile and on street parking enforcement continues to operate at break even (as expected). Expenditure constraints within the overall enforcement unit budget are minimising the financial impact of the income shortfall. 	Remains an Issue	
There have been delays with the progression of Higher Education. Still, with HE. Planning. But the commitment to HE in West Cumbria remains at the centre of the political agenda [OL9]	Martin Harris (project manager) will be coming, at the LSPs invitation to talk through his role as the person in charge of University Educatio in Cumbria		
	•		
RISKS			
Council Restructure placing Revenues and Benefits in Customer Services [OL8].	Joint working arrangements already in place extended to include managemen development	Controls in place	
[OL8] The go-live date for Academy is the date we need to start annual billing and year end processes	System went live as planned	Controls in place	

CURRENT ISSUES & RISKS

[Note: An issue is something that is actually impacting delivery now & action is required; a risk is something that may impact delivery if no actions are taken in mitigation]

[Indicate in brackets which Objective actions completed agains	<u>t]</u>	
Description	Potential Impact	Action Required (by whom, by when)
ISSUES		
[OL6] Supporting People currently subsidise the Careline service have refused to support the transfer of the service	Barrier to planned transfer	Meet with Supporting People, Head of Regeneration, 8 th June 05
[OL8] The IT project implementation is now complete, we are now using the system in a live environment and attempting to reduce the backlog of work that has accumulated during the downtime for the data conversion and annual billing processes	Delays in processing benefits	Management of staff and priorities RBS Manager 30/06/05
[OL8] There were numerous errors created during conversion that now need correcting so the three revenues and benefits members of the project team have been retained in that capacity to work on these.	Delays in processing benefits	Management of staff and priorities RBS Manager 30/06/05
BIOKO		
RISKS		

REVIEWERS COMMENTS
Policy Unit:
SMT:
Portfolio Holders:
Cllr Geoff Blackwell (Objective OL6) Cllr Allan Holliday (Objectives OL7, OL10, OL11)
Cllr Elaine Woodburn (Objective OL8)
Cllr Henry Wormstrup (Objective OL9)
Executive Committee: